



# 2015 annual report

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human energy®





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**On the cover:** The Chevron-operated *Asia Excellence* liquefied natural gas tanker docks at the Gorgon LNG plant on Barrow Island, Western Australia. The vessel delivered commissioning cargo to cool down LNG storage and loading facilities. This was a key piece of the cooling process prior to the start of LNG production. First deliveries of Gorgon LNG will begin in early 2016.

**This page:** One of the largest land-based mobile crawler cranes in the world is used to replace the reactor and regenerator heads in our Richmond Refinery's fluidized catalytic cracker. The Richmond Refinery produces a special clean blend of gasoline only available in California and fuels approximately 20 percent of the vehicles on Northern California roads.



2015 brought a steep and dramatic drop in the price of crude oil, one of the largest declines our industry has experienced in years. Chevron's response was to reduce capital spending and aggressively cut costs while moving forward on developments that will grow production and cash flow for the future. We are focused on improving project execution and delivering results safely, reliably, on time and within budget. We are optimizing our portfolio by divesting assets that no longer have a strategic fit or cannot compete for capital with other investment alternatives. And we are capturing the benefits of being a fully integrated energy company with Downstream and Chemicals delivering strong results. We are optimistic about the future and committed to being a top competitor in any economic environment.

The online version of this report contains additional information about our company, as well as videos of our various projects. We invite you to visit our website at [Chevron.com/AnnualReport2015](http://Chevron.com/AnnualReport2015).





# to our stockholders

**Low commodity prices made 2015 a challenging year for Chevron and the entire oil and natural gas industry, reducing earnings across the sector.**



Our full-year 2015 net income was \$4.6 billion, down from \$19.2 billion in 2014. Our sales and other operating revenue were \$129.9 billion, down from \$200.5 billion in 2014. We achieved a 2.5 percent return on capital employed versus the 10.9 percent achieved in 2014.

In light of difficult market conditions, we took significant actions to reduce costs and improve net cash flow. We reduced capital and operating expenses by \$9 billion through renegotiating contracts with vendors and suppliers, streamlining organizations to reduce our employee and contractor workforce, deferring and canceling projects not economic at low prices, and selling \$6 billion in nonstrategic and other assets.

We had a number of notable accomplishments during 2015. Our Upstream business, which is responsible for exploration and production, increased worldwide net oil-equivalent production by 2 percent, to 2.6 million barrels per day. We started up the Lianzi Field, located in a unitized offshore zone between the Republic of Congo and Angola; Moho Nord, our deepwater development offshore the Republic of Congo; Agbami 3, off the coast of the central Niger Delta region; and Chuandongbei, our natural gas field in southwest China, which initiated production in early 2016. In addition we ramped up Jack/St. Malo and Tubular Bells in the U.S. Gulf of Mexico. Also significant progress was achieved on our major capital projects, including Gorgon, our largest Australian liquefied natural gas (LNG) project, and Wheatstone LNG as they move toward start-up in 2016 and mid-2017, respectively.

We added approximately 1 billion barrels of net oil-equivalent proved reserves in 2015. These additions equate to approximately 107 percent of net oil-equivalent production for the year. Significant reserves were added from the Permian Basin in the United States and the Wheatstone Project in Australia. In our exploration program, we successfully drilled an appraisal well of our Anchor discovery in the deepwater Gulf of Mexico.

Our Downstream and Chemicals business, which is responsible for our refining, marketing and chemical manufacturing, had an outstanding year. This business

investments. We focused these investments in three core areas — health, education and economic development — to improve access to health care, develop skilled workers, and boost local and regional economies. These social investments complement our investments in projects and local goods and services, creating jobs and generating revenues for the communities where we operate. More details are available in the *2015 Corporate Responsibility Report*.

I am proud to note that 2015 marked the 28th consecutive year that we increased the annual per-share dividend payout. Our top financial priority remains

starting up projects under construction and realizing the cash flow from them, lowering capital spending, reducing operating expenses, completing our divestment program for assets that have greater value to others than to us, and doing all this while continuing to operate safely and reliably.

Our company's products provide the energy that is critical for economic progress. We are well positioned to meet growing demand in a safe and responsible manner.

In all we do, we are guided by The Chevron Way. This roadmap underpins the character of our company and establishes the values by which we deliver our results. I am confident that our company and our employees have what it takes to meet the challenges of the current business environment and achieve our vision of being *the* global energy company most admired for its people, partnership and performance.

Thank you for your confidence and your investment in Chevron.



John S. Watson  
Chairman of the Board and  
Chief Executive Officer  
February 25, 2016

**“Our company’s products provide the energy that is critical for economic progress. We are well positioned to meet growing demand in a safe and responsible manner.”**

maintained reliable operations, benefited from lower feedstock costs and realized efficiencies gained by the reshaping of our portfolio in recent years.

2015 was one of our best years in overall health, environment and safety performance and our best year ever in preventing significant incidents. Our Days Away From Work Rate and Motor Vehicle Crash Rate set new record lows, and our Total Recordable Incident Rate and petroleum spill volume matched last year’s record lows.

We also continued our support of the communities in which we work. This past year we advanced our strategic programs and partnerships, with more than \$233 million in global social

maintaining and growing the dividend as the pattern of earnings, cash flow and balance sheet strength permits. Our year-end debt ratio was a comfortable 20.2 percent.

Looking ahead, we announced a 2016 capital and exploratory budget of \$26.6 billion, which is 22 percent lower than our expenditures for 2015 and 34 percent lower than 2014. This capital budget will enable us to complete and ramp up projects under construction, fund high-return, short-cycle investments, preserve options for viable long-cycle projects, and ensure safe, reliable operations.

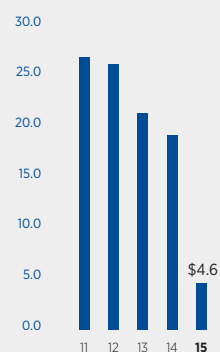
The focus of the enterprise in 2016 will remain on our five key priorities — safely

## chevron financial highlights

Millions of dollars, except per-share amounts	2015	2014	% Change
Net income attributable to Chevron Corporation	\$ 4,587	\$ 19,241	(76.2)%
Sales and other operating revenues	\$ 129,925	\$ 200,494	(35.2)%
Noncontrolling interests income	\$ 123	\$ 69	78.3 %
Interest expense (after tax)	\$ —	\$ —	0.0 %
Capital and exploratory expenditures*	\$ 33,979	\$ 40,316	(15.7)%
Total assets at year-end	\$ 266,103	\$ 266,026	0.0 %
Total debt and capital lease obligations at year-end	\$ 38,592	\$ 27,818	38.7 %
Noncontrolling interests	\$ 1,170	\$ 1,163	0.6 %
Chevron Corporation stockholders' equity at year-end	\$ 152,716	\$ 155,028	(1.5)%
Cash provided by operating activities	\$ 19,456	\$ 31,475	(38.2)%
Common shares outstanding at year-end (Thousands)	1,868,646	1,865,481	0.2 %
Per-share data			
Net income attributable to Chevron Corporation — diluted	\$ 2.45	\$ 10.14	(75.8)%
Cash dividends	\$ 4.28	\$ 4.21	1.7 %
Chevron Corporation stockholders' equity	\$ 81.73	\$ 83.10	(1.7)%
Common stock price at year-end	\$ 89.96	\$ 112.18	(19.8)%
Total debt to total debt-plus-equity ratio	20.2%	15.2%	
Return on average Chevron Corporation stockholders' equity	3.0%	12.7%	
Return on capital employed (ROCE)	2.5%	10.9%	

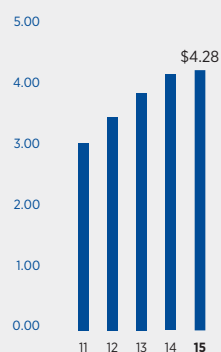
\* Includes equity in affiliates

**Net income attributable to Chevron Corporation**  
Billions of dollars



The decrease in 2015 was due to lower earnings in upstream as a result of lower crude oil margins and higher depreciation expense, partially offset by higher earnings in downstream.

**Annual cash dividends**  
Dollars per share



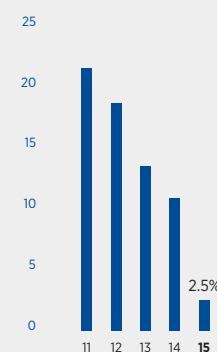
The company's annual dividend increased for the 28th consecutive year.

**Chevron year-end common stock price**  
Dollars per share



The company's stock price declined 19.8 percent in 2015.

**Return on capital employed**  
Percent



Chevron's return on capital employed declined to 2.5 percent on lower earnings and higher capital employed.

## chevron operating highlights<sup>1</sup>

	2015	2014	% Change
Net production of crude oil, condensate and natural gas liquids (Thousands of barrels per day)	<b>1,744</b>	1,709	2.0 %
Net production of natural gas (Millions of cubic feet per day)	<b>5,269</b>	5,167	2.0 %
Total net oil-equivalent production (Thousands of oil-equivalent barrels per day)	<b>2,622</b>	2,571	2.0 %
Refinery input (Thousands of barrels per day)	<b>1,702</b>	1,690	0.7 %
Sales of refined products (Thousands of barrels per day)	<b>2,735</b>	2,711	0.9 %
Net proved reserves of crude oil, condensate and natural gas liquids <sup>2</sup> (Millions of barrels)			
Consolidated companies	<b>4,262</b>	4,285	(0.5)%
Affiliated companies	<b>2,000</b>	1,964	1.8 %
Net proved reserves of natural gas <sup>2</sup> (Billions of cubic feet)			
Consolidated companies	<b>25,946</b>	25,707	0.9 %
Affiliated companies	<b>3,491</b>	3,409	2.4 %
Net proved oil-equivalent reserves <sup>2</sup> (Millions of barrels)			
Consolidated companies	<b>8,586</b>	8,570	0.2 %
Affiliated companies	<b>2,582</b>	2,532	2.0 %
Number of employees at year-end <sup>3</sup>	<b>58,178</b>	61,456	(5.3)%

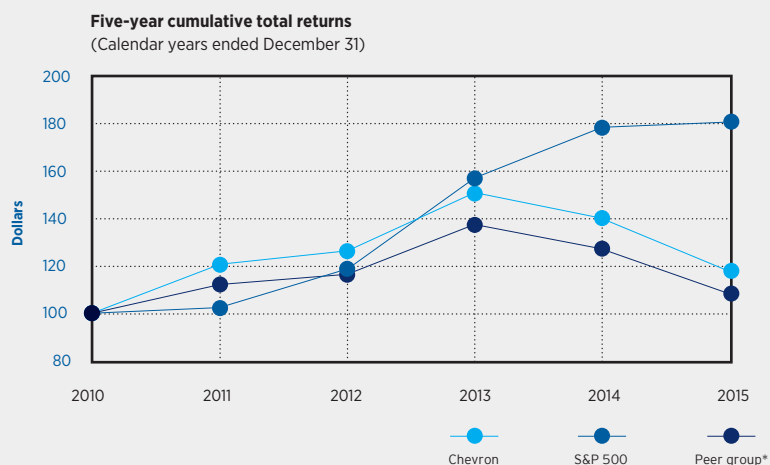
<sup>1</sup> Includes equity in affiliates, except number of employees

<sup>2</sup> At the end of the year

<sup>3</sup> Excludes service station personnel

## Performance graph

The stock performance graph at right shows how an initial investment of \$100 in Chevron stock would have compared with an equal investment in the S&P 500 Index or the Competitor Peer Group. The comparison covers a five-year period beginning December 31, 2010, and ending December 31, 2015, and for the peer group is weighted by market capitalization as of the beginning of each year. It includes the reinvestment of all dividends that an investor would be entitled to receive and is adjusted for stock splits. The interim measurement points show the value of \$100 invested on December 31, 2010, as of the end of each year between 2011 and 2015.



	2010	2011	2012	2013	2014	2015
<b>Chevron</b>	<b>100.00</b>	<b>120.27</b>	<b>126.28</b>	<b>150.58</b>	<b>140.17</b>	<b>117.78</b>
S&P 500	100.00	102.12	118.44	156.83	178.30	180.81
Peer group*	100.00	112.01	116.15	137.36	127.21	108.23

\*Peer Group: BP p.l.c.-ADS, ExxonMobil, Royal Dutch Shell p.l.c.-ADS, Total S.A.-ADS



# chevron at a glance

Chevron is one of the world's leading integrated energy companies. Our success is driven by our people and their commitment to getting results the right way — by operating responsibly, executing with excellence, applying innovative technologies and capturing new opportunities for profitable growth. We are involved in virtually every facet of the energy industry. We explore for, produce and transport crude oil and natural gas; refine, market and distribute transportation fuels and lubricants; manufacture and sell petrochemicals and additives; generate power and produce geothermal energy; and develop and deploy technologies that enhance business value in every aspect of the company's operations.

**Photo:** With the Jack/St. Malo development, Chevron continues to advance the boundaries of deepwater exploration and production. The Jack and St. Malo fields are among the largest in the U.S. Gulf of Mexico and are expected to have a producing life of more than 30 years. In 2015 Chevron ramped up production from Jack/St. Malo and announced two other important discoveries in the region: Anchor and Sicily.





Upstream	<b>Strategy:</b> Grow profitably in core areas and build new legacy positions.	Upstream explores for and produces crude oil and natural gas. At the end of 2015 worldwide net oil-equivalent proved reserves for consolidated and affiliated companies were 11.2 billion barrels. During 2015 net oil-equivalent production averaged 2.6 million barrels per day. Top producing areas include the United States, Kazakhstan, Nigeria, Thailand, Indonesia, Bangladesh, Angola, Australia, Canada and Venezuela. Major conventional exploration areas include the deepwater U.S. Gulf of Mexico, offshore northwestern Australia and the deepwater regions of western Africa. Key exploration areas for unconventional shale and tight resources are the United States, Canada and Argentina.
Downstream and Chemicals	<b>Strategy:</b> Deliver competitive returns and grow earnings across the value chain.	Downstream and Chemicals includes refining, fuels and lubricants marketing, and petrochemicals and additives manufacturing and marketing. In 2015 we processed 1.7 million barrels of crude oil per day and averaged 2.7 million barrels per day of refined product sales worldwide. Our most significant areas of refinery operations are the west coast of North America, the U.S. Gulf Coast, Singapore, Thailand, South Korea and South Africa. We hold interests in 11 refineries, are a leader in the manufacturing and sale of premium base oils, and market transportation fuels and lubricants under the Chevron, Texaco and Caltex brands. Products are sold through a network of 13,946 retail stations, including those of affiliated companies. Our chemicals business includes Chevron Phillips Chemical Company LLC, a 50 percent-owned affiliate that is one of the world's leading manufacturers of commodity petrochemicals, and Chevron Oronite Company LLC, which develops, manufactures and markets quality additives that improve the performance of fuels and lubricants.
Midstream and Development	<b>Strategy:</b> Apply commercial and functional excellence to enable the success of Upstream and Downstream and Chemicals.	Midstream and Development provides services that link Upstream and Downstream and Chemicals to the market. This includes commercializing our equity gas resource base; maximizing the value of the company's equity natural gas, crude oil, natural gas liquids and refined products; and transporting products worldwide. Midstream and Development has global operations with major centers in Houston; London; Singapore; and San Ramon, California.
Technology	<b>Strategy:</b> Differentiate performance through technology.	Our three technology companies — Chevron Energy Technology, Chevron Technology Ventures and Chevron Information Technology — are focused on enhancing business value in all aspects of our operations. We have established technology centers in Australia, the United Kingdom and the United States. Together they provide strategic research, technology development, technical and computing infrastructure services, and data protection to our global businesses.
Renewable Energy and Energy Efficiency	<b>Strategy:</b> Invest in profitable renewable energy and energy efficiency solutions.	We are one of the world's leading producers of geothermal energy, supplying abundant, reliable energy to millions of people in Indonesia and the Philippines. We also are investing in energy efficiency technologies to improve the performance of our operations worldwide.
Operational Excellence		We define operational excellence as the systematic management of process safety, personal safety and health, the environment, operational reliability, and energy efficiency. We are committed to attaining superior performance in operational excellence and believe our safety goal of zero incidents is attainable.

# glossary of energy and financial terms

## energy terms

**Additives** Specialty chemicals incorporated into fuels and lubricants that enhance the performance of the finished products.

**Barrels of oil-equivalent (BOE)** A unit of measure to quantify crude oil, natural gas liquids and natural gas amounts using the same basis. Natural gas volumes are converted to barrels on the basis of energy content. See *oil-equivalent gas and production*.

**Condensate** Hydrocarbons that are in a gaseous state at reservoir conditions but condense into liquid as they travel up the wellbore and reach surface conditions.

**Development** Drilling, construction and related activities following discovery that are necessary to begin production and transportation of crude oil and natural gas.

**Enhanced recovery** Techniques used to increase or prolong production from crude oil and natural gas reservoirs.

**Entitlement effects** The impact on Chevron's share of net production and net proved reserves due to changes in crude oil and natural gas prices, and spending levels, between periods. Under production-sharing contracts (PSCs) and variable-royalty provisions of certain agreements, price and spend variability can increase or decrease royalty burdens and/or volumes attributable to the company. For example, at higher prices, fewer volumes are required for Chevron to recover its costs under certain PSCs. Also under certain PSCs, Chevron's share of future profit oil and/or gas is reduced once specified contractual thresholds are met, such as a cumulative return on investment.

**Exploration** Searching for crude oil and/or natural gas by utilizing geologic and topographical studies, geophysical and seismic surveys, and drilling of wells.

**Gas-to-liquids (GTL)** A process that converts natural gas into high-quality liquid transportation fuels and other products.

**Greenhouse gases** Gases that trap heat in Earth's atmosphere (e.g., water vapor, ozone, carbon dioxide, methane, nitrous oxide, hydrofluorocarbons, perfluorocarbons and sulfur hexafluoride).

**Integrated energy company** A company engaged in all aspects of the energy industry, including exploring for and producing crude oil and natural gas; refining, marketing and transporting crude oil, natural gas and refined products; manufacturing and distributing petrochemicals; and generating power.

**Liquefied natural gas (LNG)** Natural gas that is liquefied under extremely cold temperatures to facilitate storage or transportation in specially designed vessels.

**Natural gas liquids (NGLs)** Separated from natural gas, these include ethane, propane, butane and natural gasoline.

**Oil-equivalent gas (OEG)** The volume of natural gas needed to generate the equivalent amount of heat as a barrel of crude oil. Approximately 6,000 cubic feet of natural gas is equivalent to one barrel of crude oil.

**Oil sands** Naturally occurring mixture of *bitumen* (a heavy, viscous form of crude oil), water, sand and clay. Using hydroprocessing technology, bitumen can be refined to yield synthetic oil.

**Petrochemicals** Compounds derived from petroleum. These include aromatics, which are used to make plastics, adhesives, synthetic fibers and household detergents; and olefins, which are used to make packaging, plastic pipes, tires, batteries, household detergents and synthetic motor oils.

**Production** *Total production* refers to all the crude oil (including synthetic oil), NGLs and natural gas produced from a property. *Net production* is the company's share of total production after deducting both royalties paid to landowners and a government's agreed-upon share of production under a PSC. *Liquids production* refers to crude oil, condensate, NGLs and synthetic oil volumes. *Oil-equivalent production* is the sum of the barrels of liquids and the oil-equivalent barrels of natural gas produced. See *barrels of oil-equivalent* and *oil-equivalent gas*.

**Production-sharing contract (PSC)** An agreement between a government and a contractor (generally an oil and gas company) whereby production is shared between the parties in a prearranged manner. The contractor typically incurs all exploration, development and production costs, which are subsequently recoverable out of an agreed-upon share of any future PSC production, referred to as cost recovery oil and/or gas. Any remaining production, referred to as profit oil and/or gas, is shared between the parties on an agreed-upon basis as stipulated in the PSC. The government also may retain a share of PSC production as a royalty payment, and the contractor typically owes income tax on its portion of the profit oil and/or gas. The contractor's share of PSC oil and/or gas production and reserves varies over time as it is dependent on prices, costs and specific PSC terms.

**Renewables** Energy resources that are not depleted when consumed or converted into other forms of energy (e.g., solar, geothermal, ocean and tide, wind, hydroelectric power, biofuels and hydrogen).

**Reserves** Crude oil and natural gas contained in underground rock formations called reservoirs and saleable hydrocarbons extracted from oil sands, shale, coalbeds and other nonrenewable natural resources that are intended to be upgraded into synthetic oil or gas. *Net proved reserves* are the estimated quantities that geoscience and engineering data demonstrate with reasonable certainty to be economically producible in the future from known reservoirs under existing economic conditions, operating methods and government regulations, and exclude royalties and interests owned by others. Estimates change as additional information becomes available. *Oil-equivalent reserves* are the sum of the liquids reserves and the oil-equivalent gas reserves. See *barrels of oil-equivalent* and *oil-equivalent gas*. The company discloses only net proved reserves in its filings with the U.S. Securities and Exchange Commission. Investors should refer to proved reserves disclosures in Chevron's *Annual Report on Form 10-K* for the year ended December 31, 2015.

**Resources** Estimated quantities of oil and gas resources are recorded under Chevron's 6P system, which is modeled after the Society of Petroleum Engineers' Petroleum Resource Management System, and include quantities classified as proved, probable and possible reserves, plus those that remain contingent on commerciality. *Unrisked resources*, *unrisked resource base* and similar terms represent the arithmetic sum of the amounts

recorded under each of these classifications. *Recoverable resources*, *potentially recoverable volumes* and other similar terms represent estimated remaining quantities that are expected to be ultimately recoverable and produced in the future, adjusted to reflect the relative uncertainty represented by the various classifications. These estimates may change significantly as development work provides additional information. At times, *original oil in place* and similar terms are used to describe total hydrocarbons contained in a reservoir without regard to the likelihood of their being produced. All of these measures are considered by management in making capital investment and operating decisions and may provide some indication to stockholders of the resource potential of oil and gas properties in which the company has an interest.

**Shale gas** Natural gas produced from shale rock formations where the gas was sourced from within the shale itself. Shale is very fine-grained rock, characterized by low porosity and extremely low permeability. Production of shale gas normally requires formation stimulation such as the use of hydraulic fracturing (pumping a fluid-sand mixture into the formation under high pressure) to help produce the gas.

**Synthetic oil** A marketable and transportable hydrocarbon liquid, resembling crude oil, that is produced by upgrading highly viscous or solid hydrocarbons, such as extra-heavy crude oil or oil sands.

**Tight oil** Liquid hydrocarbons produced from shale (also referred to as shale oil) and other rock formations with extremely low permeability. As with shale gas, production from tight oil reservoirs normally requires formation stimulation such as hydraulic fracturing.

## financial terms

**Cash flow from operating activities** Cash generated from the company's businesses; an indicator of a company's ability to fund capital programs and stockholder distributions. Excludes cash flows related to the company's financing and investing activities.

**Debt ratio** Total debt, including capital lease obligations, divided by total debt plus Chevron Corporation stockholders' equity.

**Earnings** Net income attributable to Chevron Corporation as presented on the Consolidated Statement of Income.

**Margin** The difference between the cost of purchasing, producing and/or marketing a product and its sales price.

**Return on capital employed (ROCE)** Ratio calculated by dividing earnings by average Chevron Corporation stockholders' equity (adjusted for after-tax interest expense and noncontrolling interests) by the average of total debt, noncontrolling interests and Chevron Corporation stockholders' equity for the year.

**Return on stockholders' equity** Ratio calculated by dividing earnings by average Chevron Corporation stockholders' equity. *Average Chevron Corporation stockholders' equity* is computed by averaging the sum of the beginning-of-year and end-of-year balances.

**Total stockholder return (TSR)** The return to stockholders as measured by stock price appreciation and reinvested dividends for a period of time.



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### CAUTIONARY STATEMENT RELEVANT TO FORWARD-LOOKING INFORMATION FOR THE PURPOSE OF “SAFE HARBOR” PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This *Annual Report* of Chevron Corporation contains forward-looking statements relating to Chevron's operations that are based on management's current expectations, estimates and projections about the petroleum, chemicals and other energy-related industries. Words or phrases such as “anticipates,” “expects,” “intends,” “plans,” “targets,” “forecasts,” “projects,” “believes,” “seeks,” “schedules,” “estimates,” “may,” “could,” “should,” “budgets,” “outlook,” “on schedule,” “on track” and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, many of which are beyond the company's control and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. The reader should not place undue reliance on these forward-looking statements, which speak only as of the date of this report. Unless legally required, Chevron undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

Among the important factors that could cause actual results to differ materially from those in the forward-looking statements are: changing crude oil and natural gas prices; changing refining, marketing and chemicals margins; the company's ability to realize anticipated cost savings and expenditure reductions; actions of competitors or regulators; timing of exploration expenses; timing of crude oil liftings; the competitiveness of alternate-energy sources or product substitutes; technological developments; the results of operations and financial condition of the company's suppliers, vendors, partners and equity affiliates, particularly during extended periods of low prices for crude oil and natural gas; the inability or failure of the company's joint-venture partners to fund their share of operations and development activities; the potential failure to achieve expected net production from existing and future crude oil and natural gas development projects; potential delays in the development, construction or start-up of planned projects; the potential disruption or interruption of the company's operations due to war, accidents, political events, civil unrest, severe weather, cyber threats and terrorist acts, crude oil production quotas or other actions that might be imposed by the Organization of Petroleum Exporting Countries, or other natural or human causes beyond its control; changing economic, regulatory and political environments in the various countries in which the company operates; general domestic and international economic and political conditions; the potential liability for remedial actions or assessments under existing or future environmental regulations and litigation; significant operational, investment or product changes required by existing or future environmental statutes and regulations, including international agreements and national or regional legislation and regulatory measures to limit or reduce greenhouse gas emissions; the potential liability resulting from other pending or future litigation; the company's future acquisition or disposition of assets and gains and losses from asset dispositions or impairments; government-mandated sales, divestitures, recapitalizations, industry-specific taxes, changes in fiscal terms or restrictions on scope of company operations; foreign currency movements compared with the U.S. dollar; material reductions in corporate liquidity and access to debt markets; the effects of changed accounting rules under generally accepted accounting principles promulgated by rule-setting bodies; the company's ability to identify and mitigate the risks and hazards inherent in operating in the global energy industry; and the factors set forth under the heading “Risk Factors” on pages 21 through 23 of the company's Annual Report on Form 10-K. Other unpredictable or unknown factors not discussed in this report could also have material adverse effects on forward-looking statements.

## Key Financial Results

Millions of dollars, except per-share amounts

	2015	2014	2013
Net Income Attributable to Chevron Corporation	\$ 4,587	\$ 19,241	\$ 21,423
Per Share Amounts:			
Net Income Attributable to Chevron Corporation			
– Basic	\$ 2.46	\$ 10.21	\$ 11.18
– Diluted	\$ 2.45	\$ 10.14	\$ 11.09
Dividends	\$ 4.28	\$ 4.21	\$ 3.90
Sales and Other Operating Revenues	\$ 129,925	\$ 200,494	\$ 220,156
Return on:			
Capital Employed	2.5%	10.9%	13.5%
Stockholders' Equity	3.0%	12.7%	15.0%

## Earnings by Major Operating Area

Millions of dollars

	2015	2014	2013
Upstream			
United States	\$ (4,055)	\$ 3,327	\$ 4,044
International	2,094	13,566	16,765
<b>Total Upstream</b>	<b>(1,961)</b>	<b>16,893</b>	<b>20,809</b>
Downstream			
United States	3,182	2,637	787
International	4,419	1,699	1,450
<b>Total Downstream</b>	<b>7,601</b>	<b>4,336</b>	<b>2,237</b>
All Other	(1,053)	(1,988)	(1,623)
<b>Net Income Attributable to Chevron Corporation<sup>1,2</sup></b>	<b>\$ 4,587</b>	<b>\$ 19,241</b>	<b>\$ 21,423</b>
	\$ 769	\$ 487	\$ 474

<sup>1</sup> Includes foreign currency effects:

<sup>2</sup> Income net of tax, also referred to as “earnings” in the discussions that follow.

Refer to the “Results of Operations” section beginning on page 14 for a discussion of financial results by major operating area for the three years ended December 31, 2015.

## Business Environment and Outlook

Chevron is a global energy company with substantial business activities in the following countries: Angola, Argentina, Australia, Azerbaijan, Bangladesh, Brazil, Canada, China, Colombia, Democratic Republic of the Congo, Denmark, Indonesia, Kazakhstan, Myanmar, Nigeria, the Partitioned Zone between Saudi Arabia and Kuwait, the Philippines, Republic of Congo, Singapore, South Africa, South Korea, Thailand, Trinidad and Tobago, the United Kingdom, the United States, and Venezuela.

Earnings of the company depend mostly on the profitability of its upstream business segment. The biggest factor affecting the results of operations for the upstream segment is the price of crude oil. The price of crude oil has fallen significantly since mid-year 2014, reflecting persistently high global crude oil inventories and production. The downturn in the price of crude oil has impacted, and, depending upon its duration, will continue to significantly impact the company's results of operations, cash flows, leverage, capital and exploratory investment program and production outlook. The company is responding with reductions in operating expenses, including employee reductions, reductions in capital and exploratory expenditures in 2016 and future periods, and increased asset sales. The company anticipates that crude oil prices will increase in the future, as continued growth in demand and a slowing in supply growth should bring global markets into balance; however, the timing of any such increase is unknown. In the company's downstream business, crude oil is the largest cost component of refined products.

Refer to the “Cautionary Statement Relevant to Forward-Looking Information” on page 9 and to “Risk Factors” in Part I, Item 1A, on pages 21 through 23 of the company's Annual Report on Form 10-K for a discussion of some of the inherent risks that could materially impact the company's results of operations or financial condition.

The company continually evaluates opportunities to dispose of assets that are not expected to provide sufficient long-term value or to acquire assets or operations complementary to its asset base to help augment the company's financial performance and growth. Refer to the “Results of Operations” section beginning on page 14 for discussions of net gains on asset sales during 2015. Asset dispositions and restructurings may also occur in future periods and could result in significant gains or losses.

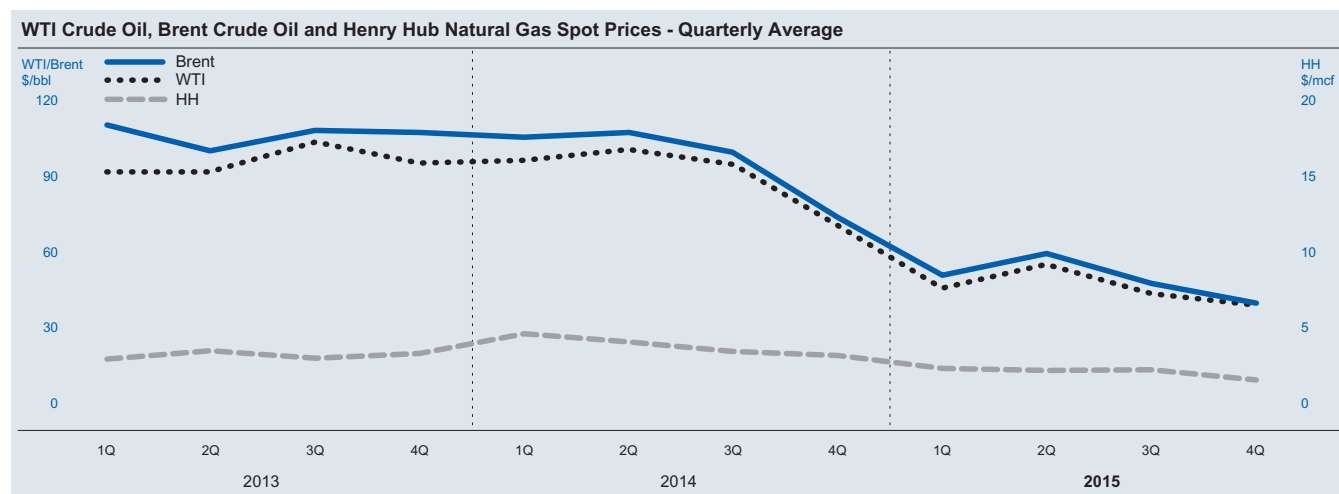
The company closely monitors developments in the financial and credit markets, the level of worldwide economic activity, and the implications for the company of movements in prices for crude oil and natural gas. Management takes these developments into account in the conduct of daily operations and for business planning.



Comments related to earnings trends for the company's major business areas are as follows:

**Upstream** Earnings for the upstream segment are closely aligned with industry prices for crude oil and natural gas. Crude oil and natural gas prices are subject to external factors over which the company has no control, including product demand connected with global economic conditions, industry inventory levels, technology advancements, production quotas or other actions imposed by the Organization of Petroleum Exporting Countries (OPEC), actions of regulators, weather-related damage and disruptions, competing fuel prices, and regional supply interruptions or fears thereof that may be caused by military conflicts, civil unrest or political uncertainty. Any of these factors could also inhibit the company's production capacity in an affected region. The company closely monitors developments in the countries in which it operates and holds investments, and seeks to manage risks in operating its facilities and businesses. The longer-term trend in earnings for the upstream segment is also a function of other factors, including the company's ability to find or acquire and efficiently produce crude oil and natural gas, changes in fiscal terms of contracts, and changes in tax laws and regulations.

The company continues to actively manage its schedule of work, contracting, procurement and supply-chain activities to effectively manage costs. However, price levels for capital and exploratory costs and operating expenses associated with the production of crude oil and natural gas can be subject to external factors beyond the company's control including, among other things, the general level of inflation, commodity prices and prices charged by the industry's material and service providers, which can be affected by the volatility of the industry's own supply-and-demand conditions for such materials and services. In recent years, Chevron and the oil and gas industry generally experienced an increase in certain costs that exceeded the general trend of inflation in many areas of the world. As a result of the decline in prices of crude oil and other commodities since mid-2014, these cost pressures have softened. Capital and exploratory expenditures and operating expenses can also be affected by damage to production facilities caused by severe weather or civil unrest, delays in construction, or other factors.



The chart above shows the trend in benchmark prices for Brent crude oil, West Texas Intermediate (WTI) crude oil and U.S. Henry Hub natural gas. The Brent price averaged \$52 per barrel for the full-year 2015, compared to \$99 in 2014. As of mid-February 2016, the Brent price was \$31 per barrel. The majority of the company's equity crude production is priced based on the Brent benchmark. Prices firmed in the first half of 2015, but declined in the remainder of the year amid persistently high global crude oil inventories and production.

The WTI price averaged \$49 per barrel for the full-year 2015, compared to \$93 in 2014. As of mid-February 2016, the WTI price was \$29 per barrel. WTI traded at a discount to Brent throughout 2015 due to high inventories and excess crude supply in the U.S. market. With the lifting of the U.S. crude oil export ban in December 2015, the spread between WTI and Brent narrowed substantially and WTI traded around parity into February 2016.

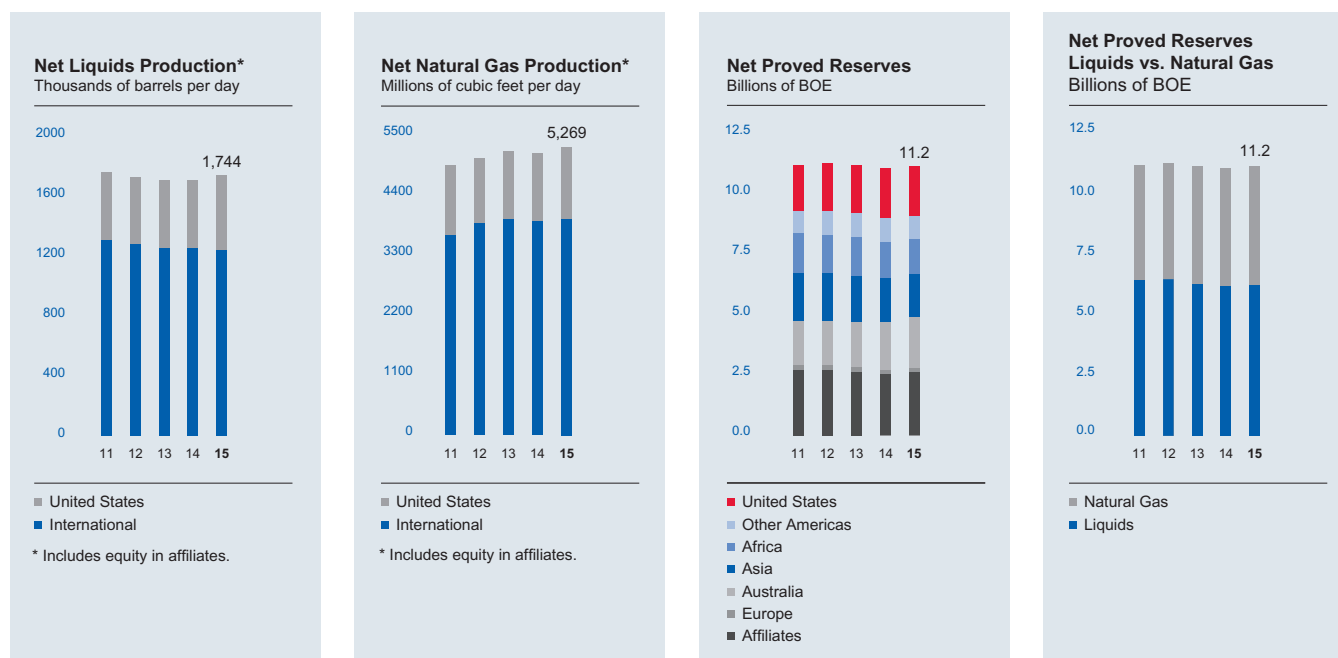
A differential in crude oil prices exists between high-quality (high-gravity, low-sulfur) crudes and those of lower quality (low-gravity, high-sulfur). The amount of the differential in any period is associated with the relative supply/demand balances for each crude type, which are functions of the capacity of refineries that are able to process each as feedstock into high-value light products (motor gasoline, jet fuel, aviation gasoline and diesel fuel). In second-half 2015, the differential expanded in North America as Canadian heavy crude production recovered from earlier planned and unplanned outages, while light sweet crude prices in the U.S. were supported by reductions in the rig count and slowing domestic production growth. Outside of North

America, high refinery runs in Europe and Asia supported pricing for light sweet crude from the Atlantic Basin, while increased output from Iraq and other Middle East producers pressured values of heavier, more sour crudes.

Chevron produces or shares in the production of heavy crude oil in California, Indonesia, the Partitioned Zone between Saudi Arabia and Kuwait, Venezuela and in certain fields in Angola, China and the United Kingdom sector of the North Sea. (See page 19 for the company's average U.S. and international crude oil realizations.)

In contrast to price movements in the global market for crude oil, price changes for natural gas in many regional markets are more closely aligned with supply-and-demand conditions in those markets. Fluctuations in the price of natural gas in the United States are closely associated with customer demand relative to the volumes produced and stored in North America. In the United States, prices at Henry Hub averaged \$2.62 per thousand cubic feet (MCF) during 2015, compared with \$4.28 during 2014. As of mid-February 2016, the Henry Hub spot price was \$1.92 per MCF.

Outside the United States, price changes for natural gas depend on a wide range of supply, demand and regulatory circumstances. Chevron sells natural gas into the domestic pipeline market in most locations. In some locations, Chevron is investing in long-term projects to install infrastructure to produce and liquefy natural gas for transport by tanker to other markets. The company's long-term contract prices for liquefied natural gas (LNG) are typically linked to crude oil prices. Approximately 85 percent of the equity LNG offtake from the operated Australian LNG projects is targeted to be sold into binding long-term contracts, with the remainder to be sold in the Asian spot LNG market. The Asian spot market reflects the supply and demand for LNG in the Pacific Basin and is not directly linked to crude oil prices. International natural gas realizations averaged \$4.53 per MCF during 2015, compared with \$5.78 per MCF during 2014. (See page 19 for the company's average natural gas realizations for the U.S. and international regions.)



The company's worldwide net oil-equivalent production in 2015 averaged 2.622 million barrels per day. About one-fifth of the company's net oil-equivalent production in 2015 occurred in the OPEC-member countries of Angola, Nigeria, Venezuela and the Partitioned Zone between Saudi Arabia and Kuwait. OPEC quotas had no effect on the company's net crude oil production in 2015 or 2014. At their December 2015 meeting, members of OPEC did not agree on a target production level, and in January 2016 western sanctions on Iran were lifted. As such, OPEC output is now considered likely to increase from recent levels of approximately 31.5 million barrels per day as Iranian production and exports recover.

The company estimates that net oil-equivalent production in 2016 will be flat to 4 percent growth compared to 2015. This estimate is subject to many factors and uncertainties, including the duration of the low price environment that began in second-half 2014; quotas or other actions that may be imposed by OPEC; price effects on entitlement volumes; changes in fiscal terms or restrictions on the scope of company operations; delays in construction, start-up or ramp-up of projects; fluctuations in demand for natural gas in various markets; weather conditions that may shut in production; civil unrest; changing geopolitics; delays in completion of maintenance turnarounds; greater-than-expected declines in production from mature fields; or other disruptions.



to operations. The outlook for future production levels is also affected by the size and number of economic investment opportunities and, for new, large-scale projects, the time lag between initial exploration and the beginning of production. Investments in upstream projects generally begin well in advance of the start of the associated crude oil and natural gas production. A significant majority of Chevron's upstream investment is made outside the United States.

In the Partitioned Zone between Saudi Arabia and Kuwait, production was shut-in beginning in May 2015 as a result of difficulties in securing work and equipment permits. Net oil-equivalent production in the Partitioned Zone in 2014 was 81,000 barrels per day. During 2015, net oil-equivalent production averaged 28,000 barrels per day. As of early 2016, production remains shut-in and the exact timing of a production restart is uncertain and dependent on dispute resolution between Saudi Arabia and Kuwait. The financial effects from the loss of production in 2015 were not significant and are not expected to be significant in 2016.

Net proved reserves for consolidated companies and affiliated companies totaled 11.2 billion barrels of oil-equivalent at year-end 2015, an increase of 1 percent from year-end 2014. The reserve replacement ratio in 2015 was 107 percent. Refer to Table V beginning on page 74 for a tabulation of the company's proved net oil and gas reserves by geographic area, at the beginning of 2013 and each year-end from 2013 through 2015, and an accompanying discussion of major changes to proved reserves by geographic area for the three-year period ending December 31, 2015.

Refer to the "Results of Operations" section on pages 14 through 16 for additional discussion of the company's upstream business.

**Downstream** Earnings for the downstream segment are closely tied to margins on the refining, manufacturing and marketing of products that include gasoline, diesel, jet fuel, lubricants, fuel oil, fuel and lubricant additives, and petrochemicals. Industry margins are sometimes volatile and can be affected by the global and regional supply-and-demand balance for refined products and petrochemicals, and by changes in the price of crude oil, other refinery and petrochemical feedstocks, and natural gas. Industry margins can also be influenced by inventory levels, geopolitical events, costs of materials and services, refinery or chemical plant capacity utilization, maintenance programs, and disruptions at refineries or chemical plants resulting from unplanned outages due to severe weather, fires or other operational events.

Other factors affecting profitability for downstream operations include the reliability and efficiency of the company's refining, marketing and petrochemical assets, the effectiveness of its crude oil and product supply functions, and the volatility of tanker-charter rates for the company's shipping operations, which are driven by the industry's demand for crude oil and product tankers. Other factors beyond the company's control include the general level of inflation and energy costs to operate the company's refining, marketing and petrochemical assets.

The company's most significant marketing areas are the West Coast of North America, the U.S. Gulf Coast, Asia and southern Africa. Chevron operates or has significant ownership interests in refineries in each of these areas.

Refer to the "Results of Operations" section on pages 14 through 16 for additional discussion of the company's downstream operations.

**All Other** consists of worldwide cash management and debt financing activities, corporate administrative functions, insurance operations, real estate activities and technology companies.

## Operating Developments

Key operating developments and other events during 2015 and early 2016 included the following:

### Upstream

**Angola-Republic of Congo Joint Development Area** Achieved first production from the Lianzi Project.

**Australia** Progressed LNG Train 1 commissioning and start-up activities for the Gorgon Project, with first cargo lifting expected in March 2016. All Train 2 modules are installed, and all remaining Train 3 modules were delivered as of January 2016.

Progressed construction of the Wheatstone Project. Major milestones reached include the installation of the offshore platform and topsides, and all of the subsea pipelines and structures, along with the delivery of all LNG Train 1 and common modules.

Announced a natural gas discovery, Isosceles, in the Carnarvon Basin in 50 percent-owned Block WA-392-P.

**Bangladesh** Achieved first liquids from the Bibiyana Expansion Liquid Recovery Unit.

**China** Achieved first production from the Chuandongbei Project in early 2016.

**Republic of Congo** Announced start of production from the first phase of the Moho Nord Project.

**United States** Announced a successful appraisal well at the Anchor prospect in the deepwater Gulf of Mexico.

## Downstream

**Australia** Completed the sale of the company's 50 percent interest in Caltex Australia Limited.

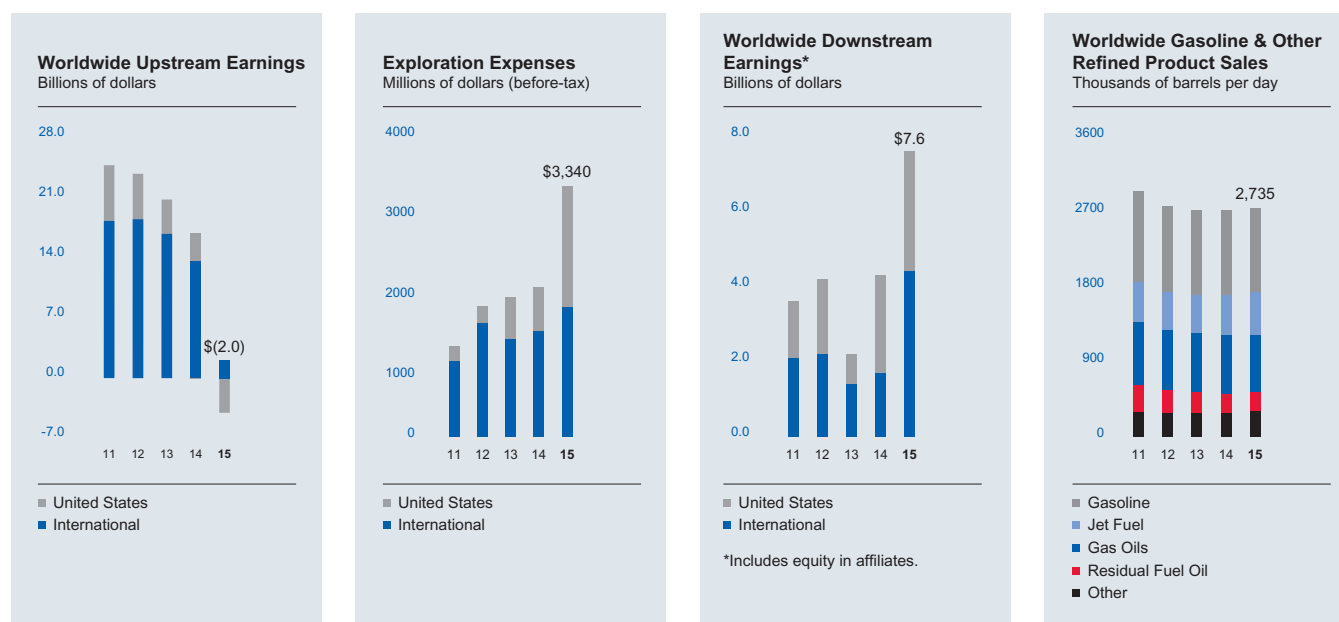
**New Zealand** Completed the sale of the company's interest in The New Zealand Refining Company Limited and reached agreement to sell the company's marketing operations.

## Other

**Common Stock Dividends** The 2015 annual dividend was \$4.28 per share, making 2015 the 28th consecutive year that the company increased its annual dividend payout.

## Results of Operations

The following section presents the results of operations and variances on an after-tax basis for the company's business segments – Upstream and Downstream – as well as for “All Other.” Earnings are also presented for the U.S. and international geographic areas of the Upstream and Downstream business segments. Refer to Note 14, beginning on page 45, for a discussion of the company's “reportable segments.” This section should also be read in conjunction with the discussion in “Business Environment and Outlook” on pages 10 through 13.



## U.S. Upstream

Millions of dollars	2015	2014	2013
<b>Earnings</b>	\$ (4,055)	\$ 3,327	\$ 4,044

U.S. upstream operations incurred a loss of \$4.06 billion in 2015 compared to earnings of \$3.33 billion from 2014. The decrease was primarily due to lower crude oil and natural gas realizations of \$4.86 billion and \$570 million, respectively, higher depreciation expenses of \$2.19 billion and higher exploration expenses of \$650 million. The increase in depreciation and exploration expenses was primarily due to impairments and project cancellations. Lower gains on asset sales also contributed to the decrease with current year gains of \$110 million compared with \$700 million in 2014. Partially offsetting these effects were higher crude oil production of \$900 million and lower operating expenses of \$450 million.

U.S. upstream earnings of \$3.33 billion in 2014 decreased \$717 million from 2013, primarily due to lower crude oil prices of \$950 million. Higher depreciation expenses of \$440 million and higher operating expenses of \$210 million also contributed to the decline. Partially offsetting the decrease were gains on asset sales of \$700 million in 2014 compared with \$60 million in 2013, higher natural gas realizations of \$150 million and higher crude oil production of \$100 million.



The company's average realization for U.S. crude oil and natural gas liquids in 2015 was \$42.70 per barrel, compared with \$84.13 in 2014 and \$93.46 in 2013. The average natural gas realization was \$1.92 per thousand cubic feet in 2015, compared with \$3.90 in 2014 and \$3.37 in 2013.

Net oil-equivalent production in 2015 averaged 720,000 barrels per day, up 8 percent from 2014 and 10 percent from 2013. Between 2015 and 2014, production increases due to project ramp-ups in the Gulf of Mexico and the Permian Basin in Texas and New Mexico were partially offset by the effect of asset sales and normal field declines. Between 2014 and 2013, production increases in the Permian Basin in Texas and New Mexico and the Marcellus Shale in western Pennsylvania were partially offset by normal field declines.

The net liquids component of oil-equivalent production for 2015 averaged 501,000 barrels per day, up 10 percent from 2014 and 12 percent from 2013. Net natural gas production averaged about 1.3 billion cubic feet per day in 2015, up 5 percent from 2014 and 2013. Refer to the "Selected Operating Data" table on page 19 for a three-year comparison of production volumes in the United States.

### International Upstream

<i>Millions of dollars</i>	2015	2014	2013
<b>Earnings*</b>	<b>\$ 2,094</b>	<b>\$ 13,566</b>	<b>\$ 16,765</b>
*Includes foreign currency effects:	<b>\$ 725</b>	<b>\$ 597</b>	<b>\$ 559</b>

International upstream earnings were \$2.09 billion in 2015 compared with \$13.57 billion in 2014. The decrease between periods was primarily due to lower crude oil and natural gas realizations of \$10.57 billion and \$880 million, respectively, and higher depreciation expenses of \$1.11 billion, primarily reflecting impairments. Lower gains on asset sales also contributed to the decrease with current year gains of \$370 million compared with \$1.10 billion in 2014. Partially offsetting the decrease were higher crude oil sales volumes of \$590 million and lower operating expenses of \$510 million. Foreign currency effects increased earnings by \$725 million in 2015, compared with an increase of \$597 million a year earlier.

International upstream earnings were \$13.57 billion in 2014 compared with \$16.77 billion in 2013. The decrease between periods was primarily due to lower crude oil prices and sales volumes of \$1.97 billion and \$400 million, respectively. Also contributing to the decrease were higher depreciation expenses of \$1.02 billion, mainly related to impairments and other asset write-offs, and higher operating and tax expenses of \$340 million and \$310 million, respectively. Partially offsetting these items were gains on asset sales of \$1.10 billion in 2014, compared with \$140 million in 2013. Foreign currency effects increased earnings by \$597 million in 2014, compared with a decrease of \$559 million a year earlier.

The company's average realization for international crude oil and natural gas liquids in 2015 was \$46.52 per barrel, compared with \$90.42 in 2014 and \$100.26 in 2013. The average natural gas realization was \$4.53 per thousand cubic feet in 2015, compared with \$5.78 and \$5.91 in 2014 and 2013, respectively.

International net oil-equivalent production was 1.90 million barrels per day in 2015, essentially unchanged from 2014 and down 2 percent from 2013. Between 2015 and 2014, production increases from entitlement effects in several locations and project ramp-ups in Bangladesh and other areas were offset by the Partitioned Zone shut-in, normal field declines and the effect of asset sales. Between 2014 and 2013, production increases due to project ramp-ups in Nigeria, Argentina and Brazil were more than offset by normal field declines, production entitlement effects in several locations and the effect of asset sales.

The net liquids component of international oil-equivalent production was 1.24 million barrels per day in 2015, a decrease of approximately 1 percent from 2014 and a decrease of approximately 3 percent from 2013. International net natural gas production of 4.0 billion cubic feet per day in 2015 was up 1 percent from 2014 and unchanged from 2013.

Refer to the "Selected Operating Data" table, on page 19, for a three-year comparison of international production volumes.

**U.S. Downstream**

<i>Millions of dollars</i>	2015	2014	2013
<b>Earnings</b>	<b>\$ 3,182</b>	<b>\$ 2,637</b>	<b>\$ 787</b>

U.S. downstream operations earned \$3.18 billion in 2015, compared with \$2.64 billion in 2014. The increase was due to higher margins on refined product sales of \$1.51 billion, partially offset by the absence of 2014 asset sale gains of \$960 million.

U.S. downstream operations earned \$2.64 billion in 2014, compared with \$787 million in 2013. The increase in earnings was mainly due to higher margins on refined product sales of \$830 million. Gains from asset sales were \$960 million in 2014, compared with \$250 million in 2013. Higher earnings from 50 percent-owned Chevron Phillips Chemical Company, LLC (CPCChem) of \$160 million and lower operating expenses of \$80 million also contributed to the earnings increase.

Refined product sales of 1.23 million barrels per day in 2015 increased 1 percent, mainly reflecting higher sales of jet fuel. Sales volumes of refined products were 1.21 million barrels per day in 2014, an increase of 2 percent from 2013, mainly reflecting higher gas oil sales. U.S. branded gasoline sales of 522,000 barrels per day in 2015 increased 1 percent from 2014 and 2013.

Refer to the "Selected Operating Data" table on page 19 for a three-year comparison of sales volumes of gasoline and other refined products and refinery input volumes.

**International Downstream**

<i>Millions of dollars</i>	2015	2014	2013
<b>Earnings*</b>	<b>\$ 4,419</b>	<b>\$ 1,699</b>	<b>\$ 1,450</b>
*Includes foreign currency effects:	<b>\$ 47</b>	<b>\$ (112)</b>	<b>\$ (76)</b>

International downstream earned \$4.42 billion in 2015, compared with \$1.70 billion in 2014. The increase was primarily due to a \$1.6 billion gain from the sale of the company's interest in Caltex Australia Limited in second quarter 2015 and higher margins on refined product sales of \$690 million. Foreign currency effects increased earnings by \$47 million in 2015, compared to a decrease of \$112 million a year earlier.

International downstream earned \$1.70 billion in 2014, compared with \$1.45 billion in 2013. The increase was mainly due to a favorable change in the effects on derivative instruments of \$640 million. The increase was partially offset by the economic buyout of a legacy pension obligation of \$160 million in the 2014 period, lower margins on refined product sales of \$130 million and higher tax expenses of \$110 million. Foreign currency effects decreased earnings by \$112 million in 2014, compared with a decrease of \$76 million a year earlier.

Total refined product sales of 1.51 million barrels per day in 2015 were essentially unchanged from 2014. Excluding the effects of the Caltex Australia Limited divestment, refined product sales were up 107,000 barrels per day, primarily reflecting higher sales of jet fuel, gasoline and gas oil. Sales of 1.50 million barrels per day in 2014 declined 2 percent from 2013, mainly reflecting lower gas oil sales.

Refer to the "Selected Operating Data" table, on page 19, for a three-year comparison of sales volumes of gasoline and other refined products and refinery input volumes.

**All Other**

<i>Millions of dollars</i>	2015	2014	2013
<b>Net charges*</b>	<b>\$ (1,053)</b>	<b>\$ (1,988)</b>	<b>\$ (1,623)</b>
*Includes foreign currency effects:	<b>\$ (3)</b>	<b>\$ 2</b>	<b>\$ (9)</b>

All Other consists of worldwide cash management and debt financing activities, corporate administrative functions, insurance operations, real estate activities, and technology companies.

Net charges in 2015 decreased \$935 million from 2014, mainly due to lower corporate tax items and the absence of 2014 charges related to mining assets, partially offset by higher charges related to reductions in corporate staffs. Net charges in 2014 increased \$365 million from 2013, mainly due to higher environmental reserve additions, asset impairments and additional asset retirement obligations for mining assets, as well as higher corporate tax items. These increases were partially offset by the absence of 2013 impairments of power-related affiliates and lower other corporate charges.



## Consolidated Statement of Income

Comparative amounts for certain income statement categories are shown below:

<i>Millions of dollars</i>	2015	2014	2013
<b>Sales and other operating revenues</b>	<b>\$ 129,925</b>	<b>\$ 200,494</b>	<b>\$ 220,156</b>

Sales and other operating revenues decreased in 2015 primarily due to lower refined product and crude oil prices, partially offset by an increase in refined product and crude oil volumes. The decrease between 2014 and 2013 was mainly due to lower crude oil volumes, and lower refined product and crude oil prices.

<i>Millions of dollars</i>	2015	2014	2013
<b>Income from equity affiliates</b>	<b>\$ 4,684</b>	<b>\$ 7,098</b>	<b>\$ 7,527</b>

Income from equity affiliates decreased in 2015 from 2014 mainly due to lower earnings from Tengizchevroil in Kazakhstan, CPChem, Angola LNG and the effect of the sale of Caltex Australia Limited in second quarter 2015. Partially offsetting these effects were higher earnings from GS Caltex in South Korea and Petropiar in Venezuela.

Income from equity affiliates decreased in 2014 from 2013 mainly due to lower upstream-related earnings from Tengizchevroil in Kazakhstan, Petropiar and Petroboscan in Venezuela, and Angola LNG. Partially offsetting these effects were higher downstream-related earnings from GS Caltex in South Korea, higher earnings from CPChem and the absence of 2013 impairments of power-related affiliates.

Refer to Note 15, beginning on page 48, for a discussion of Chevron's investments in affiliated companies.

<i>Millions of dollars</i>	2015	2014	2013
<b>Other income</b>	<b>\$ 3,868</b>	<b>\$ 4,378</b>	<b>\$ 1,165</b>

Other income of \$3.9 billion in 2015 included net gains from asset sales of \$3.2 billion before-tax. Other income in 2014 and 2013 included net gains from asset sales of \$3.6 billion and \$710 million before-tax, respectively. Interest income was approximately \$119 million in 2015, \$145 million in 2014 and \$136 million in 2013. Foreign currency effects increased other income by \$82 million in 2015, \$277 million in 2014 and \$103 million in 2013.

<i>Millions of dollars</i>	2015	2014	2013
<b>Purchased crude oil and products</b>	<b>\$ 69,751</b>	<b>\$ 119,671</b>	<b>\$ 134,696</b>

Crude oil and product purchases of \$69.8 billion were down in 2015 mainly due to lower crude oil and refined product prices, partially offset by an increase in crude oil volumes. Crude oil and product purchases in 2014 decreased by \$15.0 billion from the prior year, mainly due to lower crude oil and refined product prices, along with lower crude oil volumes.

<i>Millions of dollars</i>	2015	2014	2013
<b>Operating, selling, general and administrative expenses</b>	<b>\$ 27,477</b>	<b>\$ 29,779</b>	<b>\$ 29,137</b>

Operating, selling, general and administrative expenses decreased \$2.3 billion between 2015 and 2014. The decrease included lower fuel costs of \$920 million. Also contributing to the decrease were lower expenses for construction, repair and maintenance of \$300 million, contract labor of \$270 million, and research, technical and professional services of \$200 million.

Operating, selling, general and administrative expenses increased \$642 million between 2014 and 2013. The increase included higher employee compensation and benefit costs of \$360 million, primarily related to a buyout of a legacy pension obligation. Also contributing to the increase was higher transportation costs of \$350 million, primarily reflecting the economic buyout of a long-term contractual obligation, and higher environmental expenses related to a mining asset of \$300 million. Partially offsetting the increase were lower fuel expenses of \$360 million.

<i>Millions of dollars</i>	2015	2014	2013
<b>Exploration expense</b>	<b>\$ 3,340</b>	<b>\$ 1,985</b>	<b>\$ 1,861</b>

Exploration expenses in 2015 increased from 2014 mainly due to higher charges for well write-offs largely related to project cancellations. Exploration expenses in 2014 increased from 2013 mainly due to higher charges for well write-offs, partially offset by lower geological and geophysical expenses.

<i>Millions of dollars</i>	2015	2014	2013
<b>Depreciation, depletion and amortization</b>	<b>\$ 21,037</b>	\$ 16,793	\$ 14,186

Depreciation, depletion and amortization expenses increased in 2015 from 2014 mainly due to impairments of oil and gas producing fields of about \$3.5 billion in 2015 compared with \$900 million in 2014. Also contributing to the increase were higher depreciation rates and higher production levels for certain oil and gas producing fields. The increase in 2014 from 2013 was mainly due to higher depreciation rates and impairments for certain oil and gas producing fields, and the impairment of a mining asset.

<i>Millions of dollars</i>	2015	2014	2013
<b>Taxes other than on income</b>	<b>\$ 12,030</b>	\$ 12,540	\$ 13,063

Taxes other than on income decreased in 2015 from 2014 mainly due to lower crude oil and refined product prices. Taxes other than on income decreased in 2014 from 2013 primarily due to a decrease in duty expense in South Africa along with lower consumer excise taxes in Thailand, reflecting lower sales volumes at both locations.

<i>Millions of dollars</i>	2015	2014	2013
<b>Income tax expense</b>	<b>\$ 132</b>	\$ 11,892	\$ 14,308

Effective income tax rates were 3 percent in 2015, 38 percent in 2014 and 40 percent in 2013. The decrease in the effective tax rate between 2015 and 2014 primarily resulted from the impacts of jurisdictional mix, one-time tax benefits, foreign currency remeasurement, equity earnings and a reduction in statutory tax rates in the United Kingdom, partially offset by the effects of valuation allowances recognized on deferred tax assets and the sale of the company's interest in Caltex Australia Limited.

The rate decreased between 2014 and 2013 primarily due to the impact of changes in jurisdictional mix and equity earnings, and the tax effects related to the 2014 sale of interests in Chad and Cameroon, partially offset by other one-time and ongoing tax charges.



Selected Operating Data<sup>1,2</sup>

	2015	2014	2013
<b>U.S. Upstream</b>			
Net Crude Oil and Natural Gas Liquids Production (MBPD)	501	456	449
Net Natural Gas Production (MMCFPD) <sup>3</sup>	1,310	1,250	1,246
Net Oil-Equivalent Production (MBOEPD)	720	664	657
Sales of Natural Gas (MMCFPD)	3,913	3,995	5,483
Sales of Natural Gas Liquids (MBPD)	26	20	17
Revenues From Net Production			
Liquids (\$/Bbl)	\$ 42.70	\$ 84.13	\$ 93.46
Natural Gas (\$/MCF)	\$ 1.92	\$ 3.90	\$ 3.37
<b>International Upstream</b>			
Net Crude Oil and Natural Gas Liquids Production (MBPD) <sup>4</sup>	1,243	1,253	1,282
Net Natural Gas Production (MMCFPD) <sup>3</sup>	3,959	3,917	3,946
Net Oil-Equivalent Production (MBOEPD) <sup>4</sup>	1,902	1,907	1,940
Sales of Natural Gas (MMCFPD)	4,299	4,304	4,251
Sales of Natural Gas Liquids (MBPD)	24	28	26
Revenues From Liftings			
Liquids (\$/Bbl)	\$ 46.52	\$ 90.42	\$ 100.26
Natural Gas (\$/MCF)	\$ 4.53	\$ 5.78	\$ 5.91
<b>Worldwide Upstream</b>			
Net Oil-Equivalent Production (MBOEPD) <sup>4</sup>			
United States	720	664	657
International	1,902	1,907	1,940
Total	2,622	2,571	2,597
<b>U.S. Downstream</b>			
Gasoline Sales (MBPD) <sup>5</sup>	621	615	613
Other Refined Product Sales (MBPD)	607	595	569
Total Refined Product Sales (MBPD)	1,228	1,210	1,182
Sales of Natural Gas Liquids (MBPD)	127	121	125
Refinery Input (MBPD)	924	871	774
<b>International Downstream</b>			
Gasoline Sales (MBPD) <sup>5</sup>	389	403	398
Other Refined Product Sales (MBPD)	1,118	1,098	1,131
Total Refined Product Sales (MBPD) <sup>6</sup>	1,507	1,501	1,529
Sales of Natural Gas Liquids (MBPD)	65	58	62
Refinery Input (MBPD) <sup>7</sup>	778	819	864

<sup>1</sup> Includes company share of equity affiliates.

<sup>2</sup> MBPD – thousands of barrels per day; MMCFPD – millions of cubic feet per day; MBOEPD – thousands of barrels of oil-equivalents per day; Bbl – Barrel; MCF - Thousands of cubic feet. Oil-equivalent gas (OEG) conversion ratio is 6,000 cubic feet of natural gas = 1 barrel of oil.

<sup>3</sup> Includes natural gas consumed in operations (MMCFPD):

United States	66	71	72
International	430	452	458

<sup>4</sup> Includes net production of synthetic oil:

Canada	47	43	43
Venezuela affiliate	29	31	25

<sup>5</sup> Includes branded and unbranded gasoline.

<sup>6</sup> Includes sales of affiliates (MBPD):

420	475	471
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<sup>7</sup> In 2015, the company sold its interests in affiliates in Australia and New Zealand, which included operable capacities of 55,000 and 12,000 barrels per day, respectively.

## Liquidity and Capital Resources

**Cash, Cash Equivalents, Time Deposits and Marketable Securities** Total balances were \$11.3 billion and \$13.2 billion at December 31, 2015 and 2014, respectively. Cash provided by operating activities in 2015 was \$19.5 billion, compared with \$31.5 billion in 2014 and \$35.0 billion in 2013. Cash provided by operating activities was net of contributions to employee pension plans of approximately \$0.9 billion, \$0.4 billion and \$1.2 billion in 2015, 2014 and 2013, respectively. Cash provided by investing activities included proceeds and deposits related to asset sales of \$5.7 billion in 2015, \$5.7 billion in 2014, and \$1.1 billion in 2013.

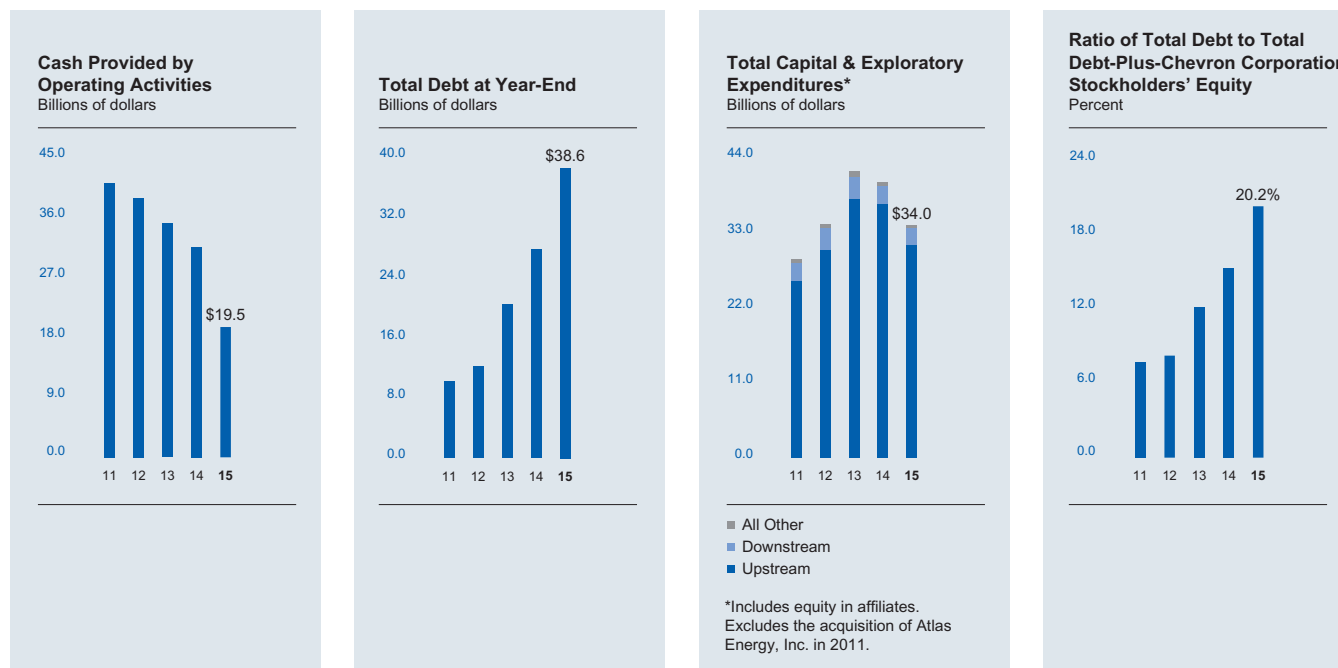
Restricted cash of \$1.1 billion and \$1.5 billion at December 31, 2015 and 2014, respectively, was held in cash and short-term marketable securities and recorded as “Deferred charges and other assets” on the Consolidated Balance Sheet. These amounts are generally associated with upstream abandonment activities, tax payments, and funds held in escrow for tax-deferred exchanges and asset acquisitions and divestitures.

**Dividends** Dividends paid to common stockholders were \$8.0 billion in 2015, \$7.9 billion in 2014 and \$7.5 billion in 2013.

**Debt and Capital Lease Obligations** Total debt and capital lease obligations were \$38.6 billion at December 31, 2015, up from \$27.8 billion at year-end 2014.

The \$10.8 billion increase in total debt and capital lease obligations during 2015 was primarily due to funding the company's capital investment program, which included several large projects in the construction phase. The company completed bond issuances of \$6 billion and \$5 billion in March and November 2015, respectively. The company's debt and capital lease obligations due within one year, consisting primarily of commercial paper, redeemable long-term obligations and the current portion of long-term debt, totaled \$12.9 billion at December 31, 2015, compared with \$11.8 billion at year-end 2014. Of these amounts, \$8.0 billion was reclassified to long-term at the end of both periods. At year-end 2015, settlement of these obligations was not expected to require the use of working capital in 2016, as the company had the intent and the ability, as evidenced by committed credit facilities, to refinance them on a long-term basis.

Chevron has an automatic shelf registration statement that expires in August 2018 for an unspecified amount of nonconvertible debt securities issued or guaranteed by the company.



The major debt rating agencies routinely evaluate the company's debt, and the company's cost of borrowing can increase or decrease depending on these debt ratings. The company has outstanding public bonds issued by Chevron Corporation and Texaco Capital Inc. All of these securities are the obligations of, or guaranteed by, Chevron Corporation. In February 2016, Standard & Poor's Corporation changed its rating for these securities from AA to AA-. These securities are rated Aa1 by Moody's Investors



Service. The company's U.S. commercial paper is rated A-1+ by Standard & Poor's and P-1 by Moody's. All of these ratings denote high-quality, investment-grade securities.

The company's future debt level is dependent primarily on results of operations, the capital program and cash that may be generated from asset dispositions. Based on its high-quality debt ratings, the company believes that it has substantial borrowing capacity to meet unanticipated cash requirements. During extended periods of low prices for crude oil and natural gas and narrow margins for refined products and commodity chemicals, the company can also modify capital spending plans to provide flexibility to continue paying the common stock dividend and also remain committed to retaining the company's high-quality debt ratings.

**Committed Credit Facilities** Information related to committed credit facilities is included in Note 19 to the Consolidated Financial Statements, Short-Term Debt, on page 56.

**Common Stock Repurchase Program** In July 2010, the Board of Directors approved an ongoing share repurchase program with no set term or monetary limits. The company did not acquire any shares under the program in 2015. From the inception of the program through 2014, the company had purchased 180.9 million shares for \$20.0 billion.

### **Capital and Exploratory Expenditures**

Capital and exploratory expenditures by business segment for 2015, 2014 and 2013 are as follows:

Millions of dollars	2015			2014			2013		
	U.S.	Int'l.	Total	U.S.	Int'l.	Total	U.S.	Int'l.	Total
Upstream	\$ 7,582	\$ 23,535	\$31,117	\$ 8,799	\$ 28,316	\$37,115	\$ 8,480	\$ 29,378	\$37,858
Downstream	1,923	513	2,436	1,649	941	2,590	1,986	1,189	3,175
All Other	418	8	426	584	27	611	821	23	844
<b>Total</b>	<b>\$ 9,923</b>	<b>\$ 24,056</b>	<b>\$33,979</b>	<b>\$ 11,032</b>	<b>\$ 29,284</b>	<b>\$40,316</b>	<b>\$ 11,287</b>	<b>\$ 30,590</b>	<b>\$41,877</b>
<b>Total, Excluding Equity in Affiliates</b>	<b>\$ 8,579</b>	<b>\$ 22,003</b>	<b>\$30,582</b>	<b>\$ 10,011</b>	<b>\$ 26,838</b>	<b>\$36,849</b>	<b>\$ 10,562</b>	<b>\$ 28,617</b>	<b>\$39,179</b>

Total expenditures for 2015 were \$34.0 billion, including \$3.4 billion for the company's share of equity-affiliate expenditures, which did not require cash outlays by the company. In 2014 and 2013, expenditures were \$40.3 billion and \$41.9 billion, respectively, including the company's share of affiliates' expenditures of \$3.5 billion and \$2.7 billion, respectively.

Of the \$34.0 billion of expenditures in 2015, 92 percent, or \$31.1 billion, was related to upstream activities. Approximately 92 percent and 90 percent was expended for upstream operations in 2014 and 2013, respectively. International upstream accounted for 76 percent of the worldwide upstream investment in 2015, 76 percent in 2014 and 78 percent in 2013.

The company estimates that 2016 capital and exploratory expenditures will be \$26.6 billion, including \$4.5 billion of spending by affiliates. This planned reduction, compared to 2015 expenditures, is in response to current crude oil market conditions. Approximately 90 percent of the total, or \$24.0 billion, is budgeted for exploration and production activities. Approximately \$9 billion of planned upstream capital spending is for existing base producing assets, which include shale and tight resource investments. Approximately \$11 billion is related to major capital projects currently underway, and approximately \$3 billion relates to projects yet to be sanctioned. Global exploration funding accounts for approximately \$1 billion. The company will continue to monitor crude oil market conditions, and will further restrict capital outlays should current oil price conditions persist.

Worldwide downstream spending in 2016 is estimated at \$2.2 billion, with \$1.6 billion for projects in the United States.

Investments in technology companies and other corporate businesses in 2016 are budgeted at \$0.4 billion.

**Noncontrolling Interests** The company had noncontrolling interests of \$1.2 billion at both December 31, 2015, and December 31, 2014. Distributions to noncontrolling interests totaled \$128 million and \$47 million in 2015 and 2014, respectively.

**Pension Obligations** Information related to pension plan contributions is included on page 64 in Note 23 to the Consolidated Financial Statements under the heading "Cash Contributions and Benefit Payments."

## Financial Ratios

		At December 31	
	2015	2014	2013
Current Ratio	1.3	1.3	1.5
Interest Coverage Ratio	9.9	87.2	126.2
Debt Ratio	20.2 %	15.2 %	12.1 %

**Current Ratio** Current assets divided by current liabilities, which indicates the company's ability to repay its short-term liabilities with short-term assets. The current ratio in all periods was adversely affected by the fact that Chevron's inventories are valued on a last-in, first-out basis. At year-end 2015, the book value of inventory was lower than replacement costs, based on average acquisition costs during the year, by approximately \$3.7 billion.

**Interest Coverage Ratio** Income before income tax expense, plus interest and debt expense and amortization of capitalized interest, less net income attributable to noncontrolling interests, divided by before-tax interest costs. This ratio indicates the company's ability to pay interest on outstanding debt. The company's interest coverage ratio in 2015 was lower than 2014 and 2013 due to lower income.

**Debt Ratio** Total debt as a percentage of total debt plus Chevron Corporation Stockholders' Equity, which indicates the company's leverage. The company's debt ratio in 2015 was higher than 2014 and 2013 as the company took on more debt to finance its ongoing investment program.

## Off-Balance-Sheet Arrangements, Contractual Obligations, Guarantees and Other Contingencies

### Long-Term Unconditional Purchase Obligations and Commitments, Including Throughput and Take-or-Pay Agreements

The company and its subsidiaries have certain contingent liabilities with respect to long-term unconditional purchase obligations and commitments, including throughput and take-or-pay agreements, some of which relate to suppliers' financing arrangements. The agreements typically provide goods and services, such as pipeline and storage capacity, drilling rigs, utilities, and petroleum products, to be used or sold in the ordinary course of the company's business. The aggregate approximate amounts of required payments under these various commitments are: 2016 – \$2.1 billion; 2017 – \$1.9 billion; 2018 – \$1.7 billion; 2019 – \$1.5 billion; 2020 – \$1.1 billion; 2020 and after – \$3.1 billion. A portion of these commitments may ultimately be shared with project partners. Total payments under the agreements were approximately \$1.9 billion in 2015, \$3.7 billion in 2014 and \$3.6 billion in 2013.

The following table summarizes the company's significant contractual obligations:

Millions of dollars	Payments Due by Period				
	Total <sup>1</sup>	2016	2017-2018	2019-2020	After 2020
On Balance Sheet: <sup>2</sup>					
Short-Term Debt <sup>3</sup>	\$ 4,928	\$ 4,928	\$ —	\$ —	\$ —
Long-Term Debt <sup>3</sup>	33,584	—	20,023	6,704	6,857
Noncancelable Capital Lease Obligations	150	23	40	25	62
Interest	3,052	563	994	615	880
Off Balance Sheet:					
Noncancelable Operating Lease Obligations	3,348	846	1,243	731	528
Throughput and Take-or-Pay Agreements <sup>4</sup>	6,042	634	1,352	1,294	2,762
Other Unconditional Purchase Obligations <sup>4</sup>	5,293	1,480	2,228	1,276	309

<sup>1</sup> Excludes contributions for pensions and other postretirement benefit plans. Information on employee benefit plans is contained in Note 23 beginning on page 59.

<sup>2</sup> Does not include amounts related to the company's income tax liabilities associated with uncertain tax positions. The company is unable to make reasonable estimates of the periods in which such liabilities may become payable. The company does not expect settlement of such liabilities to have a material effect on its consolidated financial position or liquidity in any single period.

<sup>3</sup> \$8.0 billion of short-term debt that the company expects to refinance is included in long-term debt. The repayment schedule above reflects the projected repayment of the entire amounts in the 2017–2018 period.

<sup>4</sup> Does not include commodity purchase obligations that are not fixed or determinable. These obligations are generally monetized in a relatively short period of time through sales transactions or similar agreements with third parties. Examples include obligations to purchase LNG, regasified natural gas and refinery products at indexed prices.

**Direct Guarantees**

Millions of dollars	Commitment Expiration by Period				
	Total	2016	2017-2018	2019-2020	After 2020
Guarantee of nonconsolidated affiliate or joint-venture obligations	\$447	\$38	\$76	\$76	\$257

The company's guarantee of \$447 million is associated with certain payments under a terminal use agreement entered into by an equity affiliate. Over the approximate 12-year remaining term of the guarantee, the maximum guarantee amount will be reduced as certain fees are paid by the affiliate. There are numerous cross-indemnity agreements with the affiliate and the other partners to permit recovery of amounts paid under the guarantee. Chevron has recorded no liability for its obligation under this guarantee.

**Indemnifications** Information related to indemnifications is included on page 65 in Note 24 to the Consolidated Financial Statements under the heading "Indemnifications."

**Financial and Derivative Instrument Market Risk**

The market risk associated with the company's portfolio of financial and derivative instruments is discussed below. The estimates of financial exposure to market risk do not represent the company's projection of future market changes. The actual impact of future market changes could differ materially due to factors discussed elsewhere in this report, including those set forth under the heading "Risk Factors" in Part I, Item 1A, of the company's 2015 Annual Report on Form 10-K.

**Derivative Commodity Instruments** Chevron is exposed to market risks related to the price volatility of crude oil, refined products, natural gas, natural gas liquids, liquefied natural gas and refinery feedstocks. The company uses derivative commodity instruments to manage these exposures on a portion of its activity, including firm commitments and anticipated transactions for the purchase, sale and storage of crude oil, refined products, natural gas, natural gas liquids and feedstock for company refineries. The company also uses derivative commodity instruments for limited trading purposes. The results of these activities were not material to the company's financial position, results of operations or cash flows in 2015.

The company's market exposure positions are monitored on a daily basis by an internal Risk Control group in accordance with the company's risk management policies, which are reviewed by the Audit Committee of the company's Board of Directors.

Derivatives beyond those designated as normal purchase and normal sale contracts are recorded at fair value on the Consolidated Balance Sheet with resulting gains and losses reflected in income. Fair values are derived principally from published market quotes and other independent third-party quotes. The change in fair value of Chevron's derivative commodity instruments in 2015 was not material to the company's results of operations.

The company uses the Monte Carlo simulation method with a 95 percent confidence level as its Value-at-Risk (VaR) model to estimate the maximum potential loss in fair value from the effect of adverse changes in market conditions on derivative commodity instruments held or issued. A one-day holding period is used on the assumption that market-risk positions can be liquidated or hedged within one day. Based on these inputs, the VaR for the company's primary risk exposures in the area of derivative commodity instruments at December 31, 2015 and 2014 was not material to the company's cash flows or results of operations.

**Foreign Currency** The company may enter into foreign currency derivative contracts to manage some of its foreign currency exposures. These exposures include revenue and anticipated purchase transactions, including foreign currency capital expenditures and lease commitments. The foreign currency derivative contracts, if any, are recorded at fair value on the balance sheet with resulting gains and losses reflected in income. There were no open foreign currency derivative contracts at December 31, 2015.

**Interest Rates** The company may enter into interest rate swaps from time to time as part of its overall strategy to manage the interest rate risk on its debt. Interest rate swaps, if any, are recorded at fair value on the balance sheet with resulting gains and losses reflected in income. At year-end 2015, the company had no interest rate swaps.

**Transactions With Related Parties**

Chevron enters into a number of business arrangements with related parties, principally its equity affiliates. These arrangements include long-term supply or offtake agreements and long-term purchase agreements. Refer to "Other Information" in Note 15 of the Consolidated Financial Statements, page 49, for further discussion. Management believes these agreements have been negotiated on terms consistent with those that would have been negotiated with an unrelated party.



## Litigation and Other Contingencies

**MTBE** Information related to methyl tertiary butyl ether (MTBE) matters is included on page 50 in Note 17 to the Consolidated Financial Statements under the heading “MTBE.”

**Ecuador** Information related to Ecuador matters is included in Note 17 to the Consolidated Financial Statements under the heading “Ecuador,” beginning on page 50.

**Environmental** The following table displays the annual changes to the company's before-tax environmental remediation reserves, including those for federal Superfund sites and analogous sites under state laws.

<i>Millions of dollars</i>	2015	2014	2013
Balance at January 1	\$ 1,683	\$ 1,456	\$ 1,403
Net Additions	365	636	488
Expenditures	(470)	(409)	(435)
<b>Balance at December 31</b>	<b>\$ 1,578</b>	<b>\$ 1,683</b>	<b>\$ 1,456</b>

The company records asset retirement obligations when there is a legal obligation associated with the retirement of long-lived assets and the liability can be reasonably estimated. These asset retirement obligations include costs related to environmental issues. The liability balance of approximately \$15.6 billion for asset retirement obligations at year-end 2015 related primarily to upstream properties.

For the company's other ongoing operating assets, such as refineries and chemicals facilities, no provisions are made for exit or cleanup costs that may be required when such assets reach the end of their useful lives unless a decision to sell or otherwise abandon the facility has been made, as the indeterminate settlement dates for the asset retirements prevent estimation of the fair value of the asset retirement obligation.

Refer to the discussion below for additional information on environmental matters and their impact on Chevron, and on the company's 2015 environmental expenditures. Refer to Note 24 on page 66 for additional discussion of environmental remediation provisions and year-end reserves. Refer also to Note 25 on page 67 for additional discussion of the company's asset retirement obligations.

**Suspended Wells** Information related to suspended wells is included in Note 21 to the Consolidated Financial Statements, Accounting for Suspended Exploratory Wells, beginning on page 57.

**Income Taxes** Information related to income tax contingencies is included on pages 53 through 56 in Note 18 and page 65 in Note 24 to the Consolidated Financial Statements under the heading “Income Taxes.”

**Other Contingencies** Information related to other contingencies is included on page 66 in Note 24 to the Consolidated Financial Statements under the heading “Other Contingencies.”

## Environmental Matters

The company is subject to various international, federal, state and local environmental, health and safety laws, regulations and market-based programs. These laws, regulations and programs continue to evolve and are expected to increase in both number and complexity over time and govern not only the manner in which the company conducts its operations, but also the products it sells. For example, international agreements (e.g., the Paris Accord and the Kyoto Protocol) and national (e.g., carbon tax, cap-and-trade, or efficiency standards), regional, and state legislation (e.g., California's AB32 or other low carbon fuel standards) and regulatory measures (e.g., the U.S. Environmental Protection Agency's methane performance standards) to limit or reduce greenhouse gas (GHG) emissions are currently in various stages of discussion or implementation. Consideration of GHG issues and the responses to those issues through international agreements and national, regional or state legislation or regulation are integrated into the company's strategy, planning and capital investment reviews, where applicable. They are also factored into the company's long-range supply, demand and energy price forecasts. These forecasts reflect long-range effects from renewable fuel penetration, energy efficiency standards, climate-related policy actions, and demand response to oil and natural gas prices. In addition, legislation and regulations intended to address hydraulic fracturing also continue to evolve at the international, national and state levels. Refer to “Risk Factors” in Part I, Item 1A, on pages 21 through 23 of the company's Annual Report on Form 10-K for a discussion of some of the inherent risks of increasingly restrictive environmental and other regulation that could materially impact the company's results of operations or financial condition.

Most of the costs of complying with existing laws and regulations pertaining to company operations and products are embedded in the normal costs of doing business. However, it is not possible to predict with certainty the amount of additional investments in new or existing technology or facilities or the amounts of increased operating costs to be incurred in the future to: prevent, control, reduce or eliminate releases of hazardous materials into the environment; remediate and restore areas damaged by prior releases of nitrogen oxide, sulfur oxide, or other hazardous materials; or comply with new environmental laws or regulations. Although these costs may be significant to the results of operations in any single period, the company does not presently expect them to have a material adverse effect on the company's liquidity or financial position.

Accidental leaks and spills requiring cleanup may occur in the ordinary course of business. The company may incur expenses for corrective actions at various owned and previously owned facilities and at third-party-owned waste disposal sites used by the company. An obligation may arise when operations are closed or sold or at non-Chevron sites where company products have been handled or disposed of. Most of the expenditures to fulfill these obligations relate to facilities and sites where past operations followed practices and procedures that were considered acceptable at the time but now require investigative or remedial work or both to meet current standards.

Using definitions and guidelines established by the American Petroleum Institute, Chevron estimated its worldwide environmental spending in 2015 at approximately \$2.7 billion for its consolidated companies. Included in these expenditures were approximately \$0.9 billion of environmental capital expenditures and \$1.8 billion of costs associated with the prevention, control, abatement or elimination of hazardous substances and pollutants from operating, closed or divested sites, and the abandonment and restoration of sites.

For 2016, total worldwide environmental capital expenditures are estimated at \$0.6 billion. These capital costs are in addition to the ongoing costs of complying with environmental regulations and the costs to remediate previously contaminated sites.

### Critical Accounting Estimates and Assumptions

Management makes many estimates and assumptions in the application of generally accepted accounting principles (GAAP) that may have a material impact on the company's consolidated financial statements and related disclosures and on the comparability of such information over different reporting periods. Such estimates and assumptions affect reported amounts of assets, liabilities, revenues and expenses, as well as disclosures of contingent assets and liabilities. Estimates and assumptions are based on management's experience and other information available prior to the issuance of the financial statements. Materially different results can occur as circumstances change and additional information becomes known.

The discussion in this section of "critical" accounting estimates and assumptions is according to the disclosure guidelines of the Securities and Exchange Commission (SEC), wherein:

1. the nature of the estimates and assumptions is material due to the levels of subjectivity and judgment necessary to account for highly uncertain matters, or the susceptibility of such matters to change; and
2. the impact of the estimates and assumptions on the company's financial condition or operating performance is material.

The development and selection of accounting estimates and assumptions, including those deemed "critical," and the associated disclosures in this discussion have been discussed by management with the Audit Committee of the Board of Directors. The areas of accounting and the associated "critical" estimates and assumptions made by the company are as follows:

**Oil and Gas Reserves** Crude oil and natural gas reserves are estimates of future production that impact certain asset and expense accounts included in the Consolidated Financial Statements. Proved reserves are the estimated quantities of oil and gas that geoscience and engineering data demonstrate with reasonable certainty to be economically producible in the future under existing economic conditions, operating methods and government regulations. Proved reserves include both developed and undeveloped volumes. Proved developed reserves represent volumes expected to be recovered through existing wells with existing equipment and operating methods. Proved undeveloped reserves are volumes expected to be recovered from new wells on undrilled proved acreage, or from existing wells where a relatively major expenditure is required for recompletion. Variables impacting Chevron's estimated volumes of crude oil and natural gas reserves include field performance, available technology, commodity prices, and development and production costs.

The estimates of crude oil and natural gas reserves are important to the timing of expense recognition for costs incurred and to the valuation of certain oil and gas producing assets. Impacts of oil and gas reserves on Chevron's Consolidated Financial Statements, using the successful efforts method of accounting, include the following:

1. Amortization - Capitalized exploratory drilling and development costs are depreciated on a unit-of-production (UOP) basis using proved developed reserves. Acquisition costs of proved properties are amortized on a UOP basis using total proved reserves. During 2015, Chevron's UOP Depreciation, Depletion and Amortization (DD&A) for

oil and gas properties was \$13.9 billion, and proved developed reserves at the beginning of 2015 were 4.7 billion barrels for consolidated companies. If the estimates of proved reserves used in the UOP calculations for consolidated operations had been lower by 5 percent across all oil and gas properties, UOP DD&A in 2015 would have increased by approximately \$730 million.

2. Impairment - Oil and gas reserves are used in assessing oil and gas producing properties for impairment. A significant reduction in the estimated reserves of a property would trigger an impairment review. Proved reserves (and, in some cases, a portion of unproved resources) are used to estimate future production volumes in the cash flow model. For a further discussion of estimates and assumptions used in impairment assessments, see *Impairment of Properties, Plant and Equipment and Investments in Affiliates* below.

Refer to Table V, "Reserve Quantity Information," beginning on page 74, for the changes in proved reserve estimates for the three years ending December 31, 2015, and to Table VII, "Changes in the Standardized Measure of Discounted Future Net Cash Flows From Proved Reserves" on page 80 for estimates of proved reserve values for each of the three years ended December 31, 2015.

This Oil and Gas Reserves commentary should be read in conjunction with the Properties, Plant and Equipment section of Note 1 to the Consolidated Financial Statements, beginning on page 36, which includes a description of the "successful efforts" method of accounting for oil and gas exploration and production activities.

***Impairment of Properties, Plant and Equipment and Investments in Affiliates*** The company assesses its properties, plant and equipment (PP&E) for possible impairment whenever events or changes in circumstances indicate that the carrying value of the assets may not be recoverable. If the carrying value of an asset exceeds the future undiscounted cash flows expected from the asset, an impairment charge is recorded for the excess of carrying value of the asset over its estimated fair value.

Determination as to whether and how much an asset is impaired involves management estimates on highly uncertain matters, such as future commodity prices, the effects of inflation and technology improvements on operating expenses, production profiles, and the outlook for global or regional market supply-and-demand conditions for crude oil, natural gas, commodity chemicals and refined products. However, the impairment reviews and calculations are based on assumptions that are generally consistent with the company's business plans and long-term investment decisions. Refer also to the discussion of impairments of properties, plant and equipment in Note 16 beginning on page 49 and to the section on Properties, Plant and Equipment in Note 1, "Summary of Significant Accounting Policies," beginning on page 36.

The company routinely performs impairment reviews when triggering events arise to determine whether any write-down in the carrying value of an asset or asset group is required. For example, when significant downward revisions to crude oil and natural gas reserves are made for any single field or concession, an impairment review is performed to determine if the carrying value of the asset remains recoverable. Similarly, a significant downward revision in the company's crude oil or natural gas price outlook would trigger impairment reviews for impacted upstream assets. Also, if the expectation of sale of a particular asset or asset group in any period has been deemed more likely than not, an impairment review is performed, and if the estimated net proceeds exceed the carrying value of the asset or asset group, no impairment charge is required. Such calculations are reviewed each period until the asset or asset group is disposed of. Assets that are not impaired on a held-and-used basis could possibly become impaired if a decision is made to sell such assets. That is, the assets would be impaired if they are classified as held-for-sale and the estimated proceeds from the sale, less costs to sell, are less than the assets' associated carrying values.

Investments in common stock of affiliates that are accounted for under the equity method, as well as investments in other securities of these equity investees, are reviewed for impairment when the fair value of the investment falls below the company's carrying value. When this occurs, a determination must be made as to whether this loss is other-than-temporary, in which case the investment is impaired. Because of the number of differing assumptions potentially affecting whether an investment is impaired in any period or the amount of the impairment, a sensitivity analysis is not practicable.

The company reported impairments for certain oil and gas properties during 2015 primarily as a result of downward revisions in the company's longer-term crude oil price outlook. The impairments were primarily in Brazil and the United States. No material individual impairments of PP&E or Investments were recorded for the years 2014 and 2013. A sensitivity analysis of the impact on earnings for these periods if other assumptions had been used in impairment reviews and impairment calculations is not practicable, given the broad range of the company's PP&E and the number of assumptions involved in the estimates. That is, favorable changes to some assumptions might have avoided the need to impair any assets in these periods, whereas unfavorable changes might have caused an additional unknown number of other assets to become impaired, or resulted in larger impacts on impaired assets.



**Asset Retirement Obligations** In the determination of fair value for an asset retirement obligation (ARO), the company uses various assumptions and judgments, including such factors as the existence of a legal obligation, estimated amounts and timing of settlements, discount and inflation rates, and the expected impact of advances in technology and process improvements. A sensitivity analysis of the ARO impact on earnings for 2015 is not practicable, given the broad range of the company's long-lived assets and the number of assumptions involved in the estimates. That is, favorable changes to some assumptions would have reduced estimated future obligations, thereby lowering accretion expense and amortization costs, whereas unfavorable changes would have the opposite effect. Refer to Note 25 on page 67 for additional discussions on asset retirement obligations.

**Pension and Other Postretirement Benefit Plans** Note 23, beginning on page 59, includes information on the funded status of the company's pension and other postretirement benefit (OPEB) plans reflected on the Consolidated Balance Sheet; the components of pension and OPEB expense reflected on the Consolidated Statement of Income; and the related underlying assumptions.

The determination of pension plan expense and obligations is based on a number of actuarial assumptions. Two critical assumptions are the expected long-term rate of return on plan assets and the discount rate applied to pension plan obligations. Critical assumptions in determining expense and obligations for OPEB plans, which provide for certain health care and life insurance benefits for qualifying retired employees and which are not funded, are the discount rate and the assumed health care cost-trend rates. Information related to the Company's processes to develop these assumptions is included on page 62 in Note 23 under the relevant headings. Actual rates may vary significantly from estimates because of unanticipated changes in the world's financial markets.

For 2015, the company used an expected long-term rate of return of 7.5 percent and a discount rate of 3.7 percent for U.S. pension plans. The actual return for 2015 was slightly negative due to a broad decline in financial markets in the second half of the year. For the 10 years ending December 31, 2015, actual asset returns averaged 5.0 percent for the plan. Additionally, with the exception of three years within this 10-year period, actual asset returns for this plan equaled or exceeded 7.5 percent during each year.

Total pension expense for 2015 was \$1.2 billion. An increase in the expected long-term return on plan assets or the discount rate would reduce pension plan expense, and vice versa. As an indication of the sensitivity of pension expense to the long-term rate of return assumption, a 1 percent increase in this assumption for the company's primary U.S. pension plan, which accounted for about 61 percent of companywide pension expense, would have reduced total pension plan expense for 2015 by approximately \$95 million. A 1 percent increase in the discount rate for this same plan would have reduced pension expense for 2015 by approximately \$221 million.

The aggregate funded status recognized at December 31, 2015, was a net liability of approximately \$4.5 billion. An increase in the discount rate would decrease the pension obligation, thus changing the funded status of a plan. At December 31, 2015, the company used a discount rate of 4.0 percent to measure the obligations for the U.S. pension plans. As an indication of the sensitivity of pension liabilities to the discount rate assumption, a 0.25 percent increase in the discount rate applied to the company's primary U.S. pension plan, which accounted for about 63 percent of the companywide pension obligation, would have reduced the plan obligation by approximately \$384 million, which would have decreased the plan's underfunded status from approximately \$1.7 billion to \$1.3 billion.

For the company's OPEB plans, expense for 2015 was \$271 million, and the total liability, which reflected the unfunded status of the plans at the end of 2015, was \$3.3 billion. For the main U.S. OPEB plan, the company used a 4.1 percent discount rate to measure expense in 2015, and a 4.5 percent discount rate to measure the benefit obligations at December 31, 2015. Discount rate changes, similar to those used in the pension sensitivity analysis, resulted in an immaterial impact on 2015 OPEB expense and OPEB liabilities at the end of 2015. For information on the sensitivity of the health care cost-trend rate, refer to page 62 in Note 23 under the heading "Other Benefit Assumptions."

Differences between the various assumptions used to determine expense and the funded status of each plan and actual experience are included in actuarial gain/loss. Refer to page 61 in Note 23 for a description of the method used to amortize the \$6.3 billion of before-tax actuarial losses recorded by the company as of December 31, 2015, and an estimate of the costs to be recognized in expense during 2016. In addition, information related to company contributions is included on page 64 in Note 23 under the heading "Cash Contributions and Benefit Payments."

**Contingent Losses** Management also makes judgments and estimates in recording liabilities for claims, litigation, tax matters and environmental remediation. Actual costs can frequently vary from estimates for a variety of reasons. For example, the costs for settlement of claims and litigation can vary from estimates based on differing interpretations of laws, opinions on culpability

and assessments on the amount of damages. Similarly, liabilities for environmental remediation are subject to change because of changes in laws, regulations and their interpretation, the determination of additional information on the extent and nature of site contamination, and improvements in technology.

Under the accounting rules, a liability is generally recorded for these types of contingencies if management determines the loss to be both probable and estimable. The company generally reports these losses as "Operating expenses" or "Selling, general and administrative expenses" on the Consolidated Statement of Income. An exception to this handling is for income tax matters, for which benefits are recognized only if management determines the tax position is "more likely than not" (i.e., likelihood greater than 50 percent) to be allowed by the tax jurisdiction. For additional discussion of income tax uncertainties, refer to Note 24 beginning on page 65. Refer also to the business segment discussions elsewhere in this section for the effect on earnings from losses associated with certain litigation, environmental remediation and tax matters for the three years ended December 31, 2015.

An estimate as to the sensitivity to earnings for these periods if other assumptions had been used in recording these liabilities is not practicable because of the number of contingencies that must be assessed, the number of underlying assumptions and the wide range of reasonably possible outcomes, both in terms of the probability of loss and the estimates of such loss.

## New Accounting Standards

Refer to Note 5 on page 40 for information regarding new accounting standards.

## Quarterly Results and Stock Market Data

Unaudited

Millions of dollars, except per-share amounts	2015				2014			
	4th Q	3rd Q	2nd Q	1st Q	4th Q	3rd Q	2nd Q	1st Q
<b>Revenues and Other Income</b>								
Sales and other operating revenues <sup>1</sup>	\$28,014	\$32,767	\$36,829	\$32,315	\$42,111	\$51,822	\$55,583	\$50,978
Income from equity affiliates	919	1,195	1,169	1,401	1,555	1,912	1,709	1,922
Other income	314	353	2,359	842	2,422	945	646	365
<b>Total Revenues and Other Income</b>	<b>29,247</b>	<b>34,315</b>	<b>40,357</b>	<b>34,558</b>	<b>46,088</b>	<b>54,679</b>	<b>57,938</b>	<b>53,265</b>
<b>Costs and Other Deductions</b>								
Purchased crude oil and products	14,570	17,447	20,541	17,193	24,263	30,741	33,844	30,823
Operating expenses	5,970	5,592	6,077	5,395	6,572	6,403	6,287	6,023
Selling, general and administrative expenses	1,303	1,026	1,170	944	1,368	1,122	1,077	927
Exploration expenses	1,358	315	1,075	592	510	366	694	415
Depreciation, depletion and amortization	5,400	4,268	6,958	4,411	4,873	3,948	3,842	4,130
Taxes other than on income <sup>1</sup>	2,856	2,883	3,173	3,118	3,118	3,236	3,167	3,019
<b>Total Costs and Other Deductions</b>	<b>31,457</b>	<b>31,531</b>	<b>38,994</b>	<b>31,653</b>	<b>40,704</b>	<b>45,816</b>	<b>48,911</b>	<b>45,337</b>
<b>Income (Loss) Before Income Tax Expense</b>	<b>(2,210)</b>	<b>2,784</b>	<b>1,363</b>	<b>2,905</b>	<b>5,384</b>	<b>8,863</b>	<b>9,027</b>	<b>7,928</b>
<b>Income Tax Expense (Benefit)</b>	<b>(1,655)</b>	<b>727</b>	<b>755</b>	<b>305</b>	<b>1,912</b>	<b>3,236</b>	<b>3,337</b>	<b>3,407</b>
<b>Net Income (Loss)</b>	<b>\$ (555)</b>	<b>\$ 2,057</b>	<b>\$ 608</b>	<b>\$ 2,600</b>	<b>\$ 3,472</b>	<b>\$ 5,627</b>	<b>\$ 5,690</b>	<b>\$ 4,521</b>
Less: Net income attributable to noncontrolling interests	33	20	37	33	1	34	25	9
<b>Net Income (Loss) Attributable to Chevron Corporation</b>	<b>\$ (588)</b>	<b>\$ 2,037</b>	<b>\$ 571</b>	<b>\$ 2,567</b>	<b>\$ 3,471</b>	<b>\$ 5,593</b>	<b>\$ 5,665</b>	<b>\$ 4,512</b>
<b>Per Share of Common Stock</b>								
<b>Net Income (Loss) Attributable to Chevron Corporation</b>								
– Basic	\$ (0.31)	\$ 1.09	\$ 0.30	\$ 1.38	\$ 1.86	\$ 2.97	\$ 3.00	\$ 2.38
– Diluted	\$ (0.31)	\$ 1.09	\$ 0.30	\$ 1.37	\$ 1.85	\$ 2.95	\$ 2.98	\$ 2.36
<b>Dividends</b>	<b>\$ 1.07</b>	<b>\$ 1.07</b>	<b>\$ 1.07</b>	<b>\$ 1.07</b>	<b>\$ 1.07</b>	<b>\$ 1.07</b>	<b>\$ 1.07</b>	<b>\$ 1.00</b>
<b>Common Stock Price Range – High<sup>2</sup></b>	<b>\$ 98.64</b>	<b>\$ 96.67</b>	<b>\$112.20</b>	<b>\$113.00</b>	<b>\$120.17</b>	<b>\$135.10</b>	<b>\$133.57</b>	<b>\$125.32</b>
<b>– Low<sup>2</sup></b>	<b>\$ 77.31</b>	<b>\$ 69.58</b>	<b>\$ 96.22</b>	<b>\$ 98.88</b>	<b>\$100.15</b>	<b>\$118.66</b>	<b>\$116.50</b>	<b>\$109.27</b>
<sup>1</sup> Includes excise, value-added and similar taxes:	\$ 1,717	\$ 1,800	\$ 1,965	\$ 1,877	\$ 2,004	\$ 2,116	\$ 2,120	\$ 1,946
<sup>2</sup> Intraday price.								

The company's common stock is listed on the New York Stock Exchange (trading symbol: CVX). As of February 15, 2016, stockholders of record numbered approximately 145,000. There are no restrictions on the company's ability to pay dividends.

## Management's Responsibility for Financial Statements

### *To the Stockholders of Chevron Corporation*

Management of Chevron Corporation is responsible for preparing the accompanying consolidated financial statements and the related information appearing in this report. The statements were prepared in accordance with accounting principles generally accepted in the United States of America and fairly represent the transactions and financial position of the company. The financial statements include amounts that are based on management's best estimates and judgments.

As stated in its report included herein, the independent registered public accounting firm of PricewaterhouseCoopers LLP has audited the company's consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board (United States).

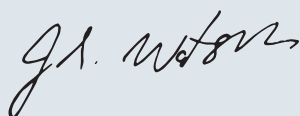
The Board of Directors of Chevron has an Audit Committee composed of directors who are not officers or employees of the company. The Audit Committee meets regularly with members of management, the internal auditors and the independent registered public accounting firm to review accounting, internal control, auditing and financial reporting matters. Both the internal auditors and the independent registered public accounting firm have free and direct access to the Audit Committee without the presence of management.

The company's management has evaluated, with the participation of the Chief Executive Officer and Chief Financial Officer, the effectiveness of the company's disclosure controls and procedures (as defined in the Exchange Act Rules 13a-15(e) and 15d-15(e)) as of December 31, 2015. Based on that evaluation, management concluded that the company's disclosure controls are effective in ensuring that information required to be recorded, processed, summarized and reported, are done within the time periods specified in the U.S. Securities and Exchange Commission's rules and forms.

## Management's Report on Internal Control Over Financial Reporting

The company's management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in the Exchange Act Rules 13a-15(f) and 15d-15(f). The company's management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness of the company's internal control over financial reporting based on the *Internal Control – Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on the results of this evaluation, the company's management concluded that internal control over financial reporting was effective as of December 31, 2015.

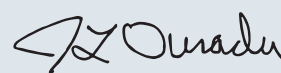
The effectiveness of the company's internal control over financial reporting as of December 31, 2015, has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in its report included herein.



John S. Watson  
Chairman of the Board  
and Chief Executive Officer



Patricia E. Yarrington  
Vice President  
and Chief Financial Officer



Jeanette L. Ourada  
Vice President  
and Comptroller

February 25, 2016



## Report of Independent Registered Public Accounting Firm

### *To the Stockholders and the Board of Directors of Chevron Corporation:*

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, comprehensive income, equity and of cash flows present fairly, in all material respects, the financial position of Chevron Corporation and its subsidiaries at December 31, 2015, and December 31, 2014, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2015, in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2015, based on criteria established in *Internal Control – Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

*PricewaterhouseCoopers LLP*

*San Francisco, California*

*February 25, 2016*

Consolidated Statement of Income  
Millions of dollars, except per-share amounts

	Year ended December 31		
	2015	2014	2013
<b>Revenues and Other Income</b>			
Sales and other operating revenues*	\$ 129,925	\$ 200,494	\$ 220,156
Income from equity affiliates	4,684	7,098	7,527
Other income	3,868	4,378	1,165
<b>Total Revenues and Other Income</b>	<b>138,477</b>	<b>211,970</b>	<b>228,848</b>
<b>Costs and Other Deductions</b>			
Purchased crude oil and products	69,751	119,671	134,696
Operating expenses	23,034	25,285	24,627
Selling, general and administrative expenses	4,443	4,494	4,510
Exploration expenses	3,340	1,985	1,861
Depreciation, depletion and amortization	21,037	16,793	14,186
Taxes other than on income*	12,030	12,540	13,063
<b>Total Costs and Other Deductions</b>	<b>133,635</b>	<b>180,768</b>	<b>192,943</b>
<b>Income Before Income Tax Expense</b>	<b>4,842</b>	<b>31,202</b>	<b>35,905</b>
<b>Income Tax Expense</b>	<b>132</b>	<b>11,892</b>	<b>14,308</b>
<b>Net Income</b>	<b>4,710</b>	<b>19,310</b>	<b>21,597</b>
Less: Net income attributable to noncontrolling interests	123	69	174
<b>Net Income Attributable to Chevron Corporation</b>	<b>\$ 4,587</b>	<b>\$ 19,241</b>	<b>\$ 21,423</b>
<b>Per Share of Common Stock</b>			
<b>Net Income Attributable to Chevron Corporation</b>			
– Basic	\$ 2.46	\$ 10.21	\$ 11.18
– Diluted	\$ 2.45	\$ 10.14	\$ 11.09
* Includes excise, value-added and similar taxes.	\$ 7,359	\$ 8,186	\$ 8,492

See accompanying Notes to the Consolidated Financial Statements.

Consolidated Statement of Comprehensive Income  
Millions of dollars

	Year ended December 31		
	2015	2014	2013
<b>Net Income</b>	<b>\$ 4,710</b>	<b>\$ 19,310</b>	<b>\$ 21,597</b>
Currency translation adjustment			
Unrealized net change arising during period	(44)	(73)	42
Unrealized holding loss on securities			
Net loss arising during period	(21)	(2)	(7)
Derivatives			
Net derivatives loss on hedge transactions	—	(66)	(111)
Reclassification to net income of net realized gain	—	(17)	(1)
Income taxes on derivatives transactions	—	29	39
<b>Total</b>	<b>—</b>	<b>(54)</b>	<b>(73)</b>
Defined benefit plans			
Actuarial gain (loss)			
Amortization to net income of net actuarial loss and settlements	794	757	866
Actuarial gain (loss) arising during period	109	(2,730)	3,379
Prior service credits (cost)			
Amortization to net income of net prior service costs (credits) and curtailments	30	26	(27)
Prior service credits (costs) arising during period	6	(6)	60
Defined benefit plans sponsored by equity affiliates	30	(99)	164
Income taxes on defined benefit plans	(336)	901	(1,614)
<b>Total</b>	<b>633</b>	<b>(1,151)</b>	<b>2,828</b>
<b>Other Comprehensive Gain (Loss), Net of Tax</b>	<b>568</b>	<b>(1,280)</b>	<b>2,790</b>
<b>Comprehensive Income</b>	<b>5,278</b>	<b>18,030</b>	<b>24,387</b>
Comprehensive income attributable to noncontrolling interests	(123)	(69)	(174)
<b>Comprehensive Income Attributable to Chevron Corporation</b>	<b>\$ 5,155</b>	<b>\$ 17,961</b>	<b>\$ 24,213</b>

See accompanying Notes to the Consolidated Financial Statements.



**Consolidated Balance Sheet**  
Millions of dollars, except per-share amount

	At December 31	
	2015	2014
<b>Assets</b>		
Cash and cash equivalents	\$ 11,022	\$ 12,785
Time deposits	—	8
Marketable securities	310	422
Accounts and notes receivable (less allowance: 2015 - \$313; 2014 - \$59)	12,860	16,736
Inventories:		
Crude oil and petroleum products	3,535	3,854
Chemicals	490	467
Materials, supplies and other	2,309	2,184
Total inventories	6,334	6,505
Prepaid expenses and other current assets	4,821	5,776
<b>Total Current Assets</b>	<b>35,347</b>	<b>42,232</b>
Long-term receivables, net	2,412	2,817
Investments and advances	27,110	26,912
Properties, plant and equipment, at cost	340,277	327,289
Less: Accumulated depreciation, depletion and amortization	151,881	144,116
Properties, plant and equipment, net	188,396	183,173
Deferred charges and other assets	6,801	6,299
Goodwill	4,588	4,593
Assets held for sale	1,449	—
<b>Total Assets</b>	<b>\$ 266,103</b>	<b>\$ 266,026</b>
<b>Liabilities and Equity</b>		
Short-term debt	\$ 4,928	\$ 3,790
Accounts payable	13,516	19,000
Accrued liabilities	4,833	5,328
Federal and other taxes on income	2,069	2,575
Other taxes payable	1,118	1,233
<b>Total Current Liabilities</b>	<b>26,464</b>	<b>31,926</b>
Long-term debt	33,584	23,960
Capital lease obligations	80	68
Deferred credits and other noncurrent obligations	23,465	23,549
Noncurrent deferred income taxes	20,689	21,920
Noncurrent employee benefit plans	7,935	8,412
<b>Total Liabilities</b>	<b>112,217</b>	<b>109,835</b>
Preferred stock (authorized 100,000,000 shares; \$1.00 par value; none issued)	—	—
Common stock (authorized 6,000,000,000 shares; \$0.75 par value; 2,442,676,580 shares issued at December 31, 2015 and 2014)	1,832	1,832
Capital in excess of par value	16,330	16,041
Retained earnings	181,578	184,987
Accumulated other comprehensive loss	(4,291)	(4,859)
Deferred compensation and benefit plan trust	(240)	(240)
Treasury stock, at cost (2015 - 559,862,580 shares; 2014 - 563,027,772 shares)	(42,493)	(42,733)
<b>Total Chevron Corporation Stockholders' Equity</b>	<b>152,716</b>	<b>155,028</b>
Noncontrolling interests	1,170	1,163
<b>Total Equity</b>	<b>153,886</b>	<b>156,191</b>
<b>Total Liabilities and Equity</b>	<b>\$ 266,103</b>	<b>\$ 266,026</b>

See accompanying Notes to the Consolidated Financial Statements.

Consolidated Statement of Cash Flows  
Millions of dollars

	Year ended December 31		
	2015	2014	2013
<b>Operating Activities</b>			
Net Income	\$ 4,710	\$ 19,310	\$ 21,597
Adjustments			
Depreciation, depletion and amortization	21,037	16,793	14,186
Dry hole expense	2,309	875	683
Distributions less than income from equity affiliates	(760)	(2,202)	(1,178)
Net before-tax gains on asset retirements and sales	(3,215)	(3,540)	(639)
Net foreign currency effects	(82)	(277)	(103)
Deferred income tax provision	(1,861)	1,572	1,876
Net increase in operating working capital	(1,979)	(540)	(1,331)
(Increase) decrease in long-term receivables	(59)	(9)	183
Decrease (increase) in other deferred charges	25	263	(321)
Cash contributions to employee pension plans	(868)	(392)	(1,194)
Other	199	(378)	1,243
<b>Net Cash Provided by Operating Activities</b>	<b>19,456</b>	<b>31,475</b>	<b>35,002</b>
<b>Investing Activities</b>			
Capital expenditures	(29,504)	(35,407)	(37,985)
Proceeds and deposits related to asset sales	5,739	5,729	1,143
Net maturities of time deposits	8	—	700
Net sales (purchases) of marketable securities	122	(148)	3
Net (borrowing) repayment of loans by equity affiliates	(217)	140	314
Net sales (purchases) of other short-term investments	44	(207)	216
<b>Net Cash Used for Investing Activities</b>	<b>(23,808)</b>	<b>(29,893)</b>	<b>(35,609)</b>
<b>Financing Activities</b>			
Net (repayments) borrowings of short-term obligations	(335)	3,431	2,378
Proceeds from issuances of long-term debt	11,091	4,000	6,000
Repayments of long-term debt and other financing obligations	(32)	(43)	(132)
Cash dividends - common stock	(7,992)	(7,928)	(7,474)
Distributions to noncontrolling interests	(128)	(47)	(99)
Net sales (purchases) of treasury shares	211	(4,412)	(4,494)
<b>Net Cash Provided by (Used for) Financing Activities</b>	<b>2,815</b>	<b>(4,999)</b>	<b>(3,821)</b>
<b>Effect of Exchange Rate Changes on Cash and Cash Equivalents</b>	<b>(226)</b>	<b>(43)</b>	<b>(266)</b>
<b>Net Change in Cash and Cash Equivalents</b>	<b>(1,763)</b>	<b>(3,460)</b>	<b>(4,694)</b>
<b>Cash and Cash Equivalents at January 1</b>	<b>12,785</b>	<b>16,245</b>	<b>20,939</b>
<b>Cash and Cash Equivalents at December 31</b>	<b>\$ 11,022</b>	<b>\$ 12,785</b>	<b>\$ 16,245</b>

See accompanying Notes to the Consolidated Financial Statements.

## Consolidated Statement of Equity

Shares in thousands; amounts in millions of dollars

	2015		2014		2013	
	Shares	Amount	Shares	Amount	Shares	Amount
<b>Preferred Stock</b>	—	\$ —	—	\$ —	—	\$ —
<b>Common Stock</b>	<b>2,442,677</b>	<b>\$ 1,832</b>	<b>2,442,677</b>	<b>\$ 1,832</b>	<b>2,442,677</b>	<b>\$ 1,832</b>
<b>Capital in Excess of Par</b>						
Balance at January 1		\$ 16,041		\$ 15,713		\$ 15,497
Treasury stock transactions		289		328		216
<b>Balance at December 31</b>		<b>\$ 16,330</b>		<b>\$ 16,041</b>		<b>\$ 15,713</b>
<b>Retained Earnings</b>						
Balance at January 1		\$ 184,987		\$ 173,677		\$ 159,730
Net income attributable to Chevron Corporation		4,587		19,241		21,423
Cash dividends on common stock		(7,992)		(7,928)		(7,474)
Stock dividends		(3)		(3)		(3)
Tax (charge) benefit from dividends paid on unallocated ESOP shares and other		(1)		—		1
<b>Balance at December 31</b>		<b>\$ 181,578</b>		<b>\$ 184,987</b>		<b>\$ 173,677</b>
<b>Accumulated Other Comprehensive Loss</b>						
Currency translation adjustment						
Balance at January 1		\$ (96)		\$ (23)		\$ (65)
Change during year		(44)		(73)		42
Balance at December 31		\$ (140)		\$ (96)		\$ (23)
Unrealized net holding (loss) gain on securities						
Balance at January 1		\$ (8)		\$ (6)		\$ 1
Change during year		(21)		(2)		(7)
Balance at December 31		\$ (29)		\$ (8)		\$ (6)
Net derivatives (loss) gain on hedge transactions						
Balance at January 1		\$ (2)		\$ 52		\$ 125
Change during year		—		(54)		(73)
Balance at December 31		\$ (2)		\$ (2)		\$ 52
Pension and other postretirement benefit plans						
Balance at January 1		\$ (4,753)		\$ (3,602)		\$ (6,430)
Change during year		633		(1,151)		2,828
Balance at December 31		\$ (4,120)		\$ (4,753)		\$ (3,602)
<b>Balance at December 31</b>		<b>\$ (4,291)</b>		<b>\$ (4,859)</b>		<b>\$ (3,579)</b>
<b>Deferred Compensation and Benefit Plan Trust</b>						
<b>Deferred Compensation</b>						
Balance at January 1		\$ —		\$ —		\$ (42)
Net reduction of ESOP debt and other		—		—		42
<b>Balance at December 31</b>		<b>\$ —</b>		<b>\$ —</b>		<b>\$ —</b>
<b>Benefit Plan Trust (Common Stock)</b>	<b>14,168</b>	<b>(240)</b>	<b>14,168</b>	<b>(240)</b>	<b>14,168</b>	<b>(240)</b>
<b>Balance at December 31</b>	<b>14,168</b>	<b>\$ (240)</b>	<b>14,168</b>	<b>\$ (240)</b>	<b>14,168</b>	<b>\$ (240)</b>
<b>Treasury Stock at Cost</b>						
Balance at January 1	563,028	\$ (42,733)	529,074	\$ (38,290)	495,979	\$ (33,884)
Purchases	15	(2)	41,592	(5,006)	41,676	(5,004)
Issuances - mainly employee benefit plans	(3,180)	242	(7,638)	563	(8,581)	598
<b>Balance at December 31</b>	<b>559,863</b>	<b>\$ (42,493)</b>	<b>563,028</b>	<b>\$ (42,733)</b>	<b>529,074</b>	<b>\$ (38,290)</b>
<b>Total Chevron Corporation Stockholders' Equity at December 31</b>		<b>\$ 152,716</b>		<b>\$ 155,028</b>		<b>\$ 149,113</b>
<b>Noncontrolling Interests</b>		<b>\$ 1,170</b>		<b>\$ 1,163</b>		<b>\$ 1,314</b>
<b>Total Equity</b>		<b>\$ 153,886</b>		<b>\$ 156,191</b>		<b>\$ 150,427</b>

See accompanying Notes to the Consolidated Financial Statements.

## Note 1

### Summary of Significant Accounting Policies

**General** The company's Consolidated Financial Statements are prepared in accordance with accounting principles generally accepted in the United States of America. These require the use of estimates and assumptions that affect the assets, liabilities, revenues and expenses reported in the financial statements, as well as amounts included in the notes thereto, including discussion and disclosure of contingent liabilities. Although the company uses its best estimates and judgments, actual results could differ from these estimates as future confirming events occur.

**Subsidiary and Affiliated Companies** The Consolidated Financial Statements include the accounts of controlled subsidiary companies more than 50 percent-owned and any variable-interest entities in which the company is the primary beneficiary. Undivided interests in oil and gas joint ventures and certain other assets are consolidated on a proportionate basis. Investments in and advances to affiliates in which the company has a substantial ownership interest of approximately 20 percent to 50 percent, or for which the company exercises significant influence but not control over policy decisions, are accounted for by the equity method. As part of that accounting, the company recognizes gains and losses that arise from the issuance of stock by an affiliate that results in changes in the company's proportionate share of the dollar amount of the affiliate's equity currently in income.

Investments in affiliates are assessed for possible impairment when events indicate that the fair value of the investment may be below the company's carrying value. When such a condition is deemed to be other than temporary, the carrying value of the investment is written down to its fair value, and the amount of the write-down is included in net income. In making the determination as to whether a decline is other than temporary, the company considers such factors as the duration and extent of the decline, the investee's financial performance, and the company's ability and intention to retain its investment for a period that will be sufficient to allow for any anticipated recovery in the investment's market value. The new cost basis of investments in these equity investees is not changed for subsequent recoveries in fair value.

Differences between the company's carrying value of an equity investment and its underlying equity in the net assets of the affiliate are assigned to the extent practicable to specific assets and liabilities based on the company's analysis of the various factors giving rise to the difference. When appropriate, the company's share of the affiliate's reported earnings is adjusted quarterly to reflect the difference between these allocated values and the affiliate's historical book values.

**Fair Value Measurements** The three levels of the fair value hierarchy of inputs the company uses to measure the fair value of an asset or a liability are as follows. Level 1 inputs are quoted prices in active markets for identical assets or liabilities. Level 2 inputs are inputs other than quoted prices included within Level 1 that are directly or indirectly observable for the asset or liability. Level 3 inputs are inputs that are not observable in the market.

**Derivatives** The majority of the company's activity in derivative commodity instruments is intended to manage the financial risk posed by physical transactions. For some of this derivative activity, generally limited to large, discrete or infrequently occurring transactions, the company may elect to apply fair value or cash flow hedge accounting. For other similar derivative instruments, generally because of the short-term nature of the contracts or their limited use, the company does not apply hedge accounting, and changes in the fair value of those contracts are reflected in current income. For the company's commodity trading activity, gains and losses from derivative instruments are reported in current income. The company may enter into interest rate swaps from time to time as part of its overall strategy to manage the interest rate risk on its debt. Interest rate swaps related to a portion of the company's fixed-rate debt, if any, may be accounted for as fair value hedges. Interest rate swaps related to floating-rate debt, if any, are recorded at fair value on the balance sheet with resulting gains and losses reflected in income. Where Chevron is a party to master netting arrangements, fair value receivable and payable amounts recognized for derivative instruments executed with the same counterparty are generally offset on the balance sheet.

**Short-Term Investments** All short-term investments are classified as available for sale and are in highly liquid debt securities. Those investments that are part of the company's cash management portfolio and have original maturities of three months or less are reported as "Cash equivalents." Bank time deposits with maturities greater than 90 days are reported as "Time deposits." The balance of short-term investments is reported as "Marketable securities" and is marked-to-market, with any unrealized gains or losses included in "Other comprehensive income."

**Inventories** Crude oil, petroleum products and chemicals inventories are generally stated at cost, using a last-in, first-out method. In the aggregate, these costs are below market. "Materials, supplies and other" inventories generally are stated at average cost.

**Properties, Plant and Equipment** The successful efforts method is used for crude oil and natural gas exploration and production activities. All costs for development wells, related plant and equipment, proved mineral interests in crude oil and natural gas properties, and related asset retirement obligation (ARO) assets are capitalized. Costs of exploratory wells are capitalized pending



determination of whether the wells found proved reserves. Costs of wells that are assigned proved reserves remain capitalized. Costs also are capitalized for exploratory wells that have found crude oil and natural gas reserves even if the reserves cannot be classified as proved when the drilling is completed, provided the exploratory well has found a sufficient quantity of reserves to justify its completion as a producing well and the company is making sufficient progress assessing the reserves and the economic and operating viability of the project. All other exploratory wells and costs are expensed. Refer to Note 21, beginning on page 57, for additional discussion of accounting for suspended exploratory well costs.

Long-lived assets to be held and used, including proved crude oil and natural gas properties, are assessed for possible impairment by comparing their carrying values with their associated undiscounted, future net before-tax cash flows. Events that can trigger assessments for possible impairments include write-downs of proved reserves based on field performance, significant decreases in the market value of an asset (including changes to the commodity price forecast), significant change in the extent or manner of use of or a physical change in an asset, and a more-likely-than-not expectation that a long-lived asset or asset group will be sold or otherwise disposed of significantly sooner than the end of its previously estimated useful life. Impaired assets are written down to their estimated fair values, generally their discounted, future net before-tax cash flows. For proved crude oil and natural gas properties, the company performs impairment reviews on a country, concession, PSC, development area or field basis, as appropriate. In Downstream, impairment reviews are performed on the basis of a refinery, a plant, a marketing/lubricants area or distribution area, as appropriate. Impairment amounts are recorded as incremental "Depreciation, depletion and amortization" expense.

Long-lived assets that are held for sale are evaluated for possible impairment by comparing the carrying value of the asset with its fair value less the cost to sell. If the net book value exceeds the fair value less cost to sell, the asset is considered impaired and adjusted to the lower value. Refer to Note 9, beginning on page 42, relating to fair value measurements. The fair value of a liability for an ARO is recorded as an asset and a liability when there is a legal obligation associated with the retirement of a long-lived asset and the amount can be reasonably estimated. Refer also to Note 25, on page 67, relating to AROs.

Depreciation and depletion of all capitalized costs of proved crude oil and natural gas producing properties, except mineral interests, are expensed using the unit-of-production method, generally by individual field, as the proved developed reserves are produced. Depletion expenses for capitalized costs of proved mineral interests are recognized using the unit-of-production method by individual field as the related proved reserves are produced. Periodic valuation provisions for impairment of capitalized costs of unproved mineral interests are expensed.

The capitalized costs of all other plant and equipment are depreciated or amortized over their estimated useful lives. In general, the declining-balance method is used to depreciate plant and equipment in the United States; the straight-line method is generally used to depreciate international plant and equipment and to amortize all capitalized leased assets.

Gains or losses are not recognized for normal retirements of properties, plant and equipment subject to composite group amortization or depreciation. Gains or losses from abnormal retirements are recorded as expenses, and from sales as "Other income."

Expenditures for maintenance (including those for planned major maintenance projects), repairs and minor renewals to maintain facilities in operating condition are generally expensed as incurred. Major replacements and renewals are capitalized.

**Goodwill** Goodwill resulting from a business combination is not subject to amortization. The company tests such goodwill at the reporting unit level for impairment on an annual basis and between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of the reporting unit below its carrying amount.

**Environmental Expenditures** Environmental expenditures that relate to ongoing operations or to conditions caused by past operations are expensed. Expenditures that create future benefits or contribute to future revenue generation are capitalized.

Liabilities related to future remediation costs are recorded when environmental assessments or cleanups or both are probable and the costs can be reasonably estimated. For crude oil, natural gas and mineral-producing properties, a liability for an ARO is made in accordance with accounting standards for asset retirement and environmental obligations. Refer to Note 25, on page 67, for a discussion of the company's AROs.

For federal Superfund sites and analogous sites under state laws, the company records a liability for its designated share of the probable and estimable costs, and probable amounts for other potentially responsible parties when mandated by the regulatory agencies because the other parties are not able to pay their respective shares. The gross amount of environmental liabilities is based on the company's best estimate of future costs using currently available technology and applying current regulations and the company's own internal environmental policies. Future amounts are not discounted. Recoveries or reimbursements are recorded as assets when receipt is reasonably assured.

**Currency Translation** The U.S. dollar is the functional currency for substantially all of the company's consolidated operations and those of its equity affiliates. For those operations, all gains and losses from currency remeasurement are included in current period income. The cumulative translation effects for those few entities, both consolidated and affiliated, using functional currencies other than the U.S. dollar are included in "Currency translation adjustment" on the Consolidated Statement of Equity.

**Revenue Recognition** Revenues associated with sales of crude oil, natural gas, petroleum and chemicals products, and all other sources are recorded when title passes to the customer, net of royalties, discounts and allowances, as applicable. Revenues from natural gas production from properties in which Chevron has an interest with other producers are generally recognized using the entitlement method. Excise, value-added and similar taxes assessed by a governmental authority on a revenue-producing transaction between a seller and a customer are presented on a gross basis. The associated amounts are shown as a footnote to the Consolidated Statement of Income, on page 31. Purchases and sales of inventory with the same counterparty that are entered into in contemplation of one another (including buy/sell arrangements) are combined and recorded on a net basis and reported in "Purchased crude oil and products" on the Consolidated Statement of Income.

**Stock Options and Other Share-Based Compensation** The company issues stock options and other share-based compensation to certain employees. For equity awards, such as stock options, total compensation cost is based on the grant date fair value, and for liability awards, such as stock appreciation rights, total compensation cost is based on the settlement value. The company recognizes stock-based compensation expense for all awards over the service period required to earn the award, which is the shorter of the vesting period or the time period an employee becomes eligible to retain the award at retirement. Stock options and stock appreciation rights granted under the company's Long-Term Incentive Plan have graded vesting provisions by which one-third of each award vests on the first, second and third anniversaries of the date of grant. The company amortizes these graded awards on a straight-line basis.

## Note 2

### Changes in Accumulated Other Comprehensive Losses

The change in Accumulated Other Comprehensive Losses (AOCL) presented on the Consolidated Balance Sheet and the impact of significant amounts reclassified from AOCL on information presented in the Consolidated Statement of Income for the year ending December 31, 2015, are reflected in the table below.

	Year Ended December 31, 2015 <sup>1</sup>				
	Currency Translation Adjustment	Unrealized Holding Gains (Losses) on Securities	Derivatives	Defined Benefit Plans	Total
Balance at January 1	\$ (96)	\$ (8)	\$ (2)	\$ (4,753)	\$ (4,859)
Components of Other Comprehensive Income (Loss):					
Before Reclassifications	(44)	(21)	—	126	61
Reclassifications <sup>2</sup>	—	—	—	507	507
Net Other Comprehensive Income (Loss)	(44)	(21)	—	633	568
<b>Balance at December 31</b>	<b>\$ (140)</b>	<b>\$ (29)</b>	<b>\$ (2)</b>	<b>\$ (4,120)</b>	<b>\$ (4,291)</b>

<sup>1</sup> All amounts are net of tax.

<sup>2</sup> Refer to Note 23 beginning on page 59, for reclassified components totaling \$824 that are included in employee benefit costs for the year ending December 31, 2015. Related income taxes for the same period, totaling \$317, are reflected in Income Tax Expense on the Consolidated Statement of Income. All other reclassified amounts were insignificant.

## Note 3

### Noncontrolling Interests

Ownership interests in the company's subsidiaries held by parties other than the parent are presented separately from the parent's equity on the Consolidated Balance Sheet. The amount of consolidated net income attributable to the parent and the noncontrolling interests are both presented on the face of the Consolidated Statement of Income. The term "earnings" is defined as "Net Income Attributable to Chevron Corporation."

Activity for the equity attributable to noncontrolling interests for 2015, 2014 and 2013 is as follows:

	2015	2014	2013
Balance at January 1	\$ 1,163	\$ 1,314	\$ 1,308
Net income	123	69	174
Distributions to noncontrolling interests	(128)	(47)	(99)
Other changes, net	12	(173)	(69)
<b>Balance at December 31</b>	<b>\$ 1,170</b>	<b>\$ 1,163</b>	<b>\$ 1,314</b>

## Note 4

### Information Relating to the Consolidated Statement of Cash Flows

	Year ended December 31		
	2015	2014	2013
Net increase in operating working capital was composed of the following:			
Decrease (increase) in accounts and notes receivable	\$ 3,631	\$ 4,491	\$ (1,101)
Decrease (increase) in inventories	85	(146)	(237)
Decrease (increase) in prepaid expenses and other current assets	713	(407)	834
(Decrease) increase in accounts payable and accrued liabilities	(5,769)	(3,737)	160
Decrease in income and other taxes payable	(639)	(741)	(987)
<b>Net increase in operating working capital</b>	<b>\$ (1,979)</b>	<b>\$ (540)</b>	<b>\$ (1,331)</b>
Net cash provided by operating activities includes the following cash payments for income taxes:			
Income taxes	\$ 4,645	\$ 10,562	\$ 12,898
Net sales (purchases) of marketable securities consisted of the following gross amounts:			
Marketable securities purchased	\$ (6)	\$ (162)	\$ (7)
Marketable securities sold	128	14	10
<b>Net sales (purchases) of marketable securities</b>	<b>\$ 122</b>	<b>\$ (148)</b>	<b>\$ 3</b>
Net maturities of time deposits consisted of the following gross amounts:			
Investments in time deposits	\$ —	\$ (317)	\$ (2,317)
Maturities of time deposits	8	317	3,017
<b>Net maturities of time deposits</b>	<b>\$ 8</b>	<b>\$ —</b>	<b>\$ 700</b>
Net (repayments) borrowings of short-term obligations consisted of the following gross and net amounts:			
Proceeds from issuances of short-term obligations	\$ 13,805	\$ 9,070	\$ 1,551
Repayments of short-term obligations	(16,379)	(4,612)	(375)
Net borrowings (repayments) of short-term obligations with three months or less maturity	2,239	(1,027)	1,202
<b>Net (repayments) borrowings of short-term obligations</b>	<b>\$ (335)</b>	<b>\$ 3,431</b>	<b>\$ 2,378</b>

The “Net increase in operating working capital” includes reductions of \$17, \$58 and \$79 for excess income tax benefits associated with stock options exercised during 2015, 2014 and 2013, respectively. These amounts are offset by an equal amount in “Net sales (purchases) of treasury shares.” “Other” includes changes in postretirement benefits obligations and other long-term liabilities.

The “Net sales (purchases) of treasury shares” represents the cost of common shares acquired less the cost of shares issued for share-based compensation plans. Purchases totaled \$2, \$5,006 and \$5,004 in 2015, 2014 and 2013, respectively. No purchases were made under the company’s share repurchase program in 2015. In 2014 and 2013, the company purchased 41.5 million and 41.6 million common shares for \$5,000 and \$5,000 under its share repurchase program, respectively.

In 2015, 2014 and 2013, “Net sales (purchases) of other short-term investments” generally consisted of restricted cash associated with upstream abandonment activities, tax payments, and funds held in escrow for tax-deferred exchanges and asset acquisitions and divestitures that was invested in cash and short-term securities and reclassified from “Cash and cash equivalents” to “Deferred charges and other assets” on the Consolidated Balance Sheet.

The Consolidated Statement of Cash Flows excludes changes to the Consolidated Balance Sheet that did not affect cash. “Depreciation, depletion and amortization,” “Dry hole expense” and “Deferred income tax provision” collectively include approximately \$3,700 in non-cash reductions to properties, plant and equipment recorded in 2015 relating to impairments and project suspensions and associated adverse tax effects, primarily as a result of downward revisions in the company’s longer-term crude oil price outlook.

Refer also to Note 25, on page 67, for a discussion of revisions to the company's AROs that also did not involve cash receipts or payments for the three years ending December 31, 2015.

The major components of "Capital expenditures" and the reconciliation of this amount to the reported capital and exploratory expenditures, including equity affiliates, are presented in the following table:

		Year ended December 31		
		2015	2014	2013
Additions to properties, plant and equipment *	\$	28,213	\$ 34,393	\$ 36,550
Additions to investments		555	526	934
Current-year dry hole expenditures		736	504	594
Payments for other liabilities and assets, net		—	(16)	(93)
Capital expenditures		29,504	35,407	37,985
Expensed exploration expenditures		1,031	1,110	1,178
Assets acquired through capital lease obligations and other financing obligations		47	332	16
Capital and exploratory expenditures, excluding equity affiliates		30,582	36,849	39,179
Company's share of expenditures by equity affiliates		3,397	3,467	2,698
<b>Capital and exploratory expenditures, including equity affiliates</b>	<b>\$</b>	<b>33,979</b>	<b>\$ 40,316</b>	<b>\$ 41,877</b>

\* Excludes noncash additions of \$1,362 in 2015, \$2,310 in 2014 and \$1,661 in 2013.

## Note 5

### New Accounting Standards

**Revenue Recognition (Topic 606), Revenue from Contracts with Customers (ASU 2014-09)** In July 2015, the FASB approved a one-year deferral of the effective date of ASU 2014-09, which becomes effective for the company January 1, 2018. Early adoption is permitted at the original effective date of January 1, 2017. The standard provides a single comprehensive revenue recognition model for contracts with customers, eliminates most industry-specific revenue recognition guidance, and expands disclosure requirements. The company is evaluating the effect of the standard on its consolidated financial statements. The company does not intend to proceed with early adoption.

**Income Taxes (Topic 740), Balance Sheet Classification of Deferred Taxes (ASU 2015-17)** In November 2015, FASB issued ASU 2015-17, which becomes effective for the company January 1, 2017. Early adoption is permitted. The standard provides that all deferred income taxes be classified as noncurrent on the balance sheet. The current requirement is to classify most deferred tax assets and liabilities based on the classification of the underlying asset or liability. Adoption of the standard will not have an impact on the company's results of operations or liquidity.

## Note 6

### Lease Commitments

Certain noncancelable leases are classified as capital leases, and the leased assets are included as part of "Properties, plant and equipment, at cost" on the Consolidated Balance Sheet. Such leasing arrangements involve crude oil production and processing equipment, service stations, bareboat charters, office buildings, and other facilities. Other leases are classified as operating leases and are not capitalized. The payments on operating leases are recorded as expense. Details of the capitalized leased assets are as follows:

		At December 31	
		2015	2014
Upstream	\$	800	\$ 765
Downstream		98	97
All Other		—	—
Total		898	862
Less: Accumulated amortization		448	381
<b>Net capitalized leased assets</b>	<b>\$</b>	<b>450</b>	<b>\$ 481</b>



Rental expenses incurred for operating leases during 2015, 2014 and 2013 were as follows:

	Year ended December 31		
	2015	2014	2013
Minimum rentals	\$ 1,041	\$ 1,080	\$ 1,049
Contingent rentals	2	1	1
Total	1,043	1,081	1,050
Less: Sublease rental income	9	14	25
<b>Net rental expense</b>	<b>\$ 1,034</b>	<b>\$ 1,067</b>	<b>\$ 1,025</b>

Contingent rentals are based on factors other than the passage of time, principally sales volumes at leased service stations. Certain leases include escalation clauses for adjusting rentals to reflect changes in price indices, renewal options ranging up to 25 years, and options to purchase the leased property during or at the end of the initial or renewal lease period for the fair market value or other specified amount at that time.

At December 31, 2015, the estimated future minimum lease payments (net of noncancelable sublease rentals) under operating and capital leases, which at inception had a noncancelable term of more than one year, were as follows:

	At December 31	
	Operating Leases	Capital Leases
Year 2016	\$ 846	\$ 23
2017	689	21
2018	554	19
2019	420	19
2020	311	6
Thereafter	528	62
<b>Total</b>	<b>\$ 3,348</b>	<b>\$ 150</b>
Less: Amounts representing interest and executory costs		\$ (53)
Net present values		97
Less: Capital lease obligations included in short-term debt		(17)
<b>Long-term capital lease obligations</b>		<b>\$ 80</b>

## Note 7

### Summarized Financial Data – Chevron U.S.A. Inc.

Chevron U.S.A. Inc. (CUSA) is a major subsidiary of Chevron Corporation. CUSA and its subsidiaries manage and operate most of Chevron's U.S. businesses. Assets include those related to the exploration and production of crude oil, natural gas and natural gas liquids and those associated with the refining, marketing, supply and distribution of products derived from petroleum, excluding most of the regulated pipeline operations of Chevron. CUSA also holds the company's investment in the Chevron Phillips Chemical Company LLC joint venture, which is accounted for using the equity method. The summarized financial information for CUSA and its consolidated subsidiaries is as follows:

	Year ended December 31		
	2015	2014	2013
Sales and other operating revenues	\$ 97,766	\$ 157,198	\$ 174,318
Total costs and other deductions	101,565	153,139	169,984
Net income (loss) attributable to CUSA	(1,054)	3,849	3,714

	2015	2014
Current assets	\$ 9,732	\$ 13,724
Other assets	59,170	62,195
Current liabilities	13,664	16,191
Other liabilities	29,100	30,175
<b>Total CUSA net equity</b>	<b>\$ 26,138</b>	<b>\$ 29,553</b>

Memo: Total debt	\$ 14,462	\$ 14,473
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## Note 8

### Summarized Financial Data – Tengizchevroil LLP

Chevron has a 50 percent equity ownership interest in Tengizchevroil LLP (TCO). Refer to Note 15, beginning on page 48, for a discussion of TCO operations. Summarized financial information for 100 percent of TCO is presented in the table below:

	Year ended December 31		
	2015	2014	2013
Sales and other operating revenues	\$ 12,811	\$ 22,813	\$ 25,239
Costs and other deductions	7,257	10,275	11,173
Net income attributable to TCO	3,897	8,772	9,855

	At December 31	
	2015	2014
Current assets	\$ 2,098	\$ 3,425
Other assets	17,094	14,810
Current liabilities	1,063	1,531
Other liabilities	2,266	2,375
<b>Total TCO net equity</b>	<b>\$ 15,863</b>	<b>\$ 14,329</b>

## Note 9

### Fair Value Measurements

The tables below and on the next page show the fair value hierarchy for assets and liabilities measured at fair value on a recurring and nonrecurring basis at December 31, 2015, and December 31, 2014.

**Marketable Securities** The company calculates fair value for its marketable securities based on quoted market prices for identical assets. The fair values reflect the cash that would have been received if the instruments were sold at December 31, 2015.

**Derivatives** The company records its derivative instruments – other than any commodity derivative contracts that are designated as normal purchase and normal sale – on the Consolidated Balance Sheet at fair value, with the offsetting amount to the Consolidated Statement of Income. Derivatives classified as Level 1 include futures, swaps and options contracts traded in active markets such as the New York Mercantile Exchange. Derivatives classified as Level 2 include swaps, options and forward contracts principally with financial institutions and other oil and gas companies, the fair values of which are obtained from third-party broker quotes, industry pricing services and exchanges. The company obtains multiple sources of pricing information for the Level 2 instruments. Since this pricing information is generated from observable market data, it has historically been very consistent. The company does not materially adjust this information.

**Properties, Plant and Equipment** The company reported impairments for certain oil and gas properties during 2015 primarily as a result of downward revisions in the company's longer-term crude oil price outlook. The impairments were primarily in Brazil and the United States. The company reported impairments for certain oil and gas properties and a mining asset in 2014.

**Investments and Advances** The company did not have any material investments and advances measured at fair value on a nonrecurring basis to report in 2015 or 2014.

#### Assets and Liabilities Measured at Fair Value on a Recurring Basis

	At December 31, 2015				At December 31, 2014			
	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3
Marketable securities	\$ 310	\$ 310	\$ —	\$ —	\$ 422	\$ 422	\$ —	\$ —
Derivatives	205	189	16	—	413	394	19	—
<b>Total Assets at Fair Value</b>	<b>\$ 515</b>	<b>\$ 499</b>	<b>\$ 16</b>	<b>\$ —</b>	<b>\$ 835</b>	<b>\$ 816</b>	<b>\$ 19</b>	<b>\$ —</b>
Derivatives	53	47	6	—	84	83	1	—
<b>Total Liabilities at Fair Value</b>	<b>\$ 53</b>	<b>\$ 47</b>	<b>\$ 6</b>	<b>\$ —</b>	<b>\$ 84</b>	<b>\$ 83</b>	<b>\$ 1</b>	<b>\$ —</b>

*Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis*

	At December 31					At December 31				
	Total	Level 1	Level 2	Level 3	Before-Tax Loss Year 2015	Total	Level 1	Level 2	Level 3	Before-Tax Loss Year 2014
Properties, plant and equipment, net (held and used)	\$ 3,051	\$ —	\$ 239	\$ 2,812	\$ 3,222	\$ 947	\$ —	\$ 213	\$ 734	\$ 1,249
Properties, plant and equipment, net (held for sale)	937	—	937	—	844	—	—	—	—	25
Investments and advances	75	—	75	—	28	11	—	—	11	41
<b>Total Nonrecurring Assets at Fair Value</b>	<b>\$ 4,063</b>	<b>\$ —</b>	<b>\$ 1,251</b>	<b>\$ 2,812</b>	<b>\$ 4,094</b>	<b>\$ 958</b>	<b>\$ —</b>	<b>\$ 213</b>	<b>\$ 745</b>	<b>\$ 1,315</b>

**Assets and Liabilities Not Required to Be Measured at Fair Value** The company holds cash equivalents and time deposits in U.S. and non-U.S. portfolios. The instruments classified as cash equivalents are primarily bank time deposits with maturities of 90 days or less and money market funds. “Cash and cash equivalents” had carrying/fair values of \$11,022 and \$12,785 at December 31, 2015, and December 31, 2014, respectively. The instruments held in “Time deposits” are bank time deposits with maturities greater than 90 days, and had carrying/fair values of zero and \$8 at December 31, 2015, and December 31, 2014, respectively. The fair values of cash, cash equivalents and bank time deposits are classified as Level 1 and reflect the cash that would have been received if the instruments were settled at December 31, 2015.

“Cash and cash equivalents” do not include investments with a carrying/fair value of \$1,100 and \$1,474 at December 31, 2015, and December 31, 2014, respectively. At December 31, 2015, these investments are classified as Level 1 and include restricted funds related to upstream abandonment activities, tax payments, and funds held in escrow for tax-deferred exchanges and asset acquisitions and divestitures, which are reported in “Deferred charges and other assets” on the Consolidated Balance Sheet. Long-term debt of \$25,584 and \$15,960 at December 31, 2015, and December 31, 2014, had estimated fair values of \$25,884 and \$16,450, respectively. Long-term debt primarily includes corporate issued bonds. The fair value of corporate bonds is \$25,117 and classified as Level 1. The fair value of the other bonds is \$767 and classified as Level 2.

The carrying values of short-term financial assets and liabilities on the Consolidated Balance Sheet approximate their fair values. Fair value remeasurements of other financial instruments at December 31, 2015 and 2014, were not material.

## Note 10

### Financial and Derivative Instruments

**Derivative Commodity Instruments** The company’s derivative commodity instruments principally include crude oil, natural gas and refined product futures, swaps, options, and forward contracts. None of the company’s derivative instruments is designated as a hedging instrument, although certain of the company’s affiliates make such designation. The company’s derivatives are not material to the company’s financial position, results of operations or liquidity. The company believes it has no material market or credit risks to its operations, financial position or liquidity as a result of its commodity derivative activities.

The company uses derivative commodity instruments traded on the New York Mercantile Exchange and on electronic platforms of the Inter-Continental Exchange and Chicago Mercantile Exchange. In addition, the company enters into swap contracts and option contracts principally with major financial institutions and other oil and gas companies in the “over-the-counter” markets, which are governed by International Swaps and Derivatives Association agreements and other master netting arrangements. Depending on the nature of the derivative transactions, bilateral collateral arrangements may also be required.

Derivative instruments measured at fair value at December 31, 2015, December 31, 2014, and December 31, 2013, and their classification on the Consolidated Balance Sheet and Consolidated Statement of Income are on the next page:

*Consolidated Balance Sheet: Fair Value of Derivatives Not Designated as Hedging Instruments*

Type of Contract	Balance Sheet Classification	At December 31	
		2015	2014
Commodity	Accounts and notes receivable, net	\$ 200	\$ 401
Commodity	Long-term receivables, net	5	12
<b>Total Assets at Fair Value</b>		<b>\$ 205</b>	<b>\$ 413</b>
Commodity	Accounts payable	\$ 51	\$ 57
Commodity	Deferred credits and other noncurrent obligations	2	27
<b>Total Liabilities at Fair Value</b>		<b>\$ 53</b>	<b>\$ 84</b>

*Consolidated Statement of Income: The Effect of Derivatives Not Designated as Hedging Instruments*

Type of Derivative Contract	Statement of Income Classification	Gain/(Loss) Year ended December 31		
		2015	2014	2013
Commodity	Sales and other operating revenues	\$ 277	\$ 553	\$ (108)
Commodity	Purchased crude oil and products	30	(17)	(77)
Commodity	Other income	(3)	(32)	(9)
		<b>\$ 304</b>	<b>\$ 504</b>	<b>\$ (194)</b>

The table below represents gross and net derivative assets and liabilities subject to netting agreements on the Consolidated Balance Sheet at December 31, 2015 and December 31, 2014.

*Consolidated Balance Sheet: The Effect of Netting Derivative Assets and Liabilities*

At December 31, 2015	Gross Amount Recognized	Gross Amounts Offset	Net Amounts Presented	Gross Amounts Not Offset	Net Amount
Derivative Assets	\$ 2,459	\$ 2,254	\$ 205	\$ —	\$ 205
Derivative Liabilities	\$ 2,307	\$ 2,254	\$ 53	\$ —	\$ 53
At December 31, 2014					
Derivative Assets	\$ 4,004	\$ 3,591	\$ 413	\$ 7	\$ 406
Derivative Liabilities	\$ 3,675	\$ 3,591	\$ 84	\$ —	\$ 84

Derivative assets and liabilities are classified on the Consolidated Balance Sheet as accounts and notes receivable, long-term receivables, accounts payable, and deferred credits and other noncurrent obligations. Amounts not offset on the Consolidated Balance Sheet represent positions that do not meet all the conditions for “a right of offset.”

**Concentrations of Credit Risk** The company’s financial instruments that are exposed to concentrations of credit risk consist primarily of its cash equivalents, time deposits, marketable securities, derivative financial instruments and trade receivables. The company’s short-term investments are placed with a wide array of financial institutions with high credit ratings. Company investment policies limit the company’s exposure both to credit risk and to concentrations of credit risk. Similar policies on diversification and creditworthiness are applied to the company’s counterparties in derivative instruments.

The trade receivable balances, reflecting the company’s diversified sources of revenue, are dispersed among the company’s broad customer base worldwide. As a result, the company believes concentrations of credit risk are limited. The company routinely assesses the financial strength of its customers. When the financial strength of a customer is not considered sufficient, alternative risk mitigation measures may be deployed, including requiring pre-payments, letters of credit or other acceptable collateral instruments to support sales to customers.

## Note 11

### Assets Held for Sale

At December 31, 2015, the company classified \$1,449 of net properties, plant and equipment as “Assets held for sale” on the Consolidated Balance Sheet. These assets are associated with upstream and downstream operations that are anticipated to be sold in the next 12 months. The revenues and earnings contributions of these assets in 2015 were not material.



## Note 12

### Equity

Retained earnings at December 31, 2015 and 2014, included approximately \$15,010 and \$14,512, respectively, for the company's share of undistributed earnings of equity affiliates.

At December 31, 2015, about 114 million shares of Chevron's common stock remained available for issuance from the 260 million shares that were reserved for issuance under the Chevron Long-Term Incentive Plan. In addition, approximately 120,753 shares remain available for issuance from the 800,000 shares of the company's common stock that were reserved for awards under the Chevron Corporation Non-Employee Directors' Equity Compensation and Deferral Plan.

## Note 13

### Earnings Per Share

Basic earnings per share (EPS) is based upon "Net Income Attributable to Chevron Corporation" ("earnings") and includes the effects of deferrals of salary and other compensation awards that are invested in Chevron stock units by certain officers and employees of the company. Diluted EPS includes the effects of these items as well as the dilutive effects of outstanding stock options awarded under the company's stock option programs (refer to Note 22, "Stock Options and Other Share-Based Compensation," beginning on page 58). The table below sets forth the computation of basic and diluted EPS:

		Year ended December 31		
		2015	2014	2013
Basic EPS Calculation				
Earnings available to common stockholders - Basic*	\$	4,587	\$ 19,241	\$ 21,423
Weighted-average number of common shares outstanding		1,867	1,883	1,916
Add: Deferred awards held as stock units		1	1	1
Total weighted-average number of common shares outstanding		1,868	1,884	1,917
Earnings per share of common stock - Basic	\$	2.46	\$ 10.21	\$ 11.18
Diluted EPS Calculation				
Earnings available to common stockholders - Diluted*	\$	4,587	\$ 19,241	\$ 21,423
Weighted-average number of common shares outstanding		1,867	1,883	1,916
Add: Deferred awards held as stock units		1	1	1
Add: Dilutive effect of employee stock-based awards		7	14	15
Total weighted-average number of common shares outstanding		1,875	1,898	1,932
Earnings per share of common stock - Diluted	\$	2.45	\$ 10.14	\$ 11.09

\* There was no effect of dividend equivalents paid on stock units or dilutive impact of employee stock-based awards on earnings.

## Note 14

### Operating Segments and Geographic Data

Although each subsidiary of Chevron is responsible for its own affairs, Chevron Corporation manages its investments in these subsidiaries and their affiliates. The investments are grouped into two business segments, Upstream and Downstream, representing the company's "reportable segments" and "operating segments." Upstream operations consist primarily of exploring for, developing and producing crude oil and natural gas; liquefaction, transportation and regasification associated with liquefied natural gas (LNG); transporting crude oil by major international oil export pipelines; processing, transporting, storage and marketing of natural gas; and a gas-to-liquids plant. Downstream operations consist primarily of refining of crude oil into petroleum products; marketing of crude oil and refined products; transporting of crude oil and refined products by pipeline, marine vessel, motor equipment and rail car; and manufacturing and marketing of commodity petrochemicals, plastics for industrial uses, and fuel and lubricant additives. All Other activities of the company include worldwide cash management and debt financing activities, corporate administrative functions, insurance operations, real estate activities, and technology companies.

The company's segments are managed by "segment managers" who report to the "chief operating decision maker" (CODM). The segments represent components of the company that engage in activities (a) from which revenues are earned and expenses are incurred; (b) whose operating results are regularly reviewed by the CODM, which makes decisions about resources to be allocated to the segments and assesses their performance; and (c) for which discrete financial information is available.

The company's primary country of operation is the United States of America, its country of domicile. Other components of the company's operations are reported as "International" (outside the United States).

**Segment Earnings** The company evaluates the performance of its operating segments on an after-tax basis, without considering the effects of debt financing interest expense or investment interest income, both of which are managed by the company on a worldwide basis. Corporate administrative costs and assets are not allocated to the operating segments. However, operating segments are billed for the direct use of corporate services. Nonbillable costs remain at the corporate level in “All Other.” Earnings by major operating area are presented in the following table:

	Year ended December 31		
	2015	2014	2013
Upstream			
United States	\$ (4,055)	\$ 3,327	\$ 4,044
International	2,094	13,566	16,765
<b>Total Upstream</b>	<b>(1,961)</b>	<b>16,893</b>	<b>20,809</b>
Downstream			
United States	3,182	2,637	787
International	4,419	1,699	1,450
<b>Total Downstream</b>	<b>7,601</b>	<b>4,336</b>	<b>2,237</b>
<b>Total Segment Earnings</b>	<b>5,640</b>	<b>21,229</b>	<b>23,046</b>
All Other			
Interest income	65	77	80
Other	(1,118)	(2,065)	(1,703)
<b>Net Income Attributable to Chevron Corporation</b>	<b>\$ 4,587</b>	<b>\$ 19,241</b>	<b>\$ 21,423</b>

**Segment Assets** Segment assets do not include intercompany investments or receivables. Assets at year-end 2015 and 2014 are as follows:

	At December 31	
	2015	2014 <sup>1</sup>
Upstream		
United States	\$ 46,407	\$ 49,343
International	163,217	152,736
Goodwill	4,588	4,593
<b>Total Upstream</b>	<b>214,212</b>	<b>206,672</b>
Downstream		
United States	21,408	23,068
International	14,982	17,723
<b>Total Downstream</b>	<b>36,390</b>	<b>40,791</b>
<b>Total Segment Assets</b>	<b>250,602</b>	<b>247,463</b>
All Other		
United States	5,076	6,603
International	10,425	11,960
<b>Total All Other</b>	<b>15,501</b>	<b>18,563</b>
Total Assets – United States	72,891	79,014
Total Assets – International	188,624	182,419
Goodwill	4,588	4,593
<b>Total Assets</b>	<b>\$ 266,103</b>	<b>\$ 266,026</b>

<sup>1</sup> 2014 conformed to 2015 presentation.

**Segment Sales and Other Operating Revenues** Operating segment sales and other operating revenues, including internal transfers, for the years 2015, 2014 and 2013, are presented in the table on the next page. Products are transferred between operating segments at internal product values that approximate market prices.

Revenues for the upstream segment are derived primarily from the production and sale of crude oil and natural gas, as well as the sale of third-party production of natural gas. Revenues for the downstream segment are derived from the refining and marketing of petroleum products such as gasoline, jet fuel, gas oils, lubricants, residual fuel oils and other products derived from crude oil. This segment also generates revenues from the manufacture and sale of fuel and lubricant additives and the transportation and trading of refined products and crude oil. “All Other” activities include revenues from insurance operations, real estate activities and technology companies.

	Year ended December 31		
	2015	2014	2013
Upstream			
United States	\$ 4,117	\$ 7,455	\$ 8,052
Intersegment	8,631	15,455	16,865
Total United States	12,748	22,910	24,917
International	15,587	23,808	17,607
Intersegment	11,492	23,107	33,034
Total International	27,079	46,915	50,641
<b>Total Upstream*</b>	<b>39,827</b>	<b>69,825</b>	<b>75,558</b>
Downstream			
United States	48,420	73,942	80,272
Excise and similar taxes	4,426	4,633	4,792
Intersegment	26	31	39
Total United States	52,872	78,606	85,103
International	54,296	86,848	105,373
Excise and similar taxes	2,933	3,553	3,699
Intersegment	1,528	8,839	859
Total International	58,757	99,240	109,931
<b>Total Downstream*</b>	<b>111,629</b>	<b>177,846</b>	<b>195,034</b>
All Other			
United States	141	252	358
Intersegment	1,372	1,475	1,524
Total United States	1,513	1,727	1,882
International	5	3	3
Intersegment	37	28	31
Total International	42	31	34
<b>Total All Other</b>	<b>1,555</b>	<b>1,758</b>	<b>1,916</b>
Segment Sales and Other Operating Revenues			
United States	67,133	103,243	111,902
International	85,878	146,186	160,606
Total Segment Sales and Other Operating Revenues	153,011	249,429	272,508
Elimination of intersegment sales	(23,086)	(48,935)	(52,352)
<b>Total Sales and Other Operating Revenues</b>	<b>\$ 129,925</b>	<b>\$ 200,494</b>	<b>\$ 220,156</b>

\* Effective January 1, 2014, International Upstream prospectively includes selected amounts previously recognized in International Downstream, which are not material to the segments.

**Segment Income Taxes** Segment income tax expense for the years 2015, 2014 and 2013 is as follows:

	Year ended December 31		
	2015	2014	2013
Upstream			
United States	\$ (2,041)	\$ 2,043	\$ 2,333
International	1,214	9,217	12,470
<b>Total Upstream</b>	<b>(827)</b>	<b>11,260</b>	<b>14,803</b>
Downstream			
United States	1,320	1,302	364
International	1,313	467	389
<b>Total Downstream</b>	<b>2,633</b>	<b>1,769</b>	<b>753</b>
All Other	(1,674)	(1,137)	(1,248)
<b>Total Income Tax Expense</b>	<b>\$ 132</b>	<b>\$ 11,892</b>	<b>\$ 14,308</b>

**Other Segment Information** Additional information for the segmentation of major equity affiliates is contained in Note 15, on page 48. Information related to properties, plant and equipment by segment is contained in Note 16, on page 49.

## Note 15

### Investments and Advances

Equity in earnings, together with investments in and advances to companies accounted for using the equity method and other investments accounted for at or below cost, is shown in the following table. For certain equity affiliates, Chevron pays its share of some income taxes directly. For such affiliates, the equity in earnings does not include these taxes, which are reported on the Consolidated Statement of Income as "Income tax expense."

	Investments and Advances At December 31*		Equity in Earnings Year ended December 31		
	2015	2014	2015	2014	2013
Upstream					
Tengizchevroil	\$ 8,077	\$ 7,319	\$ 1,939	\$ 4,392	\$ 4,957
Petropiar	679	794	180	26	339
Caspian Pipeline Consortium	1,342	1,487	162	191	113
Petroboscan	1,163	917	219	186	300
Angola LNG Limited	3,284	3,277	(417)	(311)	(111)
Other	2,158	2,316	135	229	214
<b>Total Upstream</b>	<b>16,703</b>	<b>16,110</b>	<b>2,218</b>	<b>4,713</b>	<b>5,812</b>
Downstream					
GS Caltex Corporation	3,620	2,867	824	420	132
Chevron Phillips Chemical Company LLC	5,196	5,116	1,367	1,606	1,371
Caltex Australia Ltd.	—	1,161	92	183	224
Other	1,077	1,048	186	180	199
<b>Total Downstream</b>	<b>9,893</b>	<b>10,192</b>	<b>2,469</b>	<b>2,389</b>	<b>1,926</b>
All Other					
Other	(18)	33	(3)	(4)	(211)
Total equity method	\$ 26,578	\$ 26,335	\$ 4,684	\$ 7,098	\$ 7,527
Other at or below cost	532	577			
<b>Total investments and advances</b>	<b>\$ 27,110</b>	<b>\$ 26,912</b>			
Total United States	\$ 6,863	\$ 6,787	\$ 1,342	\$ 1,623	\$ 1,294
Total International	\$ 20,247	\$ 20,125	\$ 3,342	\$ 5,475	\$ 6,233

\*2014 conformed to 2015 presentation.

Descriptions of major affiliates, including significant differences between the company's carrying value of its investments and its underlying equity in the net assets of the affiliates, are as follows:

**Tengizchevroil** Chevron has a 50 percent equity ownership interest in Tengizchevroil (TCO), which operates the Tengiz and Korolev crude oil fields in Kazakhstan. At December 31, 2015, the company's carrying value of its investment in TCO was about \$150 higher than the amount of underlying equity in TCO's net assets. This difference results from Chevron acquiring a portion of its interest in TCO at a value greater than the underlying book value for that portion of TCO's net assets. See Note 8, on page 42, for summarized financial information for 100 percent of TCO.

**Petropiar** Chevron has a 30 percent interest in Petropiar, a joint stock company which operates the Hamaca heavy-oil production and upgrading project in Venezuela's Orinoco Belt. At December 31, 2015, the company's carrying value of its investment in Petropiar was approximately \$160 less than the amount of underlying equity in Petropiar's net assets. The difference represents the excess of Chevron's underlying equity in Petropiar's net assets over the net book value of the assets contributed to the venture.

**Caspian Pipeline Consortium** Chevron has a 15 percent interest in the Caspian Pipeline Consortium, a variable interest entity, which provides the critical export route for crude oil from both TCO and Karachaganak. The company has investments and advances totaling \$1,342, which includes long-term loans of \$1,098 at year-end 2015. The loans were provided to fund 30 percent of the initial pipeline construction. The company is not the primary beneficiary of the consortium because it does not direct activities of the consortium and only receives its proportionate share of the financial returns.

**Petroboscan** Chevron has a 39.2 percent interest in Petroboscan, a joint stock company which operates the Boscan Field in Venezuela. At December 31, 2015, the company's carrying value of its investment in Petroboscan was approximately \$140 higher than the amount of underlying equity in Petroboscan's net assets. The difference reflects the excess of the net book value of the assets contributed by Chevron over its underlying equity in Petroboscan's net assets.

**Angola LNG Limited** Chevron has a 36.4 percent interest in Angola LNG Limited, which processes and liquefies natural gas produced in Angola for delivery to international markets.



**GS Caltex Corporation** Chevron owns 50 percent of GS Caltex Corporation, a joint venture with GS Energy. The joint venture imports, refines and markets petroleum products, petrochemicals and lubricants, predominantly in South Korea.

**Chevron Phillips Chemical Company LLC** Chevron owns 50 percent of Chevron Phillips Chemical Company LLC. The other half is owned by Phillips 66.

**Caltex Australia Ltd.** Chevron sold its 50 percent equity ownership interest in Caltex Australia Ltd. (CAL) in second quarter 2015.

**Other Information** “Sales and other operating revenues” on the Consolidated Statement of Income includes \$4,850, \$10,404 and \$14,635 with affiliated companies for 2015, 2014 and 2013, respectively. “Purchased crude oil and products” includes \$4,240, \$6,735 and \$7,063 with affiliated companies for 2015, 2014 and 2013, respectively.

“Accounts and notes receivable” on the Consolidated Balance Sheet includes \$399 and \$924 due from affiliated companies at December 31, 2015 and 2014, respectively. “Accounts payable” includes \$286 and \$345 due to affiliated companies at December 31, 2015 and 2014, respectively.

The following table provides summarized financial information on a 100 percent basis for all equity affiliates as well as Chevron’s total share, which includes Chevron’s net loans to affiliates of \$410, \$874 and \$1,129 at December 31, 2015, 2014 and 2013, respectively.

Year ended December 31	Affiliates			Chevron Share		
	2015	2014	2013	2015	2014	2013
Total revenues	\$ 71,389	\$ 123,003	\$ 131,875	\$ 33,492	\$ 58,937	\$ 63,101
Income before income tax expense	13,129	20,609	24,075	6,279	9,968	11,108
Net income attributable to affiliates	10,649	14,758	15,594	4,691	7,237	7,845
At December 31						
Current assets	\$ 27,162	\$ 35,662	\$ 39,713	\$ 10,657	\$ 13,465	\$ 15,156
Noncurrent assets	71,650	70,817	68,593	26,607	26,053	25,059
Current liabilities	20,559	25,308	29,642	7,351	9,588	11,587
Noncurrent liabilities	18,560	17,983	19,442	3,909	4,211	4,559
<b>Total affiliates’ net equity</b>	<b>\$ 59,693</b>	<b>\$ 63,188</b>	<b>\$ 59,222</b>	<b>\$ 26,004</b>	<b>\$ 25,719</b>	<b>\$ 24,069</b>

## Note 16

### Properties, Plant and Equipment<sup>1</sup>

	At December 31						Year ended December 31					
	Gross Investment at Cost			Net Investment			Additions at Cost <sup>2</sup>			Depreciation Expense <sup>3</sup>		
	2015	2014	2013	2015	2014	2013	2015	2014	2013	2015	2014	2013
Upstream												
United States	\$ 93,848	\$ 96,850	\$ 89,555	\$ 43,125	\$ 45,864	\$ 41,831	\$ 6,586	\$ 9,688	\$ 8,188	\$ 8,545	\$ 5,127	\$ 4,412
International	208,395	192,637	169,623	127,459	118,926	104,100	19,993	24,920	27,383	10,803	9,688	8,336
<b>Total Upstream</b>	<b>302,243</b>	<b>289,487</b>	<b>259,178</b>	<b>170,584</b>	<b>164,790</b>	<b>145,931</b>	<b>26,579</b>	<b>34,608</b>	<b>35,571</b>	<b>19,348</b>	<b>14,815</b>	<b>12,748</b>
Downstream												
United States	23,202	22,640	22,407	10,807	11,019	11,481	696	588	1,154	878	886	780
International	9,177	9,334	9,303	4,090	4,219	4,139	365	530	653	355	396	360
<b>Total Downstream</b>	<b>32,379</b>	<b>31,974</b>	<b>31,710</b>	<b>14,897</b>	<b>15,238</b>	<b>15,620</b>	<b>1,061</b>	<b>1,118</b>	<b>1,807</b>	<b>1,233</b>	<b>1,282</b>	<b>1,140</b>
All Other												
United States	5,500	5,673	5,402	2,859	3,077	3,194	357	581	721	439	680	286
International	155	155	143	56	68	84	5	25	23	17	16	12
<b>Total All Other</b>	<b>5,655</b>	<b>5,828</b>	<b>5,545</b>	<b>2,915</b>	<b>3,145</b>	<b>3,278</b>	<b>362</b>	<b>606</b>	<b>744</b>	<b>456</b>	<b>696</b>	<b>298</b>
Total United States	122,550	125,163	117,364	56,791	59,960	56,506	7,639	10,857	10,063	9,862	6,693	5,478
Total International	217,727	202,126	179,069	131,605	123,213	108,323	20,363	25,475	28,059	11,175	10,100	8,708
<b>Total</b>	<b>\$ 340,277</b>	<b>\$ 327,289</b>	<b>\$ 296,433</b>	<b>\$ 188,396</b>	<b>\$ 183,173</b>	<b>\$ 164,829</b>	<b>\$ 28,002</b>	<b>\$ 36,332</b>	<b>\$ 38,122</b>	<b>\$ 21,037</b>	<b>\$ 16,793</b>	<b>\$ 14,186</b>

<sup>1</sup> Other than the United States, Australia and Nigeria, no other country accounted for 10 percent or more of the company’s net properties, plant and equipment (PP&E) in 2015. Australia had \$49,205, \$41,012 and \$31,464 in 2015, 2014, and 2013, respectively. Nigeria had PP&E of \$18,773, \$19,214 and \$18,429 for 2015, 2014 and 2013, respectively.

<sup>2</sup> Net of dry hole expense related to prior years’ expenditures of \$1,573, \$371 and \$89 in 2015, 2014 and 2013, respectively.

<sup>3</sup> Depreciation expense includes accretion expense of \$715, \$882 and \$627 in 2015, 2014 and 2013, respectively, and impairments of \$4,066, \$1,274 and \$382 in 2015, 2014 and 2013, respectively.

## Note 17

### Litigation

**MTBE** Chevron and many other companies in the petroleum industry have used methyl tertiary butyl ether (MTBE) as a gasoline additive. Chevron is a party to seven pending lawsuits and claims, the majority of which involve numerous other petroleum marketers and refiners. Resolution of these lawsuits and claims may ultimately require the company to correct or ameliorate the alleged effects on the environment of prior release of MTBE by the company or other parties. Additional lawsuits and claims related to the use of MTBE, including personal-injury claims, may be filed in the future. The company's ultimate exposure related to pending lawsuits and claims is not determinable. The company no longer uses MTBE in the manufacture of gasoline in the United States.

### Ecuador

**Background** Chevron is a defendant in a civil lawsuit initiated in the Superior Court of Nueva Loja in Lago Agrio, Ecuador, in May 2003 by plaintiffs who claim to be representatives of certain residents of an area where an oil production consortium formerly had operations. The lawsuit alleges damage to the environment from the oil exploration and production operations and seeks unspecified damages to fund environmental remediation and restoration of the alleged environmental harm, plus a health monitoring program. Until 1992, Texaco Petroleum Company (Texpet), a subsidiary of Texaco Inc., was a minority member of this consortium with Petroecuador, the Ecuadorian state-owned oil company, as the majority partner; since 1990, the operations have been conducted solely by Petroecuador. At the conclusion of the consortium and following an independent third-party environmental audit of the concession area, Texpet entered into a formal agreement with the Republic of Ecuador and Petroecuador for Texpet to remediate specific sites assigned by the government in proportion to Texpet's ownership share of the consortium. Pursuant to that agreement, Texpet conducted a three-year remediation program at a cost of \$40. After certifying that the sites were properly remediated, the government granted Texpet and all related corporate entities a full release from any and all environmental liability arising from the consortium operations.

Based on the history described above, Chevron believes that this lawsuit lacks legal or factual merit. As to matters of law, the company believes first, that the court lacks jurisdiction over Chevron; second, that the law under which plaintiffs bring the action, enacted in 1999, cannot be applied retroactively; third, that the claims are barred by the statute of limitations in Ecuador; and, fourth, that the lawsuit is also barred by the releases from liability previously given to Texpet by the Republic of Ecuador and Petroecuador and by the pertinent provincial and municipal governments. With regard to the facts, the company believes that the evidence confirms that Texpet's remediation was properly conducted and that the remaining environmental damage reflects Petroecuador's failure to timely fulfill its legal obligations and Petroecuador's further conduct since assuming full control over the operations.

**Lago Agrio Judgment** In 2008, a mining engineer appointed by the court to identify and determine the cause of environmental damage, and to specify steps needed to remediate it, issued a report recommending that the court assess \$18,900, which would, according to the engineer, provide financial compensation for purported damages, including wrongful death claims, and pay for, among other items, environmental remediation, health care systems and additional infrastructure for Petroecuador. The engineer's report also asserted that an additional \$8,400 could be assessed against Chevron for unjust enrichment. In 2009, following the disclosure by Chevron of evidence that the judge participated in meetings in which businesspeople and individuals holding themselves out as government officials discussed the case and its likely outcome, the judge presiding over the case was recused. In 2010, Chevron moved to strike the mining engineer's report and to dismiss the case based on evidence obtained through discovery in the United States indicating that the report was prepared by consultants for the plaintiffs before being presented as the mining engineer's independent and impartial work and showing further evidence of misconduct. In August 2010, the judge issued an order stating that he was not bound by the mining engineer's report and requiring the parties to provide their positions on damages within 45 days. Chevron subsequently petitioned for recusal of the judge, claiming that he had disregarded evidence of fraud and misconduct and that he had failed to rule on a number of motions within the statutory time requirement.

In September 2010, Chevron submitted its position on damages, asserting that no amount should be assessed against it. The plaintiffs' submission, which relied in part on the mining engineer's report, took the position that damages are between approximately \$16,000 and \$76,000 and that unjust enrichment should be assessed in an amount between approximately \$5,000 and \$38,000. The next day, the judge issued an order closing the evidentiary phase of the case and notifying the parties that he had requested the case file so that he could prepare a judgment. Chevron petitioned to have that order declared a nullity in light of Chevron's prior recusal petition, and because procedural and evidentiary matters remained unresolved. In October 2010, Chevron's motion to recuse the judge was granted. A new judge took charge of the case and revoked the prior judge's order closing the evidentiary phase of the case. On December 17, 2010, the judge issued an order closing the evidentiary phase of the case and notifying the parties that he had requested the case file so that he could prepare a judgment.

On February 14, 2011, the provincial court in Lago Agrio rendered an adverse judgment in the case. The court rejected Chevron's defenses to the extent the court addressed them in its opinion. The judgment assessed approximately \$8,600 in damages and approximately \$900 as an award for the plaintiffs' representatives. It also assessed an additional amount of approximately \$8,600 in punitive damages unless the company issued a public apology within 15 days of the judgment, which Chevron did not do. On February 17, 2011, the plaintiffs appealed the judgment, seeking increased damages, and on March 11, 2011, Chevron appealed the judgment seeking to have the judgment nullified. On January 3, 2012, an appellate panel in the provincial court affirmed the February 14, 2011 decision and ordered that Chevron pay additional attorneys' fees in the amount of "0.10% of the values that are derived from the decisional act of this judgment." The plaintiffs filed a petition to clarify and amplify the appellate decision on January 6, 2012, and the court issued a ruling in response on January 13, 2012, purporting to clarify and amplify its January 3, 2012 ruling, which included clarification that the deadline for the company to issue a public apology to avoid the additional amount of approximately \$8,600 in punitive damages was within 15 days of the clarification ruling, or February 3, 2012. Chevron did not issue an apology because doing so might be mischaracterized as an admission of liability and would be contrary to facts and evidence submitted at trial. On January 20, 2012, Chevron appealed (called a petition for cassation) the appellate panel's decision to Ecuador's National Court of Justice. As part of the appeal, Chevron requested the suspension of any requirement that Chevron post a bond to prevent enforcement under Ecuadorian law of the judgment during the cassation appeal. On February 17, 2012, the appellate panel of the provincial court admitted Chevron's cassation appeal in a procedural step necessary for the National Court of Justice to hear the appeal. The provincial court appellate panel denied Chevron's request for suspension of the requirement that Chevron post a bond and stated that it would not comply with the First and Second Interim Awards of the international arbitration tribunal discussed below. On March 29, 2012, the matter was transferred from the provincial court to the National Court of Justice, and on November 22, 2012, the National Court agreed to hear Chevron's cassation appeal. On August 3, 2012, the provincial court in Lago Agrio approved a court-appointed liquidator's report on damages that calculated the total judgment in the case to be \$19,100. On November 13, 2013, the National Court ratified the judgment but nullified the \$8,600 punitive damage assessment, resulting in a judgment of \$9,500. On December 23, 2013, Chevron appealed the decision to the Ecuador Constitutional Court, Ecuador's highest court. The reporting justice of the Constitutional Court heard oral arguments on the appeal on July 16, 2015.

On July 2, 2013, the provincial court in Lago Agrio issued an embargo order in Ecuador ordering that any funds to be paid by the Government of Ecuador to Chevron to satisfy a \$96 award issued in an unrelated action by an arbitral tribunal presiding in the Permanent Court of Arbitration in The Hague under the Rules of the United Nations Commission on International Trade Law must be paid to the Lago Agrio plaintiffs. The award was issued by the tribunal under the United States-Ecuador Bilateral Investment Treaty in an action filed in 2006 in connection with seven breach of contract cases that Texpet filed against the Government of Ecuador between 1991 and 1993. The Government of Ecuador has moved to set aside the tribunal's award. On September 26, 2014, the Supreme Court of the Netherlands issued an opinion denying Ecuador's set aside request. A Federal District Court for the District of Columbia confirmed the tribunal's award, and on August 4, 2015, a panel of the U.S. Court of Appeals for the District of Columbia Circuit affirmed the District Court's decision. On September 9, 2015, the Court of Appeals denied the Government of Ecuador's request for full appellate court review of the Federal District Court's decision.

**Lago Agrio Plaintiffs' Enforcement Actions** Chevron has no assets in Ecuador and the Lago Agrio plaintiffs' lawyers have stated in press releases and through other media that they will seek to enforce the Ecuadorian judgment in various countries and otherwise disrupt Chevron's operations. On May 30, 2012, the Lago Agrio plaintiffs filed an action against Chevron Corporation, Chevron Canada Limited, and Chevron Canada Finance Limited in the Ontario Superior Court of Justice in Ontario, Canada, seeking to recognize and enforce the Ecuadorian judgment. On May 1, 2013, the Ontario Superior Court of Justice held that the Court has jurisdiction over Chevron and Chevron Canada Limited for purposes of the action, but stayed the action due to the absence of evidence that Chevron Corporation has assets in Ontario. The Lago Agrio plaintiffs appealed that decision and on December 17, 2013, the Court of Appeals for Ontario affirmed the lower court's decision on jurisdiction and set aside the stay, allowing the recognition and enforcement action to be heard in the Ontario Superior Court of Justice. Chevron appealed the decision to the Supreme Court of Canada and, on September 4, 2015, the Supreme Court dismissed the appeal and affirmed that the Ontario Superior Court of Justice has jurisdiction over Chevron and Chevron Canada Limited for purposes of the action. The recognition and enforcement proceeding and related preliminary motions are proceeding in the Ontario Superior Court of Justice.

On June 27, 2012, the Lago Agrio plaintiffs filed a complaint against Chevron Corporation in the Superior Court of Justice in Brasilia, Brazil, seeking to recognize and enforce the Ecuadorian judgment. Chevron has answered the complaint. In accordance with Brazilian procedure, the matter was referred to the public prosecutor for a nonbinding opinion of the issues raised in the complaint. On May 13, 2015, the public prosecutor issued its nonbinding opinion and recommended that the Superior Court of Justice reject the plaintiffs' recognition and enforcement request, finding, among other things, that the Lago Agrio judgment was

procured through fraud and corruption and cannot be recognized in Brazil because it violates Brazilian and international public order.

On October 15, 2012, the provincial court in Lago Agrio issued an ex parte embargo order that purports to order the seizure of assets belonging to separate Chevron subsidiaries in Ecuador, Argentina and Colombia. On November 6, 2012, at the request of the Lago Agrio plaintiffs, a court in Argentina issued a Freeze Order against Chevron Argentina S.R.L. and another Chevron subsidiary, Ingeniero Norberto Priu, requiring shares of both companies to be “embargoed,” requiring third parties to withhold 40 percent of any payments due to Chevron Argentina S.R.L. and ordering banks to withhold 40 percent of the funds in Chevron Argentina S.R.L. bank accounts. On December 14, 2012, the Argentinean court rejected a motion to revoke the Freeze Order but modified it by ordering that third parties are not required to withhold funds but must report their payments. The court also clarified that the Freeze Order relating to bank accounts excludes taxes. On January 30, 2013, an appellate court upheld the Freeze Order, but on June 4, 2013 the Supreme Court of Argentina revoked the Freeze Order in its entirety. On December 12, 2013, the Lago Agrio plaintiffs served Chevron with notice of their filing of an enforcement proceeding in the National Court, First Instance, of Argentina. Chevron filed its answer on February 27, 2014, to which the Lago Agrio plaintiffs responded on December 29, 2015.

Chevron continues to believe the provincial court’s judgment is illegitimate and unenforceable in Ecuador, the United States and other countries. The company also believes the judgment is the product of fraud, and contrary to the legitimate scientific evidence. Chevron cannot predict the timing or ultimate outcome of the appeals process in Ecuador or any enforcement action. Chevron expects to continue a vigorous defense of any imposition of liability in the Ecuadorian courts and to contest and defend any and all enforcement actions.

***Company’s Bilateral Investment Treaty Arbitration Claims*** Chevron and Texpet filed an arbitration claim in September 2009 against the Republic of Ecuador before an arbitral tribunal presiding in the Permanent Court of Arbitration in The Hague under the Rules of the United Nations Commission on International Trade Law. The claim alleges violations of the Republic of Ecuador’s obligations under the United States–Ecuador Bilateral Investment Treaty (BIT) and breaches of the settlement and release agreements between the Republic of Ecuador and Texpet (described above), which are investment agreements protected by the BIT. Through the arbitration, Chevron and Texpet are seeking relief against the Republic of Ecuador, including a declaration that any judgment against Chevron in the Lago Agrio litigation constitutes a violation of Ecuador’s obligations under the BIT. On February 9, 2011, the Tribunal issued an Order for Interim Measures requiring the Republic of Ecuador to take all measures at its disposal to suspend or cause to be suspended the enforcement or recognition within and without Ecuador of any judgment against Chevron in the Lago Agrio case pending further order of the Tribunal. On January 25, 2012, the Tribunal converted the Order for Interim Measures into an Interim Award. Chevron filed a renewed application for further interim measures on January 4, 2012, and the Republic of Ecuador opposed Chevron’s application and requested that the existing Order for Interim Measures be vacated on January 9, 2012. On February 16, 2012, the Tribunal issued a Second Interim Award mandating that the Republic of Ecuador take all measures necessary (whether by its judicial, legislative or executive branches) to suspend or cause to be suspended the enforcement and recognition within and without Ecuador of the judgment against Chevron and, in particular, to preclude any certification by the Republic of Ecuador that would cause the judgment to be enforceable against Chevron. On February 27, 2012, the Tribunal issued a Third Interim Award confirming its jurisdiction to hear Chevron’s arbitration claims. On February 7, 2013, the Tribunal issued its Fourth Interim Award in which it declared that the Republic of Ecuador “has violated the First and Second Interim Awards under the [BIT], the UNCITRAL Rules and international law in regard to the finalization and enforcement subject to execution of the Lago Agrio Judgment within and outside Ecuador, including (but not limited to) Canada, Brazil and Argentina.” The Republic of Ecuador subsequently filed in the District Court of the Hague a request to set aside the Tribunal’s Interim Awards and the First Partial Award (described below), and on January 20, 2016, the District Court denied the Republic’s request.

The Tribunal has divided the merits phase of the proceeding into three phases. On September 17, 2013, the Tribunal issued its First Partial Award from Phase One, finding that the settlement agreements between the Republic of Ecuador and Texpet applied to Texpet and Chevron, released Texpet and Chevron from claims based on “collective” or “diffuse” rights arising from Texpet’s operations in the former concession area and precluded third parties from asserting collective/diffuse rights environmental claims relating to Texpet’s operations in the former concession area but did not preclude individual claims for personal harm. The Tribunal held a hearing on April 29-30, 2014, to address remaining issues relating to Phase One, and on March 12, 2015, it issued a nonbinding decision that the Lago Agrio plaintiffs’ complaint, on its face, includes claims not barred by the settlement agreement between the Republic of Ecuador and Texpet. In the same decision, the Tribunal deferred to Phase Two remaining issues from Phase One, including whether the Republic of Ecuador breached the 1995 settlement agreement and the remedies



that are available to Chevron and Texpet as a result of that breach. Phase Two issues were addressed at a hearing held in April and May 2015. The Tribunal has not set a date for Phase Three, the damages phase of the arbitration.

**Company's RICO Action** Through a series of U.S. court proceedings initiated by Chevron to obtain discovery relating to the Lago Agrio litigation and the BIT arbitration, Chevron obtained evidence that it believes shows a pattern of fraud, collusion, corruption, and other misconduct on the part of several lawyers, consultants and others acting for the Lago Agrio plaintiffs. In February 2011, Chevron filed a civil lawsuit in the Federal District Court for the Southern District of New York against the Lago Agrio plaintiffs and several of their lawyers, consultants and supporters, alleging violations of the Racketeer Influenced and Corrupt Organizations Act and other state laws. Through the civil lawsuit, Chevron is seeking relief that includes a declaration that any judgment against Chevron in the Lago Agrio litigation is the result of fraud and other unlawful conduct and is therefore unenforceable. On March 7, 2011, the Federal District Court issued a preliminary injunction prohibiting the Lago Agrio plaintiffs and persons acting in concert with them from taking any action in furtherance of recognition or enforcement of any judgment against Chevron in the Lago Agrio case pending resolution of Chevron's civil lawsuit by the Federal District Court. On May 31, 2011, the Federal District Court severed claims one through eight of Chevron's complaint from the ninth claim for declaratory relief and imposed a discovery stay on claims one through eight pending a trial on the ninth claim for declaratory relief. On September 19, 2011, the U.S. Court of Appeals for the Second Circuit vacated the preliminary injunction, stayed the trial on Chevron's ninth claim, a claim for declaratory relief, that had been set for November 14, 2011, and denied the defendants' mandamus petition to recuse the judge hearing the lawsuit. The Second Circuit issued its opinion on January 26, 2012 ordering the dismissal of Chevron's ninth claim for declaratory relief. On February 16, 2012, the Federal District Court lifted the stay on claims one through eight, and on October 18, 2012, the Federal District Court set a trial date of October 15, 2013. On March 22, 2013, Chevron settled its claims against Stratus Consulting, and on April 12, 2013 sworn declarations by representatives of Stratus Consulting were filed with the Court admitting their role and that of the plaintiffs' attorneys in drafting the environmental report of the mining engineer appointed by the provincial court in Lago Agrio. On September 26, 2013, the Second Circuit denied the defendants' Petition for Writ of Mandamus to recuse the judge hearing the case and to collaterally estop Chevron from seeking a declaration that the Lago Agrio judgment was obtained through fraud and other unlawful conduct.

The trial commenced on October 15, 2013 and concluded on November 22, 2013. On March 4, 2014, the Federal District Court entered a judgment in favor of Chevron, prohibiting the defendants from seeking to enforce the Lago Agrio judgment in the United States and further prohibiting them from profiting from their illegal acts. The defendants appealed the Federal District Court's decision, and, on April 20, 2015, a panel of the U.S. Court of Appeals for the Second Circuit heard oral arguments.

**Management's Assessment** The ultimate outcome of the foregoing matters, including any financial effect on Chevron, remains uncertain. Management does not believe an estimate of a reasonably possible loss (or a range of loss) can be made in this case. Due to the defects associated with the Ecuadorian judgment, the 2008 engineer's report on alleged damages and the September 2010 plaintiffs' submission on alleged damages, management does not believe these documents have any utility in calculating a reasonably possible loss (or a range of loss). Moreover, the highly uncertain legal environment surrounding the case provides no basis for management to estimate a reasonably possible loss (or a range of loss).

## Note 18

### Taxes

Income Taxes	Year ended December 31		
	2015	2014	2013
Income tax expense (benefit)			
U.S. federal			
Current	\$ (817)	\$ 748	\$ 15
Deferred	(580)	1,330	1,128
State and local			
Current	(187)	336	120
Deferred	(109)	36	74
<b>Total United States</b>	<b>(1,693)</b>	<b>2,450</b>	<b>1,337</b>
International			
Current	2,997	9,235	12,296
Deferred	(1,172)	207	675
<b>Total International</b>	<b>1,825</b>	<b>9,442</b>	<b>12,971</b>
<b>Total income tax expense (benefit)</b>	<b>\$ 132</b>	<b>\$ 11,892</b>	<b>\$ 14,308</b>

In 2015, before-tax loss for U.S. operations, including related corporate and other charges, was \$(2,877), compared with before-tax income of \$6,296 and \$4,672 in 2014 and 2013, respectively. For international operations, before-tax income was \$7,719, \$24,906 and \$31,233 in 2015, 2014 and 2013, respectively. U.S. federal income tax expense was reduced by \$35, \$68 and \$175 in 2015, 2014 and 2013, respectively, for business tax credits.

The reconciliation between the U.S. statutory federal income tax rate and the company's effective income tax rate is detailed in the following table:

	Year ended December 31		
	2015	2014	2013
U.S. statutory federal income tax rate	35.0 %	35.0 %	35.0 %
Effect of income taxes from international operations <sup>1</sup>	(25.1)	2.1	4.4
State and local taxes on income, net of U.S. federal income tax benefit	(1.5)	0.7	0.6
Tax credits	(0.7)	(0.2)	(0.5)
Other <sup>1,2</sup>	(5.0)	0.5	0.4
<b>Effective tax rate</b>	<b>2.7 %</b>	<b>38.1 %</b>	<b>39.9 %</b>

<sup>1</sup> 2013 and 2014 conformed to 2015 presentation.

<sup>2</sup> 2015 includes one-time tax benefits associated with changes in uncertain tax positions and provision-to-return adjustments.

The company's effective tax rate decreased from 38.1 percent in 2014 to 2.7 percent in 2015. The decrease primarily resulted from the impacts of jurisdictional mix, one-time tax benefits, foreign currency remeasurement, equity earnings and a reduction in statutory tax rates in the United Kingdom, partially offset by the effects of valuation allowances recognized on deferred tax assets and the sale of the company's interest in Caltex Australia Limited.

The company records its deferred taxes on a tax-jurisdiction basis and classifies those net amounts as current or noncurrent based on the balance sheet classification of the related assets or liabilities. The reported deferred tax balances are composed of the following:

	At December 31	
	2015	2014
Deferred tax liabilities		
Properties, plant and equipment	\$ 27,044	\$ 28,452
Investments and other	3,743	3,059
<b>Total deferred tax liabilities</b>	<b>30,787</b>	<b>31,511</b>
Deferred tax assets		
Foreign tax credits	(10,534)	(11,867)
Abandonment/environmental reserves	(6,880)	(6,686)
Employee benefits	(4,801)	(4,831)
Deferred credits	(1,810)	(1,828)
Tax loss carryforwards	(2,748)	(1,747)
Other accrued liabilities	(525)	(498)
Inventory	(120)	(153)
Miscellaneous	(2,525)	(2,128)
<b>Total deferred tax assets</b>	<b>(29,943)</b>	<b>(29,738)</b>
<b>Deferred tax assets valuation allowance</b>	<b>15,412</b>	<b>16,292</b>
<b>Total deferred taxes, net</b>	<b>\$ 16,256</b>	<b>\$ 18,065</b>

Deferred tax liabilities at the end of 2015 decreased by approximately \$700 from year-end 2014. The decrease was primarily related to decreased temporary differences related to property, plant and equipment. Deferred tax assets were essentially unchanged between periods. A reduction in U.S. foreign tax credits was substantially offset by an increase in foreign tax loss carryforwards.

The overall valuation allowance relates to deferred tax assets for U.S. foreign tax credit carryforwards, tax loss carryforwards and temporary differences. It reduces the deferred tax assets to amounts that are, in management's assessment, more likely than not to be realized. At the end of 2015, the company had tax loss carryforwards of approximately \$7,615 and tax credit carryforwards of approximately \$1,249, primarily related to various international tax jurisdictions. Whereas some of these tax loss carryforwards do not have an expiration date, others expire at various times from 2016 through 2025. U.S. foreign tax credit carryforwards of \$10,534 will expire between 2017 and 2024.

At December 31, 2015 and 2014, deferred taxes were classified on the Consolidated Balance Sheet as follows:

	At December 31	
	2015	2014
Prepaid expenses and other current assets	\$ (917)	\$ (1,071)
Deferred charges and other assets	(4,512)	(3,597)
Federal and other taxes on income	996	813
Noncurrent deferred income taxes	20,689	21,920
<b>Total deferred income taxes, net</b>	<b>16,256</b>	<b>\$ 18,065</b>

Income taxes are not accrued for unremitted earnings of international operations that have been or are intended to be reinvested indefinitely. Undistributed earnings of international consolidated subsidiaries and affiliates for which no deferred income tax provision has been made for possible future remittances totaled approximately \$45,400 at December 31, 2015. This amount represents earnings reinvested as part of the company's ongoing international business. It is not practicable to estimate the amount of taxes that might be payable on the possible remittance of earnings that are intended to be reinvested indefinitely. At the end of 2015, deferred income taxes were recorded for the undistributed earnings of certain international operations where indefinite reinvestment of the earnings is not planned. The company does not anticipate incurring significant additional taxes on remittances of earnings that are not indefinitely reinvested.

**Uncertain Income Tax Positions** The company recognizes a tax benefit in the financial statements for an uncertain tax position only if management's assessment is that the position is "more likely than not" (i.e., a likelihood greater than 50 percent) to be allowed by the tax jurisdiction based solely on the technical merits of the position. The term "tax position" in the accounting standards for income taxes refers to a position in a previously filed tax return or a position expected to be taken in a future tax return that is reflected in measuring current or deferred income tax assets and liabilities for interim or annual periods.

The following table indicates the changes to the company's unrecognized tax benefits for the years ended December 31, 2015, 2014 and 2013. The term "unrecognized tax benefits" in the accounting standards for income taxes refers to the differences between a tax position taken or expected to be taken in a tax return and the benefit measured and recognized in the financial statements. Interest and penalties are not included.

	2015	2014	2013
Balance at January 1	\$ 3,552	\$ 3,848	\$ 3,071
Foreign currency effects	(27)	(25)	(58)
Additions based on tax positions taken in current year	154	354	276
Additions/reductions resulting from current-year asset acquisitions/sales	—	(22)	—
Additions for tax positions taken in prior years	218	37	1,164
Reductions for tax positions taken in prior years	(678)	(561)	(176)
Settlements with taxing authorities in current year	(5)	(50)	(320)
Reductions as a result of a lapse of the applicable statute of limitations	(172)	(29)	(109)
<b>Balance at December 31</b>	<b>\$ 3,042</b>	<b>\$ 3,552</b>	<b>\$ 3,848</b>

The decrease in unrecognized tax benefits between December 31, 2014, and December 31, 2015 was primarily due to the resolution of numerous audit issues with various tax jurisdictions during the year.

Approximately 71 percent of the \$3,042 of unrecognized tax benefits at December 31, 2015, would have an impact on the effective tax rate if subsequently recognized. Certain of these unrecognized tax benefits relate to tax carryforwards that may require a full valuation allowance at the time of any such recognition.

Tax positions for Chevron and its subsidiaries and affiliates are subject to income tax audits by many tax jurisdictions throughout the world. For the company's major tax jurisdictions, examinations of tax returns for certain prior tax years had not been completed as of December 31, 2015. For these jurisdictions, the latest years for which income tax examinations had been finalized were as follows: United States – 2011, Nigeria – 2000, Angola – 2009, Saudi Arabia – 2012 and Kazakhstan – 2007.

The company engages in ongoing discussions with tax authorities regarding the resolution of tax matters in the various jurisdictions. Both the outcome of these tax matters and the timing of resolution and/or closure of the tax audits are highly uncertain. However, it is reasonably possible that developments on tax matters in certain tax jurisdictions may result in significant increases or decreases in the company's total unrecognized tax benefits within the next 12 months. Given the number of years that still remain subject to examination and the number of matters being examined in the various tax jurisdictions, the company is unable to estimate the range of possible adjustments to the balance of unrecognized tax benefits.

On the Consolidated Statement of Income, the company reports interest and penalties related to liabilities for uncertain tax positions as “Income tax expense.” As of December 31, 2015, accruals of \$399 for anticipated interest and penalty obligations were included on the Consolidated Balance Sheet, compared with accruals of \$233 as of year-end 2014. Income tax expense (benefit) associated with interest and penalties was \$195, \$4 and \$(42) in 2015, 2014 and 2013, respectively.

### *Taxes Other Than on Income*

	Year ended December 31		
	2015	2014	2013
United States			
Excise and similar taxes on products and merchandise	\$ 4,426	\$ 4,633	\$ 4,792
Import duties and other levies	4	6	4
Property and other miscellaneous taxes	1,367	1,002	1,036
Payroll taxes	270	273	255
Taxes on production	157	349	333
<b>Total United States</b>	<b>6,224</b>	<b>6,263</b>	<b>6,420</b>
International			
Excise and similar taxes on products and merchandise	2,933	3,553	3,700
Import duties and other levies	40	45	41
Property and other miscellaneous taxes	2,548	2,277	2,486
Payroll taxes	161	172	168
Taxes on production	124	230	248
<b>Total International</b>	<b>5,806</b>	<b>6,277</b>	<b>6,643</b>
<b>Total taxes other than on income</b>	<b>\$ 12,030</b>	<b>\$ 12,540</b>	<b>\$ 13,063</b>

## Note 19

### Short-Term Debt

	At December 31	
	2015	2014
Commercial paper*	\$ 8,252	\$ 8,506
Notes payable to banks and others with originating terms of one year or less	20	104
Current maturities of long-term debt	1,487	—
Current maturities of long-term capital leases	17	22
Redeemable long-term obligations		
Long-term debt	3,152	3,152
Capital leases	—	6
Subtotal	12,928	11,790
Reclassified to long-term debt	(8,000)	(8,000)
<b>Total short-term debt</b>	<b>\$ 4,928</b>	<b>\$ 3,790</b>

\* Weighted-average interest rates at December 31, 2015 and 2014, were 0.26 percent and 0.12 percent, respectively.

Redeemable long-term obligations consist primarily of tax-exempt variable-rate put bonds that are included as current liabilities because they become redeemable at the option of the bondholders during the year following the balance sheet date.

The company may periodically enter into interest rate swaps on a portion of its short-term debt. At December 31, 2015, the company had no interest rate swaps on short-term debt.

At December 31, 2015, the company had \$8,000 in committed credit facilities with various major banks that enable the refinancing of short-term obligations on a long-term basis. The credit facilities consist of a 364-day facility which enables borrowing of up to \$6,000 and can be renewed for an additional 364-day period or the company can convert any amounts outstanding into a term loan for a period of up to one year, and a \$2,000 five-year facility expiring in December 2020. These facilities support commercial paper borrowing and can also be used for general corporate purposes. The company’s practice has been to continually replace expiring commitments with new commitments on substantially the same terms, maintaining levels management believes appropriate. Any borrowings under the facilities would be unsecured indebtedness at interest rates based on the London Interbank Offered Rate or an average of base lending rates published by specified banks and on terms reflecting the company’s strong credit rating. No borrowings were outstanding under these facilities at December 31, 2015.

At both December 31, 2015 and 2014, the company classified \$8,000 of short-term debt as long-term. Settlement of these obligations is not expected to require the use of working capital within one year, and the company has both the intent and the ability, as evidenced by committed credit facilities, to refinance them on a long-term basis.



## Note 20

### Long-Term Debt

Total long-term debt, excluding capital leases, at December 31, 2015, was \$33,584. The company's long-term debt outstanding at year-end 2015 and 2014 was as follows:

	At December 31	
	2015	2014
3.191% notes due 2023	\$ 2,250	\$ 2,250
Floating rate notes due 2017 (0.555%) <sup>1</sup>	2,050	650
1.104% notes due 2017	2,000	2,000
1.718% notes due 2018	2,000	2,000
2.355% notes due 2022	2,000	2,000
1.365% notes due 2018	1,750	—
1.961% notes due 2020	1,750	—
4.95% notes due 2019	1,500	1,500
1.790% notes due 2018	1,250	—
2.419% notes due 2020	1,250	—
1.345% notes due 2017	1,100	1,100
1.344% notes due 2017	1,000	—
2.427% notes due 2020	1,000	1,000
Floating rate notes due 2018 (0.676%) <sup>1</sup>	800	—
0.889% notes due 2016	750	750
2.193% notes due 2019	750	750
3.326% notes due 2025	750	—
2.411% notes due 2022	700	—
Floating rate notes due 2016 (0.444%) <sup>2</sup>	700	700
Floating rate notes due 2019 (0.772%) <sup>2</sup>	400	400
Floating rate notes due 2021 (0.892%) <sup>2</sup>	400	400
Floating rate notes due 2022 (0.952%) <sup>2</sup>	350	—
8.625% debentures due 2032	147	147
Amortizing Bank Loan due 2018 (1.172%) <sup>2</sup>	110	—
8.625% debentures due 2031	108	107
8.0% debentures due 2032	74	74
9.75% debentures due 2020	54	54
8.875% debentures due 2021	40	40
Medium-term notes, maturing from 2021 to 2038 (5.975%) <sup>1</sup>	38	38
Total including debt due within one year	27,071	15,960
Debt due within one year	(1,487)	—
Reclassified from short-term debt	8,000	8,000
<b>Total long-term debt</b>	<b>\$ 33,584</b>	<b>\$ 23,960</b>

<sup>1</sup> Weighted-average interest rate at December 31, 2015.

<sup>2</sup> Interest rate at December 31, 2015.

Chevron has an automatic shelf registration statement that expires in August 2018. This registration statement is for an unspecified amount of nonconvertible debt securities issued or guaranteed by the company.

Long-term debt of \$27,071 matures as follows: 2016 – \$1,487; 2017 – \$6,187; 2018 – \$5,836; 2019 – \$2,650; 2020 – \$4,054; and after 2020 – \$6,857.

The company completed bond issuances of \$6,000 and \$5,000 in March and November 2015, respectively.

See Note 9, beginning on page 42, for information concerning the fair value of the company's long-term debt.

## Note 21

### Accounting for Suspended Exploratory Wells

The company continues to capitalize exploratory well costs after the completion of drilling when (a) the well has found a sufficient quantity of reserves to justify completion as a producing well, and (b) the business unit is making sufficient progress assessing the reserves and the economic and operating viability of the project. If either condition is not met or if the company obtains information that raises substantial doubt about the economic or operational viability of the project, the exploratory well would be assumed to be impaired, and its costs, net of any salvage value, would be charged to expense.

The following table indicates the changes to the company's suspended exploratory well costs for the three years ended December 31, 2015:

	2015	2014	2013
Beginning balance at January 1	\$ 4,195	\$ 3,245	\$ 2,681
Additions to capitalized exploratory well costs pending the determination of proved reserves	869	1,591	885
Reclassifications to wells, facilities and equipment based on the determination of proved reserves	(164)	(298)	(290)
Capitalized exploratory well costs charged to expense	(1,397)	(312)	(31)
Other reductions*	(191)	(31)	—
<b>Ending balance at December 31</b>	<b>\$ 3,312</b>	<b>\$ 4,195</b>	<b>\$ 3,245</b>

\* Represents property sales.

The following table provides an aging of capitalized well costs and the number of projects for which exploratory well costs have been capitalized for a period greater than one year since the completion of drilling.

		At December 31	
	2015	2014	2013
Exploratory well costs capitalized for a period of one year or less	\$ 489	\$ 1,522	\$ 641
Exploratory well costs capitalized for a period greater than one year	2,823	2,673	2,604
<b>Balance at December 31</b>	<b>\$ 3,312</b>	<b>\$ 4,195</b>	<b>\$ 3,245</b>
Number of projects with exploratory well costs that have been capitalized for a period greater than one year*	39	51	51

\* Certain projects have multiple wells or fields or both.

Of the \$2,823 of exploratory well costs capitalized for more than one year at December 31, 2015, \$1,662 (20 projects) is related to projects that had drilling activities under way or firmly planned for the near future. The \$1,161 balance is related to 19 projects in areas requiring a major capital expenditure before production could begin and for which additional drilling efforts were not under way or firmly planned for the near future. Additional drilling was not deemed necessary because the presence of hydrocarbons had already been established, and other activities were in process to enable a future decision on project development.

The projects for the \$1,161 referenced above had the following activities associated with assessing the reserves and the projects' economic viability: (a) \$190 (two projects) – undergoing front-end engineering and design with final investment decision expected within four years; (b) \$99 (one project) – development concept under review by government; (c) \$814 (seven projects) – development alternatives under review; (d) \$58 (nine projects) – miscellaneous activities for projects with smaller amounts suspended. While progress was being made on all 39 projects, the decision on the recognition of proved reserves under SEC rules in some cases may not occur for several years because of the complexity, scale and negotiations associated with the projects. Approximately half of these decisions are expected to occur in the next five years.

The \$2,823 of suspended well costs capitalized for a period greater than one year as of December 31, 2015, represents 165 exploratory wells in 39 projects. The tables below contain the aging of these costs on a well and project basis:

<i>Aging based on drilling completion date of individual wells:</i>	Amount	Number of wells
1998–2004	\$ 285	26
2005–2009	395	33
2010–2014	2,143	106
<b>Total</b>	<b>\$ 2,823</b>	<b>165</b>

<i>Aging based on drilling completion date of last suspended well in project:</i>	Amount	Number of projects
2003–2007	\$ 200	4
2008–2011	393	6
2012–2015	2,230	29
<b>Total</b>	<b>\$ 2,823</b>	<b>39</b>

## Note 22

### Stock Options and Other Share-Based Compensation

Compensation expense for stock options for 2015, 2014 and 2013 was \$312 (\$203 after tax), \$287 (\$186 after tax) and \$292 (\$190 after tax), respectively. In addition, compensation expense for stock appreciation rights, restricted stock, performance units and restricted stock units was \$32 (\$21 after tax), \$71 (\$46 after tax) and \$223 (\$145 after tax) for 2015, 2014 and 2013, respectively. No significant stock-based compensation cost was capitalized at December 31, 2015, or December 31, 2014.

Cash received in payment for option exercises under all share-based payment arrangements for 2015, 2014 and 2013 was \$195, \$527 and \$553, respectively. Actual tax benefits realized for the tax deductions from option exercises were \$17, \$54 and \$73 for 2015, 2014 and 2013, respectively.

Cash paid to settle performance units and stock appreciation rights was \$104, \$204 and \$186 for 2015, 2014 and 2013, respectively.

Awards under the Chevron Long-Term Incentive Plan (LTIP) may take the form of, but are not limited to, stock options, restricted stock, restricted stock units, stock appreciation rights, performance units and nonstock grants. From April 2004 through May 2023, no more than 260 million shares may be issued under the LTIP. For awards issued on or after May 29, 2013, no more than 50 million of those shares may be in a form other than a stock option, stock appreciation right or award requiring full payment for shares by the award recipient. For the major types of awards outstanding as of December 31, 2015, the contractual terms vary between three years for the performance units and restricted stock units, and 10 years for the stock options and stock appreciation rights.

Remaining awards under the Unocal Share-Based Plans expired in early 2015.

The fair market values of stock options and stock appreciation rights granted in 2015, 2014 and 2013 were measured on the date of grant using the Black-Scholes option-pricing model, with the following weighted-average assumptions:

	2015	Year ended December 31	
		2014	2013
Expected term in years <sup>1</sup>	6.1	6.0	6.0
Volatility <sup>2</sup>	21.9 %	30.3 %	31.3 %
Risk-free interest rate based on zero coupon U.S. treasury note	1.4 %	1.9 %	1.2 %
Dividend yield	3.6 %	3.3 %	3.3 %
Weighted-average fair value per option granted	\$ 13.89	\$ 25.86	\$ 24.48

<sup>1</sup> Expected term is based on historical exercise and postvesting cancellation data.

<sup>2</sup> Volatility rate is based on historical stock prices over an appropriate period, generally equal to the expected term.

A summary of option activity during 2015 is presented below:

	Shares (Thousands)	Weighted-Average Exercise Price	Averaged Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding at January 1, 2015	78,341	\$ 93.59		
Granted	22,126	\$ 103.71		
Exercised	(3,104)	\$ 62.06		
Forfeited	(3,071)	\$ 103.70		
<b>Outstanding at December 31, 2015</b>	94,292	\$ 96.67	5.83	\$ 467
<b>Exercisable at December 31, 2015</b>	65,657	\$ 91.85	4.61	\$ 467

The total intrinsic value (i.e., the difference between the exercise price and the market price) of options exercised during 2015, 2014 and 2013 was \$120, \$398 and \$445, respectively. During this period, the company continued its practice of issuing treasury shares upon exercise of these awards.

As of December 31, 2015, there was \$190 of total unrecognized before-tax compensation cost related to nonvested share-based compensation arrangements granted under the plans. That cost is expected to be recognized over a weighted-average period of 1.7 years.

At January 1, 2015, the number of LTIP performance units outstanding was equivalent to 2,265,952 shares. During 2015, 890,000 units were granted, 828,868 units vested with cash proceeds distributed to recipients and 134,147 units were forfeited. At December 31, 2015, units outstanding were 2,192,937. The fair value of the liability recorded for these instruments was \$166, and was measured using the Monte Carlo simulation method. In addition, outstanding stock appreciation rights and other awards that were granted under various LTIP programs totaled approximately 4.5 million equivalent shares as of December 31, 2015. A liability of \$51 was recorded for these awards.

## Note 23

### Employee Benefit Plans

The company has defined benefit pension plans for many employees. The company typically prefunds defined benefit plans as required by local regulations or in certain situations where prefunding provides economic advantages. In the United States, all qualified plans are subject to the Employee Retirement Income Security Act (ERISA) minimum funding standard. The company does not typically fund U.S. nonqualified pension plans that are not subject to funding requirements under laws and regulations

because contributions to these pension plans may be less economic and investment returns may be less attractive than the company's other investment alternatives.

The company also sponsors other postretirement benefit (OPEB) plans that provide medical and dental benefits, as well as life insurance for some active and qualifying retired employees. The plans are unfunded, and the company and retirees share the costs. Medical coverage for Medicare-eligible retirees in the company's main U.S. medical plan is secondary to Medicare (including Part D) and the increase to the company contribution for retiree medical coverage is limited to no more than 4 percent each year. Certain life insurance benefits are paid by the company.

The company recognizes the overfunded or underfunded status of each of its defined benefit pension and OPEB plans as an asset or liability on the Consolidated Balance Sheet.

The funded status of the company's pension and OPEB plans for 2015 and 2014 follows:

	Pension Benefits				Other Benefits	
	2015		2014		2015	2014
	U.S.	Int'l.	U.S.	Int'l.		
Change in Benefit Obligation						
Benefit obligation at January 1	\$ 14,250	\$ 5,767	\$ 12,080	\$ 6,095	\$ 3,660	\$ 3,138
Service cost	538	185	450	190	72	50
Interest cost	502	277	494	340	151	148
Plan participants' contributions	—	6	—	8	148	150
Plan amendments	—	(6)	—	3	—	2
Actuarial (gain) loss	(345)	(309)	2,299	336	(326)	544
Foreign currency exchange rate changes	—	(326)	—	(348)	(37)	(22)
Benefits paid	(1,382)	(241)	(1,073)	(293)	(344)	(350)
Divestitures	—	—	—	(564)	—	—
Curtailment	—	(17)	—	—	—	—
<b>Benefit obligation at December 31</b>	<b>13,563</b>	<b>5,336</b>	<b>14,250</b>	<b>5,767</b>	<b>3,324</b>	<b>3,660</b>
Change in Plan Assets						
Fair value of plan assets at January 1	11,090	4,244	11,210	4,543	—	—
Actual return on plan assets	(75)	112	854	571	—	—
Foreign currency exchange rate changes	—	(239)	—	(279)	—	—
Employer contributions	641	227	99	276	196	200
Plan participants' contributions	—	6	—	8	148	150
Benefits paid	(1,382)	(241)	(1,073)	(293)	(344)	(350)
Divestitures	—	—	—	(582)	—	—
<b>Fair value of plan assets at December 31</b>	<b>10,274</b>	<b>4,109</b>	<b>11,090</b>	<b>4,244</b>	<b>—</b>	<b>—</b>
<b>Funded Status at December 31</b>	<b>\$ (3,289)</b>	<b>\$ (1,227)</b>	<b>\$ (3,160)</b>	<b>\$ (1,523)</b>	<b>\$ (3,324)</b>	<b>\$ (3,660)</b>

Amounts recognized on the Consolidated Balance Sheet for the company's pension and OPEB plans at December 31, 2015 and 2014, include:

	Pension Benefits				Other Benefits	
	2015		2014		2015	2014
	U.S.	Int'l.	U.S.	Int'l.		
Deferred charges and other assets	\$ 13	\$ 333	\$ 13	\$ 244	\$ —	\$ —
Accrued liabilities	(153)	(77)	(123)	(68)	(191)	(198)
Noncurrent employee benefit plans	(3,149)	(1,483)	(3,050)	(1,699)	(3,133)	(3,462)
<b>Net amount recognized at December 31</b>	<b>\$ (3,289)</b>	<b>\$ (1,227)</b>	<b>\$ (3,160)</b>	<b>\$ (1,523)</b>	<b>\$ (3,324)</b>	<b>\$ (3,660)</b>

Amounts recognized on a before-tax basis in "Accumulated other comprehensive loss" for the company's pension and OPEB plans were \$6,478 and \$7,417 at the end of 2015 and 2014, respectively. These amounts consisted of:

	Pension Benefits				Other Benefits	
	2015		2014		2015	2014
	U.S.	Int'l.	U.S.	Int'l.		
Net actuarial loss	\$ 4,809	\$ 1,143	\$ 4,972	\$ 1,487	\$ 367	\$ 763
Prior service (credit) costs	(5)	120	(13)	150	44	58
<b>Total recognized at December 31</b>	<b>\$ 4,804</b>	<b>\$ 1,263</b>	<b>\$ 4,959</b>	<b>\$ 1,637</b>	<b>\$ 411</b>	<b>\$ 821</b>



The accumulated benefit obligations for all U.S. and international pension plans were \$12,032 and \$4,684, respectively, at December 31, 2015, and \$12,833 and \$4,995, respectively, at December 31, 2014.

Information for U.S. and international pension plans with an accumulated benefit obligation in excess of plan assets at December 31, 2015 and 2014, was:

	Pension Benefits			
	2015		2014	
	U.S.	Int'l.	U.S.	Int'l.
Projected benefit obligations	\$ 13,500	\$ 1,623	\$ 14,182	\$ 1,938
Accumulated benefit obligations	11,969	1,357	12,765	1,525
Fair value of plan assets	10,198	207	11,009	262

The components of net periodic benefit cost and amounts recognized in the Consolidated Statement of Comprehensive Income for 2015, 2014 and 2013 are shown in the table below:

	Pension Benefits						Other Benefits		
	2015		2014		2013		2015	2014	2013
	U.S.	Int'l.	U.S.	Int'l.	U.S.	Int'l.			
Net Periodic Benefit Cost									
Service cost	\$ 538	\$ 185	\$ 450	\$ 190	\$ 495	\$ 197	\$ 72	\$ 50	\$ 66
Interest cost	502	277	494	340	471	314	151	148	149
Expected return on plan assets	(783)	(262)	(788)	(298)	(701)	(274)	—	—	—
Amortization of prior service costs (credits)	(8)	22	(9)	21	2	21	14	14	(50)
Recognized actuarial losses	356	78	209	96	485	143	34	7	53
Settlement losses	320	6	237	208	173	12	—	—	—
Curtailment losses (gains)	—	(14)	—	—	—	—	—	—	—
<b>Total net periodic benefit cost</b>	<b>925</b>	<b>292</b>	<b>593</b>	<b>557</b>	<b>925</b>	<b>413</b>	<b>271</b>	<b>219</b>	<b>218</b>
Changes Recognized in Comprehensive Income									
Net actuarial (gain) loss during period	513	(260)	2,233	(17)	(2,244)	(476)	(362)	514	(659)
Amortization of actuarial loss	(676)	(84)	(446)	(304)	(658)	(155)	(34)	(7)	(53)
Prior service (credits) costs during period	—	(6)	—	4	(78)	18	—	2	—
Amortization of prior service (costs) credits	8	(24)	9	(21)	(2)	(21)	(14)	(14)	50
<b>Total changes recognized in other comprehensive income</b>	<b>(155)</b>	<b>(374)</b>	<b>1,796</b>	<b>(338)</b>	<b>(2,982)</b>	<b>(634)</b>	<b>(410)</b>	<b>495</b>	<b>(662)</b>
<b>Recognized in Net Periodic Benefit Cost and Other Comprehensive Income</b>	<b>\$ 770</b>	<b>\$ (82)</b>	<b>\$2,389</b>	<b>\$ 219</b>	<b>\$(2,057)</b>	<b>\$ (221)</b>	<b>\$ (139)</b>	<b>\$ 714</b>	<b>\$ (444)</b>

Net actuarial losses recorded in “Accumulated other comprehensive loss” at December 31, 2015, for the company’s U.S. pension, international pension and OPEB plans are being amortized on a straight-line basis over approximately 10, 10 and 16 years, respectively. These amortization periods represent the estimated average remaining service of employees expected to receive benefits under the plans. These losses are amortized to the extent they exceed 10 percent of the higher of the projected benefit obligation or market-related value of plan assets. The amount subject to amortization is determined on a plan-by-plan basis. During 2016, the company estimates actuarial losses of \$335, \$56 and \$19 will be amortized from “Accumulated other comprehensive loss” for U.S. pension, international pension and OPEB plans, respectively. In addition, the company estimates an additional \$324 will be recognized from “Accumulated other comprehensive loss” during 2016 related to lump-sum settlement costs from the main U.S. pension plan.

The weighted average amortization period for recognizing prior service costs (credits) recorded in “Accumulated other comprehensive loss” at December 31, 2015, was approximately 4 and 11 years for U.S. and international pension plans, respectively, and 7 years for OPEB plans. During 2016, the company estimates prior service (credits) costs of \$(9), \$15 and \$14 will be amortized from “Accumulated other comprehensive loss” for U.S. pension, international pension and OPEB plans, respectively.

**Assumptions** The following weighted-average assumptions were used to determine benefit obligations and net periodic benefit costs for years ended December 31:

	Pension Benefits						Other Benefits		
	2015		2014		2013				
	U.S.	Int'l.	U.S.	Int'l.	U.S.	Int'l.	2015	2014	2013
Assumptions used to determine benefit obligations:									
Discount rate	4.0%	5.3%	3.7%	5.0%	4.3%	5.8%	4.6%	4.3%	4.9%
Rate of compensation increase	4.5%	4.8%	4.5%	5.1%	4.5%	5.5%	N/A	N/A	N/A
Assumptions used to determine net periodic benefit cost:									
Discount rate	3.7%	5.0%	4.3%	5.8%	3.6%	5.2%	4.3%	4.9%	4.1%
Expected return on plan assets	7.5%	6.3%	7.5%	6.6%	7.5%	6.8%	N/A	N/A	N/A
Rate of compensation increase	4.5%	5.1%	4.5%	5.5%	4.5%	5.5%	N/A	N/A	N/A

**Expected Return on Plan Assets** The company's estimated long-term rates of return on pension assets are driven primarily by actual historical asset-class returns, an assessment of expected future performance, advice from external actuarial firms and the incorporation of specific asset-class risk factors. Asset allocations are periodically updated using pension plan asset/liability studies, and the company's estimated long-term rates of return are consistent with these studies.

For 2015, the company used an expected long-term rate of return of 7.5 percent for U.S. pension plan assets, which account for 71 percent of the company's pension plan assets. In both 2014 and 2013, the company used a long-term rate of return of 7.5 percent for this plan.

The market-related value of assets of the main U.S. pension plan used in the determination of pension expense was based on the market values in the three months preceding the year-end measurement date. Management considers the three-month time period long enough to minimize the effects of distortions from day-to-day market volatility and still be contemporaneous to the end of the year. For other plans, market value of assets as of year-end is used in calculating the pension expense.

**Discount Rate** The discount rate assumptions used to determine the U.S. and international pension and OPEB plan obligations and expense reflect the rate at which benefits could be effectively settled, and are equal to the equivalent single rate resulting from yield curve analysis. This analysis considered the projected benefit payments specific to the company's plans and the yields on high-quality bonds. At December 31, 2015, the projected cash flows were discounted to the valuation date using the yield curve for the main U.S. pension and OPEB plans. The effective discount rates derived from this analysis were 4.0 percent for the main U.S. pension plan and 4.5 percent for the main U.S. OPEB plan. The discount rates for these plans at the end of 2014 were 3.7 and 4.1 percent, respectively, while in 2013 they were 4.3 and 4.7 percent for these plans, respectively.

The company changed the method used to estimate the service and interest costs associated with the company's main U.S. pension and OPEB plans. In prior years, the service and interest costs were estimated utilizing a single weighted-average discount rate derived from the yield curve used to measure the defined benefit obligations at the beginning of the year. Under the new method, these costs are estimated by applying spot rates along the yield curve to the relevant projected cash flows. The change was made to provide a more precise measurement of the service and interest costs by improving the correlation between projected benefit cash flows and the corresponding spot yield curve rates. This change in accounting estimate is accounted for prospectively beginning with the year ending December 31, 2016. The company does not expect the change to have a material effect on its consolidated financial position or liquidity.

**Other Benefit Assumptions** For the measurement of accumulated postretirement benefit obligation at December 31, 2015, for the main U.S. OPEB plan, the assumed health care cost-trend rates start with 7.1 percent in 2016 and gradually decline to 4.5 percent for 2025 and beyond. For this measurement at December 31, 2014, the assumed health care cost-trend rates started with 7 percent in 2015 and gradually declined to 4.5 percent for 2025 and beyond. In both measurements, the annual increase to company contributions was capped at 4 percent.

Assumed health care cost-trend rates can have a significant effect on the amounts reported for retiree health care costs. The impact is mitigated by the 4 percent cap on the company's medical contributions for the main U.S. plan. A 1-percentage-point change in the assumed health care cost-trend rates would have the following effects on worldwide plans:

	1 Percent Increase		1 Percent Decrease	
Effect on total service and interest cost components	\$	20	\$	(17)
Effect on postretirement benefit obligation	\$	192	\$	(164)

## Plan Assets and Investment Strategy

The fair value measurements of the company's pension plans for 2015 and 2014 are below:

	U.S.				Int'l.			
	Total Fair Value	Level 1	Level 2	Level 3	Total Fair Value	Level 1	Level 2	Level 3
<b>At December 31, 2014</b>								
Equities								
U.S. <sup>1</sup>	\$ 2,087	\$ 2,087	\$ —	\$ —	\$ 241	\$ 241	\$ —	\$ —
International	1,297	1,297	—	—	313	313	—	—
Collective Trusts/Mutual Funds <sup>2</sup>	3,240	22	3,218	—	979	173	806	—
Fixed Income								
Government	84	47	37	—	1,066	53	1,013	—
Corporate	1,502	—	1,502	—	585	26	537	22
Mortgage-Backed Securities	1	—	1	—	1	—	1	—
Other Asset Backed	—	—	—	—	—	—	—	—
Collective Trusts/Mutual Funds <sup>2</sup>	1,174	—	1,174	—	394	16	378	—
Mixed Funds <sup>3</sup>	—	—	—	—	122	3	119	—
Real Estate <sup>4</sup>	1,364	—	—	1,364	329	—	—	329
Cash and Cash Equivalents	270	270	—	—	190	189	1	—
Other <sup>5</sup>	71	(3)	20	54	24	—	21	3
<b>Total at December 31, 2014</b>	<b>\$ 11,090</b>	<b>\$ 3,720</b>	<b>\$ 5,952</b>	<b>\$ 1,418</b>	<b>\$ 4,244</b>	<b>\$ 1,014</b>	<b>\$ 2,876</b>	<b>\$ 354</b>
<b>At December 31, 2015</b>								
Equities								
U.S. <sup>1</sup>	\$ 1,699	\$ 1,699	\$ —	\$ —	\$ 392	\$ 382	\$ 10	\$ —
International	1,302	1,296	6	—	457	435	22	—
Collective Trusts/Mutual Funds <sup>2</sup>	2,460	18	2,442	—	572	7	565	—
Fixed Income								
Government	257	46	211	—	1,089	93	996	—
Corporate	1,654	—	1,654	—	615	33	557	25
Bank Loans	148	—	148	—	—	—	—	—
Mortgage-Backed Securities	1	—	1	—	1	—	1	—
Other Asset Backed	1	—	1	—	—	—	—	—
Collective Trusts/Mutual Funds <sup>2</sup>	933	—	933	—	269	12	257	—
Mixed Funds <sup>3</sup>	—	—	—	—	85	4	81	—
Real Estate <sup>4</sup>	1,494	—	—	1,494	378	—	—	378
Cash and Cash Equivalents	253	253	—	—	232	232	—	—
Other <sup>5</sup>	72	(6)	26	52	19	(2)	19	2
<b>Total at December 31, 2015</b>	<b>\$ 10,274</b>	<b>\$ 3,306</b>	<b>\$ 5,422</b>	<b>\$ 1,546</b>	<b>\$ 4,109</b>	<b>\$ 1,196</b>	<b>\$ 2,508</b>	<b>\$ 405</b>

<sup>1</sup> U.S. equities include investments in the company's common stock in the amount of \$9 at December 31, 2015, and \$24 at December 31, 2014.

<sup>2</sup> Collective Trusts/Mutual Funds for U.S. plans are entirely index funds; for International plans, they are mostly index funds. For these index funds, the Level 2 designation is partially based on the restriction that advance notification of redemptions, typically two business days, is required.

<sup>3</sup> Mixed funds are composed of funds that invest in both equity and fixed-income instruments in order to diversify and lower risk.

<sup>4</sup> The year-end valuations of the U.S. real estate assets are based on internal appraisals by the real estate managers, which are updates of third-party appraisals that occur at least once a year for each property in the portfolio.

<sup>5</sup> The "Other" asset class includes net payables for securities purchased but not yet settled (Level 1); dividends and interest- and tax-related receivables (Level 2); insurance contracts and investments in private-equity limited partnerships (Level 3).

The effects of fair value measurements using significant unobservable inputs on changes in Level 3 plan assets are outlined below:

	Fixed Income					
	Corporate	Mortgage-Backed Securities	Real Estate	Other	Total	
Total at December 31, 2013	\$ 23	\$ 2	\$ 1,559	\$ 57	\$ 1,641	
Actual Return on Plan Assets:						
Assets held at the reporting date	—	—	115	—	115	
Assets sold during the period	—	—	20	—	20	
Purchases, Sales and Settlements	(1)	(2)	(1)	—	(4)	
Transfers in and/or out of Level 3	—	—	—	—	—	
Total at December 31, 2014	\$ 22	\$ —	\$ 1,693	\$ 57	\$ 1,772	
Actual Return on Plan Assets:						
Assets held at the reporting date	(3)	—	149	(1)	145	
Assets sold during the period	—	—	23	—	23	
Purchases, Sales and Settlements	6	—	7	(2)	11	
Transfers in and/or out of Level 3	—	—	—	—	—	
<b>Total at December 31, 2015</b>	<b>\$ 25</b>	<b>\$ —</b>	<b>\$ 1,872</b>	<b>\$ 54</b>	<b>\$ 1,951</b>	

The primary investment objectives of the pension plans are to achieve the highest rate of total return within prudent levels of risk and liquidity, to diversify and mitigate potential downside risk associated with the investments, and to provide adequate liquidity for benefit payments and portfolio management.

The company's U.S. and U.K. pension plans comprise 91 percent of the total pension assets. Both the U.S. and U.K. plans have an Investment Committee that regularly meets during the year to review the asset holdings and their returns. To assess the plans' investment performance, long-term asset allocation policy benchmarks have been established.

For the primary U.S. pension plan, the company's Benefit Plan Investment Committee has established the following approved asset allocation ranges: Equities 40–70 percent, Fixed Income and Cash 20–60 percent, Real Estate 0–15 percent, and Other 0–5 percent. For the U.K. pension plan, the U.K. Board of Trustees has established the following asset allocation guidelines: Equities 30–50 percent, Fixed Income and Cash 35–65 percent, and Real Estate 5–15 percent. The other significant international pension plans also have established maximum and minimum asset allocation ranges that vary by plan. Actual asset allocation within approved ranges is based on a variety of current economic and market conditions and consideration of specific asset class risk. To mitigate concentration and other risks, assets are invested across multiple asset classes with active investment managers and passive index funds.

The company does not prefund its OPEB obligations.

**Cash Contributions and Benefit Payments** In 2015, the company contributed \$641 and \$227 to its U.S. and international pension plans, respectively. In 2016, the company expects contributions to be approximately \$650 to its U.S. plans and \$250 to its international pension plans. Actual contribution amounts are dependent upon investment returns, changes in pension obligations, regulatory environments and other economic factors. Additional funding may ultimately be required if investment returns are insufficient to offset increases in plan obligations.

The company anticipates paying OPEB benefits of approximately \$191 in 2016; \$196 was paid in 2015.

The following benefit payments, which include estimated future service, are expected to be paid by the company in the next 10 years:

	Pension Benefits		Other Benefits
	U.S.	Int'l.	
2016	\$ 1,462	\$ 284	\$ 191
2017	\$ 1,384	\$ 297	\$ 195
2018	\$ 1,360	\$ 467	\$ 199
2019	\$ 1,329	\$ 339	\$ 203
2020	\$ 1,287	\$ 346	\$ 207
2021-2025	\$ 5,804	\$ 1,822	\$ 1,053



**Employee Savings Investment Plan** Eligible employees of Chevron and certain of its subsidiaries participate in the Chevron Employee Savings Investment Plan (ESIP). Compensation expense for the ESIP totaled \$316, \$316 and \$163 in 2015, 2014 and 2013, respectively. The amount for ESIP expense in 2013 is net of \$140, which reflects the value of common stock released from the former leveraged employee stock ownership plan (LESOP). LESOP debt was retired in 2013, and all remaining shares were released.

**Benefit Plan Trusts** Prior to its acquisition by Chevron, Texaco established a benefit plan trust for funding obligations under some of its benefit plans. At year-end 2015, the trust contained 14.2 million shares of Chevron treasury stock. The trust will sell the shares or use the dividends from the shares to pay benefits only to the extent that the company does not pay such benefits. The company intends to continue to pay its obligations under the benefit plans. The trustee will vote the shares held in the trust as instructed by the trust's beneficiaries. The shares held in the trust are not considered outstanding for earnings-per-share purposes until distributed or sold by the trust in payment of benefit obligations.

Prior to its acquisition by Chevron, Unocal established various grantor trusts to fund obligations under some of its benefit plans, including the deferred compensation and supplemental retirement plans. At December 31, 2015 and 2014, trust assets of \$36 and \$38, respectively, were invested primarily in interest-earning accounts.

**Employee Incentive Plans** The Chevron Incentive Plan is an annual cash bonus plan for eligible employees that links awards to corporate, business unit and individual performance in the prior year. Charges to expense for cash bonuses were \$690, \$965 and \$871 in 2015, 2014 and 2013, respectively. Chevron also has the LTIP for officers and other regular salaried employees of the company and its subsidiaries who hold positions of significant responsibility. Awards under the LTIP consist of stock options and other share-based compensation that are described in Note 22, beginning on page 58.

## Note 24

### Other Contingencies and Commitments

**Income Taxes** The company calculates its income tax expense and liabilities quarterly. These liabilities generally are subject to audit and are not finalized with the individual taxing authorities until several years after the end of the annual period for which income taxes have been calculated. Refer to Note 18, beginning on page 53, for a discussion of the periods for which tax returns have been audited for the company's major tax jurisdictions and a discussion for all tax jurisdictions of the differences between the amount of tax benefits recognized in the financial statements and the amount taken or expected to be taken in a tax return.

Settlement of open tax years, as well as other tax issues in countries where the company conducts its businesses, are not expected to have a material effect on the consolidated financial position or liquidity of the company and, in the opinion of management, adequate provision has been made for income and franchise taxes for all years under examination or subject to future examination.

**Guarantees** The company's guarantee of \$447 is associated with certain payments under a terminal use agreement entered into by an equity affiliate. Over the approximate 12-year remaining term of the guarantee, the maximum guarantee amount will be reduced as certain fees are paid by the affiliate. There are numerous cross-indemnity agreements with the affiliate and the other partners to permit recovery of amounts paid under the guarantee. Chevron has recorded no liability for its obligation under this guarantee.

**Indemnifications** In the acquisition of Unocal, the company assumed certain indemnities relating to contingent environmental liabilities associated with assets that were sold in 1997. The acquirer of those assets shared in certain environmental remediation costs up to a maximum obligation of \$200, which had been reached at December 31, 2009. Under the indemnification agreement, after reaching the \$200 obligation, Chevron is solely responsible until April 2022, when the indemnification expires. The environmental conditions or events that are subject to these indemnities must have arisen prior to the sale of the assets in 1997.

Although the company has provided for known obligations under this indemnity that are probable and reasonably estimable, the amount of additional future costs may be material to results of operations in the period in which they are recognized. The company does not expect these costs will have a material effect on its consolidated financial position or liquidity.

### **Long-Term Unconditional Purchase Obligations and Commitments, Including Throughput and Take-or-Pay Agreements**

The company and its subsidiaries have certain contingent liabilities with respect to long-term unconditional purchase obligations and commitments, including throughput and take-or-pay agreements, some of which relate to suppliers' financing arrangements. The agreements typically provide goods and services, such as pipeline and storage capacity, drilling rigs, utilities, and petroleum

products, to be used or sold in the ordinary course of the company's business. The aggregate approximate amounts of required payments under these various commitments are: 2016 – \$2,100; 2017 – \$1,900; 2018 – \$1,700; 2019 – \$1,500; 2020 – \$1,100; 2020 and after – \$3,100. A portion of these commitments may ultimately be shared with project partners. Total payments under the agreements were approximately \$1,900 in 2015, \$3,700 in 2014 and \$3,600 in 2013.

**Environmental** The company is subject to loss contingencies pursuant to laws, regulations, private claims and legal proceedings related to environmental matters that are subject to legal settlements or that in the future may require the company to take action to correct or ameliorate the effects on the environment of prior release of chemicals or petroleum substances, including MTBE, by the company or other parties. Such contingencies may exist for various operating, closed and divested sites, including, but not limited to, federal Superfund sites and analogous sites under state laws, refineries, chemical plants, marketing facilities, crude oil fields, and mining sites.

Although the company has provided for known environmental obligations that are probable and reasonably estimable, it is likely that the company will continue to incur additional liabilities. The amount of additional future costs are not fully determinable due to such factors as the unknown magnitude of possible contamination, the unknown timing and extent of the corrective actions that may be required, the determination of the company's liability in proportion to other responsible parties, and the extent to which such costs are recoverable from third parties. These future costs may be material to results of operations in the period in which they are recognized, but the company does not expect these costs will have a material effect on its consolidated financial position or liquidity.

Chevron's environmental reserve as of December 31, 2015, was \$1,578. Included in this balance were \$348 related to remediation activities at approximately 163 sites for which the company had been identified as a potentially responsible party under the provisions of the federal Superfund law or analogous state laws which provide for joint and several liability for all responsible parties. Any future actions by regulatory agencies to require Chevron to assume other potentially responsible parties' costs at designated hazardous waste sites are not expected to have a material effect on the company's results of operations, consolidated financial position or liquidity.

Of the remaining year-end 2015 environmental reserves balance of \$1,230, \$845 is related to the company's U.S. downstream operations, \$58 to its international downstream operations, \$323 to upstream operations and \$4 to other businesses. Liabilities at all sites were primarily associated with the company's plans and activities to remediate soil or groundwater contamination or both.

The company manages environmental liabilities under specific sets of regulatory requirements, which in the United States include the Resource Conservation and Recovery Act and various state and local regulations. No single remediation site at year-end 2015 had a recorded liability that was material to the company's results of operations, consolidated financial position or liquidity.

Refer to Note 25 on page 67 for a discussion of the company's asset retirement obligations.

**Other Contingencies** On November 7, 2011, while drilling a development well in the deepwater Frade Field about 75 miles offshore Brazil, an unanticipated pressure spike caused oil to migrate from the well bore through a series of fissures to the sea floor, emitting approximately 2,400 barrels of oil. The source of the seep was substantially contained within four days and the well was plugged and abandoned. On March 14, 2012, the company identified a small, second seep in a different part of the field. No evidence of any coastal or wildlife impacts related to either of these seeps emerged. As reported in the company's previously filed periodic reports, it has resolved civil claims relating to these incidents brought by a Brazilian federal district prosecutor. As also reported previously, the federal district prosecutor also filed criminal charges against Chevron and 11 Chevron employees. These charges were dismissed by the trial court on February 19, 2013, reinstated by an appellate court on October 9, 2013, and then, upon Chevron's motion for reconsideration, dismissed by the appellate court on August 27, 2015. The federal district prosecutor has appealed the appellate court's decision.

Chevron receives claims from and submits claims to customers; trading partners; U.S. federal, state and local regulatory bodies; governments; contractors; insurers; suppliers; and individuals. The amounts of these claims, individually and in the aggregate, may be significant and take lengthy periods to resolve, and may result in gains or losses in future periods.

The company and its affiliates also continue to review and analyze their operations and may close, abandon, sell, exchange, acquire or restructure assets to achieve operational or strategic benefits and to improve competitiveness and profitability. These activities, individually or together, may result in significant gains or losses in future periods.

## Note 25

### Asset Retirement Obligations

The company records the fair value of a liability for an asset retirement obligation (ARO) as an asset and liability when there is a legal obligation associated with the retirement of a tangible long-lived asset and the liability can be reasonably estimated. The legal obligation to perform the asset retirement activity is unconditional, even though uncertainty may exist about the timing and/or method of settlement that may be beyond the company's control. This uncertainty about the timing and/or method of settlement is factored into the measurement of the liability when sufficient information exists to reasonably estimate fair value. Recognition of the ARO includes: (1) the present value of a liability and offsetting asset, (2) the subsequent accretion of that liability and depreciation of the asset, and (3) the periodic review of the ARO liability estimates and discount rates.

AROs are primarily recorded for the company's crude oil and natural gas producing assets. No significant AROs associated with any legal obligations to retire downstream long-lived assets have been recognized, as indeterminate settlement dates for the asset retirements prevent estimation of the fair value of the associated ARO. The company performs periodic reviews of its downstream long-lived assets for any changes in facts and circumstances that might require recognition of a retirement obligation.

The following table indicates the changes to the company's before-tax asset retirement obligations in 2015, 2014 and 2013:

	2015	2014	2013
Balance at January 1	\$ 15,053	\$ 14,298	\$ 13,271
Liabilities incurred	51	133	59
Liabilities settled	(981)	(1,291)	(907)
Accretion expense	715	882	627
Revisions in estimated cash flows	804	1,031	1,248
<b>Balance at December 31</b>	<b>\$ 15,642</b>	<b>\$ 15,053</b>	<b>\$ 14,298</b>

In the table above, the amounts associated with "Revisions in estimated cash flows" generally reflect increased cost estimates to abandon wells, equipment and facilities and accelerated timing of abandonment. The long-term portion of the \$15,642 balance at the end of 2015 was \$14,892.

## Note 26

### Restructuring and Reorganization Costs

In 2015, the company recorded accruals and adjustments for employee reduction programs related to the restructuring and reorganization of its corporate staffs and certain upstream operations. The employee reductions are expected to be substantially completed by the end of 2016.

A before-tax charge of \$353 (\$223 after-tax) was recorded in 2015, with \$219 reported as "Operating Expenses" and \$134 reported as "Selling, general and administrative expense" on the Consolidated Statement of Income. The accrued liability, covering severance benefits, is classified as current on the Consolidated Balance Sheet. Approximately \$134 (\$87 after-tax) is associated with employee reductions in All Other, \$113 (\$73 after-tax) in U.S. Upstream and \$106 (\$63 after-tax) in International Upstream.

During 2015, the company made payments of \$60 associated with these liabilities. The following table summarizes the accrued severance liability, which is classified as current on the Consolidated Balance Sheet:

	Amounts Before Tax
Balance at January 1, 2015	\$ —
Accruals/Adjustments	353
Payments	(60)
<b>Balance at December 31, 2015</b>	<b>\$ 293</b>

## Note 27

### Other Financial Information

Earnings in 2015 included after-tax gains of approximately \$2,300 relating to the sale of nonstrategic properties. Of this amount, approximately \$1,800 and \$500 related to downstream and upstream, respectively. Earnings in 2014 included after-tax gains of approximately \$3,000 relating to the sale of nonstrategic properties, of which approximately \$1,800 and \$1,000 related to upstream and downstream assets, respectively. Earnings in 2015 included after-tax charges of approximately \$3,000 for impairments and other asset write-offs related to upstream. Earnings in 2014 included after-tax charges of approximately \$1,000 for impairments and other asset write-offs, of which \$800 was related to upstream and \$200 to a mining asset.

Other financial information is as follows:

		Year ended December 31		
		2015	2014	2013
Total financing interest and debt costs	\$	495	\$ 358	\$ 284
Less: Capitalized interest		495	358	284
Interest and debt expense	\$	—	\$ —	\$ —
Research and development expenses	\$	601	\$ 707	\$ 750
Excess of replacement cost over the carrying value of inventories (LIFO method)		3,745	8,135	9,150
LIFO (losses) / profits on inventory drawdowns included in earnings		(65)	13	14
Foreign currency effects*	\$	769	\$ 487	\$ 474

\* Includes \$344, \$118 and \$244 in 2015, 2014 and 2013, respectively, for the company's share of equity affiliates' foreign currency effects.

The company has \$4,588 in goodwill on the Consolidated Balance Sheet related to the 2005 acquisition of Unocal and to the 2011 acquisition of Atlas Energy, Inc. The company tested this goodwill for impairment during 2015 and concluded no impairment was necessary.

### Five-Year Financial Summary Unaudited

Millions of dollars, except per-share amounts	2015	2014	2013	2012	2011
<b>Statement of Income Data</b>					
<b>Revenues and Other Income</b>					
Total sales and other operating revenues*	\$ 129,925	\$ 200,494	\$ 220,156	\$ 230,590	\$ 244,371
Income from equity affiliates and other income	8,552	11,476	8,692	11,319	9,335
<b>Total Revenues and Other Income</b>	<b>138,477</b>	<b>211,970</b>	<b>228,848</b>	<b>241,909</b>	<b>253,706</b>
<b>Total Costs and Other Deductions</b>	<b>133,635</b>	<b>180,768</b>	<b>192,943</b>	<b>195,577</b>	<b>206,072</b>
<b>Income Before Income Tax Expense</b>	<b>4,842</b>	<b>31,202</b>	<b>35,905</b>	<b>46,332</b>	<b>47,634</b>
<b>Income Tax Expense</b>	<b>132</b>	<b>11,892</b>	<b>14,308</b>	<b>19,996</b>	<b>20,626</b>
<b>Net Income</b>	<b>4,710</b>	<b>19,310</b>	<b>21,597</b>	<b>26,336</b>	<b>27,008</b>
Less: Net income attributable to noncontrolling interests	123	69	174	157	113
<b>Net Income Attributable to Chevron Corporation</b>	<b>\$ 4,587</b>	<b>\$ 19,241</b>	<b>\$ 21,423</b>	<b>\$ 26,179</b>	<b>\$ 26,895</b>
<b>Per Share of Common Stock</b>					
<b>Net Income Attributable to Chevron</b>					
– Basic	\$ 2.46	\$ 10.21	\$ 11.18	\$ 13.42	\$ 13.54
– Diluted	\$ 2.45	\$ 10.14	\$ 11.09	\$ 13.32	\$ 13.44
<b>Cash Dividends Per Share</b>	<b>\$ 4.28</b>	<b>\$ 4.21</b>	<b>\$ 3.90</b>	<b>\$ 3.51</b>	<b>\$ 3.09</b>
<b>Balance Sheet Data (at December 31)</b>					
Current assets	\$ 35,347	\$ 42,232	\$ 50,250	\$ 55,720	\$ 53,234
Noncurrent assets	230,756	223,794	203,503	177,262	156,240
<b>Total Assets</b>	<b>266,103</b>	<b>266,026</b>	<b>253,753</b>	<b>232,982</b>	<b>209,474</b>
Short-term debt	4,928	3,790	374	127	340
Other current liabilities	21,536	28,136	32,644	34,085	33,260
Long-term debt and capital lease obligations	33,664	24,028	20,057	12,065	9,812
Other noncurrent liabilities	52,089	53,881	50,251	48,873	43,881
<b>Total Liabilities</b>	<b>112,217</b>	<b>109,835</b>	<b>103,326</b>	<b>95,150</b>	<b>87,293</b>
<b>Total Chevron Corporation Stockholders' Equity</b>	<b>\$ 152,716</b>	<b>\$ 155,028</b>	<b>\$ 149,113</b>	<b>\$ 136,524</b>	<b>\$ 121,382</b>
Noncontrolling interests	1,170	1,163	1,314	1,308	799
<b>Total Equity</b>	<b>\$ 153,886</b>	<b>\$ 156,191</b>	<b>\$ 150,427</b>	<b>\$ 137,832</b>	<b>\$ 122,181</b>
* Includes excise, value-added and similar taxes:	\$ 7,359	\$ 8,186	\$ 8,492	\$ 8,010	\$ 8,085

## Five-Year Operating Summary

Unaudited

<i>Worldwide – Includes Equity in Affiliates</i>					
<i>Thousands of barrels per day, except natural gas data, which is millions of cubic feet per day</i>					
	2015	2014	2013	2012	2011
<b>United States</b>					
Net production of crude oil and natural gas liquids	501	456	449	455	465
Net production of natural gas <sup>1</sup>	1,310	1,250	1,246	1,203	1,279
Net oil-equivalent production	720	664	657	655	678
Refinery input	924	871	774	833	854
Sales of refined products	1,228	1,210	1,182	1,211	1,257
Sales of natural gas liquids	153	141	142	157	161
Total sales of petroleum products	1,381	1,351	1,324	1,368	1,418
Sales of natural gas	3,913	3,995	5,483	5,470	5,836
<b>International</b>					
Net production of crude oil and natural gas liquids <sup>2</sup>	1,243	1,253	1,282	1,309	1,384
Net production of natural gas <sup>1</sup>	3,959	3,917	3,946	3,871	3,662
Net oil-equivalent production	1,902	1,907	1,940	1,955	1,995
Refinery input <sup>3</sup>	778	819	864	869	933
Sales of refined products <sup>4</sup>	1,507	1,501	1,529	1,554	1,692
Sales of natural gas liquids	89	86	88	88	87
Total sales of petroleum products	1,596	1,587	1,617	1,642	1,779
Sales of natural gas	4,299	4,304	4,251	4,315	4,361
<b>Total Worldwide</b>					
Net production of crude oil and natural gas liquids	1,744	1,709	1,731	1,764	1,849
Net production of natural gas	5,269	5,167	5,192	5,074	4,941
Net oil-equivalent production	2,622	2,571	2,597	2,610	2,673
Refinery input	1,702	1,690	1,638	1,702	1,787
Sales of refined products	2,735	2,711	2,711	2,765	2,949
Sales of natural gas liquids	242	227	230	245	248
Total sales of petroleum products	2,977	2,938	2,941	3,010	3,197
Sales of natural gas	8,212	8,299	9,734	9,785	10,197
<b>Worldwide – Excludes Equity in Affiliates</b>					
Number of completed wells (net) <sup>5, 6</sup>					
Oil and gas	1,848	2,248	1,833	1,618	1,551
Dry	18	28	20	19	19
Productive oil and gas wells (net) <sup>5, 6</sup>	57,454	56,204	56,635	55,812	55,049
<sup>1</sup> Includes natural gas consumed in operations:					
United States	66	71	72	65	69
International	430	452	458	457	447
<sup>2</sup> Includes net production of synthetic oil:					
Canada	47	43	43	43	40
Venezuela affiliate	29	31	25	17	32
<sup>3</sup> As of June 2012, Star Petroleum Refining Public Company Limited crude-input volumes are reported on a 100 percent consolidated basis. Prior to June 2012, crude-input volumes reflect a 64 percent equity interest.					
<sup>4</sup> Includes sales of affiliates (MBPD):	420	475	471	522	556
<sup>5</sup> Net wells include wholly owned and the sum of fractional interests in partially owned wells					
<sup>6</sup> 2014 conformed to 2015 presentation					



In accordance with FASB and SEC disclosure requirements for oil and gas producing activities, this section provides supplemental information on oil and gas exploration and producing activities of the company in seven separate tables. Tables I through IV provide historical cost information pertaining to costs incurred in exploration, property acquisitions and development; capitalized costs; and results of operations. Tables V through VII present information on the company's estimated net proved reserve quantities, standardized measure of estimated discounted future net cash flows related to proved

**Table I - Costs Incurred in Exploration, Property Acquisitions and Development<sup>1</sup>**

<i>Millions of dollars</i>	Consolidated Companies							Affiliated Companies	
	U.S.	Other Americas	Africa	Asia	Australia/Oceania	Europe	Total	TCO	Other
<b>Year Ended December 31, 2015</b>									
Exploration									
Wells	\$ 857	\$ 66	\$ 172	\$ 218	\$ 81	\$ 14	\$ 1,408	\$ —	\$ —
Geological and geophysical	69	6	77	86	107	26	371	—	—
Rentals and other	218	56	121	109	71	68	643	—	—
Total exploration	1,144	128	370	413	259	108	2,422	—	—
Property acquisitions <sup>2</sup>									
Proved	23	21	—	54	—	—	98	—	—
Unproved	554	3	30	—	—	—	587	—	—
Total property acquisitions	577	24	30	54	—	—	685	—	—
Development <sup>3</sup>	6,275	2,048	3,701	3,924	6,715	995	23,658	1,641	225
<b>Total Costs Incurred<sup>4</sup></b>	<b>\$ 7,996</b>	<b>\$ 2,200</b>	<b>\$ 4,101</b>	<b>\$ 4,391</b>	<b>\$ 6,974</b>	<b>\$ 1,103</b>	<b>\$ 26,765</b>	<b>\$ 1,641</b>	<b>\$ 225</b>
<b>Year Ended December 31, 2014</b>									
Exploration									
Wells	\$ 965	\$ 87	\$ 436	\$ 381	\$ 207	\$ 101	\$ 2,177	\$ —	\$ —
Geological and geophysical	107	72	32	64	88	41	404	—	—
Rentals and other	150	37	198	98	101	103	687	—	—
Total exploration	1,222	196	666	543	396	245	3,268	—	—
Property acquisitions <sup>2</sup>									
Proved	33	1	521	60	—	—	615	—	—
Unproved	196	2	39	—	—	—	237	—	—
Total property acquisitions	229	3	560	60	—	—	852	—	—
Development <sup>3</sup>	8,207	3,226	3,771	4,363	7,182	887	27,636	1,598	393
<b>Total Costs Incurred<sup>4</sup></b>	<b>\$ 9,658</b>	<b>\$ 3,425</b>	<b>\$ 4,997</b>	<b>\$ 4,966</b>	<b>\$ 7,578</b>	<b>\$ 1,132</b>	<b>\$ 31,756</b>	<b>\$ 1,598</b>	<b>\$ 393</b>
<b>Year Ended December 31, 2013</b>									
Exploration									
Wells	\$ 594	\$ 495	\$ 88	\$ 405	\$ 262	\$ 123	\$ 1,967	\$ —	\$ —
Geological and geophysical	134	70	105	116	29	55	509	—	—
Rentals and other	166	62	147	80	124	131	710	—	—
Total exploration	894	627	340	601	415	309	3,186	—	—
Property acquisitions <sup>2</sup>									
Proved	71	—	26	64	—	1	162	—	—
Unproved	331	2,068	—	203	105	3	2,710	—	—
Total property acquisitions	402	2,068	26	267	105	4	2,872	—	—
Development <sup>3</sup>	7,457	2,306	3,549	4,907	6,611	1,046	25,876	1,027	544
<b>Total Costs Incurred<sup>4</sup></b>	<b>\$ 8,753</b>	<b>\$ 5,001</b>	<b>\$ 3,915</b>	<b>\$ 5,775</b>	<b>\$ 7,131</b>	<b>\$ 1,359</b>	<b>\$ 31,934</b>	<b>\$ 1,027</b>	<b>\$ 544</b>

<sup>1</sup> Includes costs incurred whether capitalized or expensed. Excludes general support equipment expenditures. Includes capitalized amounts related to asset retirement obligations. See Note 25, "Asset Retirement Obligations," on page 67.

<sup>2</sup> Does not include properties acquired in nonmonetary transactions.

<sup>3</sup> Includes \$325, \$349 and \$661 costs incurred prior to assignment of proved reserves for consolidated companies in 2015, 2014, and 2013, respectively.

<sup>4</sup> Reconciliation of consolidated and affiliated companies total cost incurred to Upstream capital and exploratory (C&E) expenditures - \$ billions:

	2015	2014	2013	
Total cost incurred	\$ 28.6	\$ 33.7	\$ 33.5	
Non-oil and gas activities	3.5	4.6	5.8	(Primarily includes LNG, gas-to-liquids and transportation activities)
ARO	(1.0)	(1.2)	(1.4)	
Upstream C&E	\$ 31.1	\$ 37.1	\$ 37.9	Reference page 21 Upstream total

reserves and changes in estimated discounted future net cash flows. The amounts for consolidated companies are organized by geographic areas including the United States, Other Americas, Africa, Asia, Australia/Oceania and Europe. Amounts for affiliated companies include Chevron's equity interests in Tengizchevroil (TCO) in the Republic of Kazakhstan and in other affiliates, principally in Venezuela and Angola. Refer to Note 15, beginning on page 48, for a discussion of the company's major equity affiliates.

**Table II - Capitalized Costs Related to Oil and Gas Producing Activities**

<i>Millions of dollars</i>	Consolidated Companies							Affiliated Companies	
	U.S.	Other Americas	Africa	Asia	Australia/Oceania	Europe	Total	TCO	Other
<b>At December 31, 2015</b>									
Unproved properties	\$ 9,880	\$ 3,216	\$ 271	\$ 1,487	\$ 1,990	\$ 23	\$ 16,867	\$ 108	\$ —
Proved properties and related producing assets	79,891	16,810	36,563	51,509	3,012	9,664	197,449	7,803	3,857
Support equipment	1,970	363	1,229	1,967	1,195	176	6,900	1,452	—
Deferred exploratory wells	438	237	443	612	1,321	261	3,312	—	—
Other uncompleted projects	7,700	5,566	6,517	5,070	29,843	2,332	57,028	3,732	425
<b>Gross Capitalized Costs</b>	<b>99,879</b>	<b>26,192</b>	<b>45,023</b>	<b>60,645</b>	<b>37,361</b>	<b>12,456</b>	<b>281,556</b>	<b>13,095</b>	<b>4,282</b>
Unproved properties valuation	1,667	873	209	438	107	23	3,317	51	—
Proved producing properties – Depreciation and depletion	53,718	8,950	21,904	35,004	1,950	8,074	129,600	3,714	984
Support equipment depreciation	800	208	740	1,420	480	161	3,809	661	—
Accumulated provisions	56,185	10,031	22,853	36,862	2,537	8,258	136,726	4,426	984
<b>Net Capitalized Costs</b>	<b>\$ 43,694</b>	<b>\$ 16,161</b>	<b>\$ 22,170</b>	<b>\$ 23,783</b>	<b>\$ 34,824</b>	<b>\$ 4,198</b>	<b>\$ 144,830</b>	<b>\$ 8,669</b>	<b>\$ 3,298</b>
<b>At December 31, 2014</b>									
Unproved properties	\$ 10,095	\$ 3,207	\$ 286	\$ 1,933	\$ 1,990	\$ 33	\$ 17,544	\$ 108	\$ —
Proved properties and related producing assets	75,511	14,697	33,117	47,007	3,303	9,172	182,807	7,370	3,713
Support equipment	1,670	361	1,193	1,791	796	186	5,997	1,331	—
Deferred exploratory wells	1,012	220	647	734	1,330	252	4,195	—	—
Other uncompleted projects	7,714	5,566	6,691	5,997	23,487	1,841	51,296	2,679	458
<b>Gross Capitalized Costs</b>	<b>96,002</b>	<b>24,051</b>	<b>41,934</b>	<b>57,462</b>	<b>30,906</b>	<b>11,484</b>	<b>261,839</b>	<b>11,488</b>	<b>4,171</b>
Unproved properties valuation	1,332	796	213	634	46	33	3,054	48	—
Proved producing properties – Depreciation and depletion	48,315	6,516	19,729	31,207	2,259	7,540	115,566	3,295	845
Support equipment depreciation	711	203	694	1,276	202	159	3,245	611	—
Accumulated provisions	50,358	7,515	20,636	33,117	2,507	7,732	121,865	3,954	845
<b>Net Capitalized Costs</b>	<b>\$ 45,644</b>	<b>\$ 16,536</b>	<b>\$ 21,298</b>	<b>\$ 24,345</b>	<b>\$ 28,399</b>	<b>\$ 3,752</b>	<b>\$ 139,974</b>	<b>\$ 7,534</b>	<b>\$ 3,326</b>
<b>At December 31, 2013</b>									
Unproved properties	\$ 10,228	\$ 3,697	\$ 267	\$ 2,064	\$ 1,990	\$ 36	\$ 18,282	\$ 109	\$ 29
Proved properties and related producing assets	67,837	12,868	32,936	42,780	3,274	9,592	169,287	6,977	3,408
Support equipment	1,314	344	1,180	1,678	1,608	177	6,301	1,166	—
Deferred exploratory wells	670	297	536	335	1,134	273	3,245	—	—
Other uncompleted projects	9,149	4,175	4,424	5,998	16,000	1,390	41,136	1,638	404
<b>Gross Capitalized Costs</b>	<b>89,198</b>	<b>21,381</b>	<b>39,343</b>	<b>52,855</b>	<b>24,006</b>	<b>11,468</b>	<b>238,251</b>	<b>9,890</b>	<b>3,841</b>
Unproved properties valuation	1,243	707	203	389	6	31	2,579	45	10
Proved producing properties – Depreciation and depletion	45,756	5,695	18,051	27,356	2,083	7,825	106,766	2,672	696
Support equipment depreciation	656	189	647	1,177	384	149	3,202	538	—
Accumulated provisions	47,655	6,591	18,901	28,922	2,473	8,005	112,547	3,255	706
<b>Net Capitalized Costs</b>	<b>\$ 41,543</b>	<b>\$ 14,790</b>	<b>\$ 20,442</b>	<b>\$ 23,933</b>	<b>\$ 21,533</b>	<b>\$ 3,463</b>	<b>\$ 125,704</b>	<b>\$ 6,635</b>	<b>\$ 3,135</b>

**Table III - Results of Operations for Oil and Gas Producing Activities<sup>1</sup>**

The company's results of operations from oil and gas producing activities for the years 2015, 2014 and 2013 are shown in the following table. Net income from exploration and production activities as reported on page 46 reflects income taxes computed on an effective rate basis.

Income taxes in Table III are based on statutory tax rates, reflecting allowable deductions and tax credits. Interest income and expense are excluded from the results reported in Table III and from the net income amounts on page 46.

<i>Millions of dollars</i>	Consolidated Companies							Affiliated Companies	
	U.S.	Other Americas	Africa	Asia	Australia/Oceania	Europe	Total	TCO	Other
<b>Year Ended December 31, 2015</b>									
Revenues from net production									
Sales	\$ 1,475	\$ 1,155	\$ 279	\$ 6,254	\$ 889	\$ 403	\$ 10,455	\$ 4,097	\$ 729
Transfers	7,195	1,089	6,182	3,779	408	829	19,482	—	—
Total	8,670	2,244	6,461	10,033	1,297	1,232	29,937	4,097	729
Production expenses excluding taxes	(4,293)	(1,162)	(1,758)	(3,601)	(162)	(505)	(11,481)	(510)	(365)
Taxes other than on income	(430)	(123)	(124)	(15)	(172)	(2)	(866)	(279)	(31)
Proved producing properties:									
Depreciation and depletion	(7,640)	(2,519)	(2,506)	(3,887)	(217)	(556)	(17,325)	(501)	(169)
Accretion expense <sup>2</sup>	(265)	(23)	(127)	(158)	(37)	(69)	(679)	(3)	(14)
Exploration expenses	(1,614)	(137)	(667)	(492)	(289)	(106)	(3,305)	—	(1)
Unproved properties valuation	(583)	(55)	(24)	(79)	(61)	—	(802)	—	—
Other income (expense) <sup>3</sup>	220	(291)	638	21	73	237	898	(25)	373
Results before income taxes	(5,935)	(2,066)	1,893	1,822	432	231	(3,623)	2,779	522
Income tax expense	2,133	550	(986)	(679)	(178)	(62)	778	(835)	(291)
<b>Results of Producing Operations</b>	<b>\$ (3,802)</b>	<b>\$ (1,516)</b>	<b>\$ 907</b>	<b>\$ 1,143</b>	<b>\$ 254</b>	<b>\$ 169</b>	<b>\$ (2,845)</b>	<b>\$ 1,944</b>	<b>\$ 231</b>
<b>Year Ended December 31, 2014</b>									
Revenues from net production									
Sales	\$ 2,660	\$ 1,338	\$ 707	\$ 8,290	\$ 1,466	\$ 1,037	\$ 15,498	\$ 7,717	\$ 1,733
Transfers	13,023	2,285	12,546	8,153	888	1,277	38,172	—	—
Total	15,683	3,623	13,253	16,443	2,354	2,314	53,670	7,717	1,733
Production expenses excluding taxes	(4,786)	(1,328)	(2,084)	(4,527)	(191)	(773)	(13,689)	(493)	(670)
Taxes other than on income	(654)	(122)	(140)	(82)	(329)	(4)	(1,331)	(344)	(418)
Proved producing properties:									
Depreciation and depletion	(4,605)	(793)	(3,092)	(3,977)	(208)	(351)	(13,026)	(567)	(175)
Accretion expense <sup>2</sup>	(334)	(22)	(130)	(142)	(32)	(84)	(744)	(9)	(4)
Exploration expenses	(581)	(119)	(383)	(309)	(269)	(281)	(1,942)	—	(5)
Unproved properties valuation	(140)	(219)	(12)	(289)	(40)	(3)	(703)	—	(38)
Other income (expense) <sup>3</sup>	654	674	221	115	102	358	2,124	(28)	(85)
Results before income taxes	5,237	1,694	7,633	7,232	1,387	1,176	24,359	6,276	338
Income tax expense	(1,955)	(471)	(4,924)	(3,604)	(392)	(579)	(11,925)	(1,883)	(284)
<b>Results of Producing Operations</b>	<b>\$ 3,282</b>	<b>\$ 1,223</b>	<b>\$ 2,709</b>	<b>\$ 3,628</b>	<b>\$ 995</b>	<b>\$ 597</b>	<b>\$ 12,434</b>	<b>\$ 4,393</b>	<b>\$ 54</b>

<sup>1</sup> The value of owned production consumed in operations as fuel has been eliminated from revenues and production expenses, and the related volumes have been deducted from net production in calculating the unit average sales price and production cost. This has no effect on the results of producing operations.

<sup>2</sup> Represents accretion of ARO liability. Refer to Note 25, "Asset Retirement Obligations," on page 67.

<sup>3</sup> Includes foreign currency gains and losses, gains and losses on property dispositions and other miscellaneous income and expenses.

**Table III - Results of Operations for Oil and Gas Producing Activities<sup>1</sup>, continued**

	Consolidated Companies								Affiliated Companies	
<i>Millions of dollars</i>	U.S.	Other Americas	Africa	Asia	Australia/ Oceania	Europe	Total	TCO	Other	
<b>Year Ended December 31, 2013</b>										
Revenues from net production										
Sales	\$ 2,303	\$ 1,351	\$ 702	\$ 9,220	\$ 1,431	\$ 1,345	\$ 16,352	\$ 8,522	\$ 2,100	
Transfers	14,471	1,973	14,804	9,521	984	1,701	43,454	—	—	
Total	16,774	3,324	15,506	18,741	2,415	3,046	59,806	8,522	2,100	
Production expenses excluding taxes	(4,606)	(1,218)	(2,099)	(4,429)	(193)	(759)	(13,304)	(401)	(444)	
Taxes other than on income	(648)	(90)	(149)	(140)	(378)	(3)	(1,408)	(439)	(704)	
Proved producing properties:										
Depreciation and depletion	(4,039)	(440)	(2,747)	(3,602)	(342)	(416)	(11,586)	(518)	(179)	
Accretion expense <sup>2</sup>	(223)	(22)	(125)	(114)	(28)	(79)	(591)	(9)	(14)	
Exploration expenses	(555)	(372)	(203)	(272)	(161)	(258)	(1,821)	—	—	
Unproved properties valuation	(129)	(84)	(13)	(141)	(4)	(5)	(376)	—	(10)	
Other income (expense) <sup>3</sup>	242	(5)	145	(275)	89	13	209	(81)	462	
Results before income taxes	6,816	1,093	10,315	9,768	1,398	1,539	30,929	7,074	1,211	
Income tax expense	(2,471)	(289)	(6,545)	(4,824)	(411)	(1,058)	(15,598)	(2,122)	(624)	
<b>Results of Producing Operations</b>	<b>\$ 4,345</b>	<b>\$ 804</b>	<b>\$ 3,770</b>	<b>\$ 4,944</b>	<b>\$ 987</b>	<b>\$ 481</b>	<b>\$ 15,331</b>	<b>\$ 4,952</b>	<b>\$ 587</b>	

<sup>1</sup> The value of owned production consumed in operations as fuel has been eliminated from revenues and production expenses, and the related volumes have been deducted from net production in calculating the unit average sales price and production cost. This has no effect on the results of producing operations.

<sup>2</sup> Represents accretion of ARO liability. Refer to Note 25, "Asset Retirement Obligations," on page 67.

<sup>3</sup> Includes foreign currency gains and losses, gains and losses on property dispositions, and other miscellaneous income and expenses.

**Table IV - Results of Operations for Oil and Gas Producing Activities - Unit Prices and Costs<sup>1</sup>**

	Consolidated Companies								Affiliated Companies	
	U.S.	Other Americas <sup>3</sup>	Africa	Asia	Australia/Oceania	Europe	Total	TCO	Other	
Year Ended December 31, 2015										
Average sales prices										
Liquids, per barrel	\$ 42.70	\$ 49.66	\$ 49.88	\$ 46.19	\$ 49.96	\$ 48.53	\$ 46.26	\$ 38.71	\$ 34.92	
Natural gas, per thousand cubic feet	1.89	3.24	1.84	4.94	6.17	5.28	3.96	1.57	2.51	
Average production costs, per barrel <sup>2</sup>	16.60	20.45	12.23	13.55	5.03	17.14	14.60	4.32	17.44	
Year Ended December 31, 2014										
Average sales prices										
Liquids, per barrel	\$ 84.13	\$ 86.23	\$ 96.43	\$ 89.44	\$ 95.17	\$ 95.05	\$ 89.44	\$ 81.07	\$ 76.07	
Natural gas, per thousand cubic feet	3.90	3.25	1.53	5.86	10.42	9.29	5.44	1.53	6.38	
Average production costs, per barrel <sup>2</sup>	20.09	22.77	13.77	17.21	5.53	27.14	17.69	4.47	29.30	
Year Ended December 31, 2013										
Average sales prices										
Liquids, per barrel	\$ 93.46	\$ 91.44	\$ 107.22	\$ 98.37	\$ 103.28	\$ 105.78	\$ 99.05	\$ 88.06	\$ 78.87	
Natural gas, per thousand cubic feet	3.38	3.03	1.76	6.02	10.61	11.04	5.45	1.50	4.00	
Average production costs, per barrel <sup>2</sup>	19.57	21.29	13.93	16.49	5.90	22.87	17.10	4.37	22.69	

<sup>1</sup> The value of owned production consumed in operations as fuel has been eliminated from revenues and production expenses, and the related volumes have been deducted from net production in calculating the unit average sales price and production cost. This has no effect on the results of producing operations.

<sup>2</sup> Natural gas converted to oil-equivalent gas (OEG) barrels at a rate of 6 MCF = 1 OEG barrel.

<sup>3</sup> 2013 and 2014 conformed to 2015 presentation.

**Table V Reserve Quantity Information****Summary of Net Oil and Gas Reserves**

	2015			2014			2013		
<i>Liquids in Millions of Barrels</i> <i>Natural Gas in Billions of Cubic Feet</i>	Crude Oil Condensate NGLs	Synthetic Oil	Natural Gas	Crude Oil Condensate NGLs	Synthetic Oil	Natural Gas	Crude Oil Condensate NGLs	Synthetic Oil	Natural Gas
<b>Proved Developed</b>									
Consolidated Companies									
U.S.	933	—	2,683	955	—	2,743	976	—	2,632
Other Americas	109	594	597	103	531	739	109	403	943
Africa	702	—	1,100	701	—	1,112	763	—	1,161
Asia	660	—	4,933	584	—	4,607	601	—	4,620
Australia/Oceania	60	—	4,330	38	—	1,117	44	—	1,251
Europe	76	—	166	87	—	167	94	—	200
<b>Total Consolidated</b>	<b>2,540</b>	<b>594</b>	<b>13,809</b>	<b>2,468</b>	<b>531</b>	<b>10,485</b>	<b>2,587</b>	<b>403</b>	<b>10,807</b>
Affiliated Companies									
TCO	1,020	—	1,504	961	—	1,431	884	—	1,188
Other	91	58	288	100	51	317	105	44	330
<b>Total Consolidated and Affiliated Companies</b>	<b>3,651</b>	<b>652</b>	<b>15,601</b>	<b>3,529</b>	<b>582</b>	<b>12,233</b>	<b>3,576</b>	<b>447</b>	<b>12,325</b>
<b>Proved Undeveloped</b>									
Consolidated Companies									
U.S.	453	—	1,559	477	—	1,431	354	—	1,358
Other Americas	127	3	117	135	3	384	134	134	357
Africa	255	—	1,837	320	—	1,856	341	—	1,884
Asia	130	—	1,023	168	—	1,659	191	—	2,125
Australia/Oceania	93	—	7,543	104	—	9,824	87	—	9,076
Europe	67	—	58	79	—	68	72	—	63
<b>Total Consolidated</b>	<b>1,125</b>	<b>3</b>	<b>12,137</b>	<b>1,283</b>	<b>3</b>	<b>15,222</b>	<b>1,179</b>	<b>134</b>	<b>14,863</b>
Affiliated Companies									
TCO	656	—	764	654	—	746	784	—	1,102
Other	40	135	935	45	153	915	49	176	856
<b>Total Consolidated and Affiliated Companies</b>	<b>1,821</b>	<b>138</b>	<b>13,836</b>	<b>1,982</b>	<b>156</b>	<b>16,883</b>	<b>2,012</b>	<b>310</b>	<b>16,821</b>
<b>Total Proved Reserves</b>	<b>5,472</b>	<b>790</b>	<b>29,437</b>	<b>5,511</b>	<b>738</b>	<b>29,116</b>	<b>5,588</b>	<b>757</b>	<b>29,146</b>

**Reserves Governance** The company has adopted a comprehensive reserves and resource classification system modeled after a system developed and approved by the Society of Petroleum Engineers, the World Petroleum Congress and the American Association of Petroleum Geologists. The system classifies recoverable hydrocarbons into six categories based on their status at the time of reporting – three deemed commercial and three potentially recoverable. Within the commercial classification are proved reserves and two categories of unproved: probable and possible. The potentially recoverable categories are also referred to as contingent resources. For reserves estimates to be classified as proved, they must meet all SEC and company standards.

Proved oil and gas reserves are the estimated quantities that geoscience and engineering data demonstrate with reasonable certainty to be economically producible in the future from known reservoirs under existing economic conditions, operating methods and government regulations. Net proved reserves exclude royalties and interests owned by others and reflect contractual arrangements and royalty obligations in effect at the time of the estimate.

Proved reserves are classified as either developed or undeveloped. Proved developed reserves are the quantities expected to be recovered through existing wells with existing equipment and operating methods.

Due to the inherent uncertainties and the limited nature of reservoir data, estimates of reserves are subject to change as additional information becomes available.



Proved reserves are estimated by company asset teams composed of earth scientists and engineers. As part of the internal control process related to reserves estimation, the company maintains a Reserves Advisory Committee (RAC) that is chaired by the Manager of Corporate Reserves, a corporate department that is separate from the Upstream operating organization. The Manager of Corporate Reserves has more than 30 years' experience working in the oil and gas industry and a Master of Science in Petroleum Engineering degree from Stanford University. His experience includes more than 15 years of managing oil and gas reserves processes. He was chairman of the Society of Petroleum Engineers Oil and Gas Reserves Committee, served on the United Nations Expert Group on Resources Classification, and is a past member of the Joint Committee on Reserves Evaluator Training and the California Conservation Committee. He is an active member of the Society of Petroleum Evaluation Engineers and serves on the Society of Petroleum Engineers Oil and Gas Reserves Committee.

All RAC members are degreed professionals, each with more than 10 years of experience in various aspects of reserves estimation relating to reservoir engineering, petroleum engineering, earth science or finance. The members are knowledgeable in SEC guidelines for proved reserves classification and receive annual training on the preparation of reserves estimates.

The RAC has the following primary responsibilities: establish the policies and processes used within the operating units to estimate reserves; provide independent reviews and oversight of the business units' recommended reserves estimates and changes; confirm that proved reserves are recognized in accordance with SEC guidelines; determine that reserve volumes are calculated using consistent and appropriate standards, procedures and technology; and maintain the *Corporate Reserves Manual*, which provides standardized procedures used corporatewide for classifying and reporting hydrocarbon reserves.

During the year, the RAC is represented in meetings with each of the company's upstream business units to review and discuss reserve changes recommended by the various asset teams. Major changes are also reviewed with the company's Strategy and Planning Committee, whose members include the Chief Executive Officer and the Chief Financial Officer. The company's annual reserve activity is also reviewed with the Board of Directors. If major changes to reserves were to occur between the annual reviews, those matters would also be discussed with the Board.

RAC subteams also conduct in-depth reviews during the year of many of the fields that have large proved reserves quantities. These reviews include an examination of the proved-reserve records and documentation of their compliance with the *Corporate Reserves Manual*.

**Technologies Used in Establishing Proved Reserves Additions** In 2015, additions to Chevron's proved reserves were based on a wide range of geologic and engineering technologies. Information generated from wells, such as well logs, wire line sampling, production and pressure testing, fluid analysis, and core analysis, was integrated with seismic data, regional geologic studies, and information from analogous reservoirs to provide "reasonably certain" proved reserves estimates. Both proprietary and commercially available analytic tools, including reservoir simulation, geologic modeling and seismic processing, have been used in the interpretation of the subsurface data. These technologies have been utilized extensively by the company in the past, and the company believes that they provide a high degree of confidence in establishing reliable and consistent reserves estimates.

**Proved Undeveloped Reserves** At the end of 2015, proved undeveloped reserves totaled 4.3 billion barrels of oil-equivalent (BOE), a decrease of 687 million BOE from year-end 2014. The decrease was due to the transfer of 1,027 million BOE to proved developed and 2 million BOE in sales, partially offset by increases of 273 million BOE in extensions and discoveries, 65 million BOE in revisions, and 4 million BOE in improved recovery.

During 2015, investments totaling approximately \$14.3 billion in oil and gas producing activities and about \$2.3 billion in non-oil and gas producing activities were expended to advance the development of proved undeveloped reserves. Australia accounted for about \$6.4 billion of the total, mainly for development and construction activities at the Gorgon and Wheatstone LNG projects. Expenditures of about \$2.7 billion in the United States related primarily to various development activities in the Gulf of Mexico and the midcontinent region. In Asia, expenditures during the year totaled approximately \$3.2 billion, primarily related to development projects of the TCO affiliate in Kazakhstan, and in Thailand. In Africa, about \$2.8 billion was expended on various offshore development and natural gas projects in Nigeria, Angola and Republic of the Congo. Development activities in Canada were primarily responsible for about \$1.5 billion of expenditures in Other Americas.

Reserves that remain proved undeveloped for five or more years are a result of several factors that affect optimal project development and execution, such as the complex nature of the development project in adverse and remote locations, physical limitations of infrastructure or plant capacities that dictate project timing, compression projects that are pending reservoir pressure declines, and contractual limitations that dictate production levels.

At year-end 2015, the company held approximately 2.2 billion BOE of proved undeveloped reserves that have remained undeveloped for five years or more. The majority of these reserves are in three locations where the company has a proven track record of developing major projects. In Australia, approximately 500 million BOE have remained undeveloped for five years or more related to the Gorgon Project. The company is currently constructing liquefaction and other facilities in Australia to develop this natural gas. In Africa, approximately 400 million BOE have remained undeveloped for five years or more, primarily due to facility constraints at various fields and infrastructure associated with the Escravos gas projects in Nigeria. Affiliates account for about 1.1 billion BOE of proved undeveloped reserves that have remained undeveloped for five years or more, with the majority related to the TCO affiliate in Kazakhstan. At TCO, further field development to convert the remaining proved undeveloped reserves is scheduled to occur in line with reservoir depletion.

Annually, the company assesses whether any changes have occurred in facts or circumstances, such as changes to development plans, regulations or government policies, that would warrant a revision to reserve estimates. In 2015, significant reductions in commodity prices negatively impacted the economic limits of oil and gas properties, resulting in proved reserve decreases, and positively impacted proved reserves due to entitlement effects. The year-end reserves volumes have been updated for these circumstances and significant changes have been discussed in the appropriate reserves sections. For 2015, this assessment did not result in any material changes in reserves classified as proved undeveloped. Over the past three years, the ratio of proved undeveloped reserves to total proved reserves has ranged between 38 percent and 46 percent. The consistent completion of major capital projects has kept the ratio in a narrow range over this time period.

**Proved Reserve Quantities** For the three years ending December 31, 2015, the pattern of net reserve changes shown in the following tables are not necessarily indicative of future trends. Apart from acquisitions, the company's ability to add proved reserves can be affected by events and circumstances that are outside the company's control, such as delays in government permitting, partner approvals of development plans, changes in oil and gas prices, OPEC constraints, geopolitical uncertainties, and civil unrest.

At December 31, 2015, proved reserves for the company were 11.2 billion BOE. The company's estimated net proved reserves of liquids including crude oil, condensate, natural gas liquids and synthetic oil for the years 2013, 2014 and 2015 are shown in the table on page 77. The company's estimated net proved reserves of natural gas are shown on page 78.

Noteworthy changes in liquids proved reserves for 2013 through 2015 are discussed below and shown in the table on the following page:

**Revisions** In 2013, improved field performance from various Nigeria and Angola producing assets was primarily responsible for the 94 million barrel increase in Africa. In Asia, drilling performance across numerous assets resulted in an 84 million barrel increase. Improved field performance and drilling associated with Gulf of Mexico projects and drilling in the Midland and Delaware basins accounted for the majority of the 55 million barrel increase in the United States. Synthetic oil reserves in Canada increased by 40 million barrels, primarily due to improved field performance.

In 2014, drilling in the Midland and Delaware basins and improved field performance and drilling in California accounted for the majority of the 90 million barrel increase in the United States. Improved field performance at various Nigeria fields was primarily responsible for the 74 million barrel increase in Africa. In Asia, drilling performance across numerous assets, primarily in Indonesia, resulted in the 80 million barrel increase.

In 2015, entitlement effects and improved performance were responsible for the 163 million barrel increase in the TCO affiliate in Kazakhstan. In Asia, entitlement effects and drilling performance across numerous assets resulted in the 164 million barrel increase. Improved field performance at various Nigerian fields, including Agbami, was primarily responsible for the 60 million barrel increase in Africa. Synthetic oil reserves in Canada increased by 80 million barrels, primarily due to entitlement effects.

**Improved Recovery** In 2013, improved recovery increased reserves by 57 million barrels due to numerous small projects, including expansions of existing projects in the United States, Europe, Asia, and Africa.

In 2014, improved recovery increased reserves by 34 million barrels, primarily due to secondary recovery projects in the United States, mostly related to steamflood expansions in California.

**Extensions and Discoveries** In 2013, extensions and discoveries in the Midland and Delaware basins were primarily responsible for the 55 million barrel increase in the United States.

In 2014, extensions and discoveries in the Midland and Delaware basins and the Gulf of Mexico were primarily responsible for the 164 million barrel increase in the United States.

In 2015, extensions and discoveries in the Midland and Delaware basins were primarily responsible for the 137 million barrel increase in the United States.

**Purchases** In 2014, the purchase of additional reserves in Canada was responsible for the 26 million barrel increase in synthetic oil.

**Sales** In 2014, the sale of the company's interests in Chad was responsible for the 20 million barrel decrease in Africa.

### Net Proved Reserves of Crude Oil, Condensate, Natural Gas Liquids and Synthetic Oil

Millions of barrels	Consolidated Companies							Affiliated Companies			Total Consolidated and Affiliated Companies	
	U.S.	Other Americas <sup>1</sup>	Africa	Asia	Australia/Oceania	Europe	Synthetic Oil <sup>2</sup>	Total	TCO	Synthetic Oil		Other <sup>3</sup>
<b>Reserves at January 1, 2013</b>	1,359	223	1,130	837	134	157	513	4,353	1,732	232	164	6,481
Changes attributable to:												
Revisions	55	25	94	84	7	17	40	322	32	(3)	3	354
Improved recovery	26	—	10	10	—	11	—	57	—	—	—	57
Extensions and discoveries	55	4	13	2	—	4	—	78	—	—	—	78
Purchases	2	9	—	—	—	—	—	11	—	—	—	11
Sales	(3)	—	(1)	—	—	—	—	(4)	—	—	—	(4)
Production	(164)	(18)	(142)	(141)	(10)	(23)	(16)	(514)	(96)	(9)	(13)	(632)
<b>Reserves at December 31, 2013<sup>4</sup></b>	1,330	243	1,104	792	131	166	537	4,303	1,668	220	154	6,345
Changes attributable to:												
Revisions	90	—	74	80	19	9	(32)	240	41	(4)	—	277
Improved recovery	19	1	1	8	—	5	—	34	—	—	—	34
Extensions and discoveries	164	18	2	7	—	8	19	218	—	—	1	219
Purchases	1	—	—	—	—	—	26	27	—	—	—	27
Sales	(6)	—	(20)	—	—	(3)	—	(29)	—	—	—	(29)
Production	(166)	(24)	(140)	(135)	(8)	(19)	(16)	(508)	(94)	(12)	(10)	(624)
<b>Reserves at December 31, 2014<sup>4</sup></b>	1,432	238	1,021	752	142	166	534	4,285	1,615	204	145	6,249
Changes attributable to:												
Revisions	(1)	(9)	60	164	14	(3)	80	305	163	—	(4)	464
Improved recovery	7	—	11	2	—	—	—	20	—	—	—	20
Extensions and discoveries	137	28	4	5	5	—	—	179	—	—	—	179
Purchases	—	—	—	—	—	—	—	—	—	—	—	—
Sales	(6)	—	(7)	—	—	—	—	(13)	—	—	—	(13)
Production	(183)	(21)	(132)	(133)	(8)	(20)	(17)	(514)	(102)	(11)	(10)	(637)
<b>Reserves at December 31, 2015<sup>4</sup></b>	1,386	236	957	790	153	143	597	4,262	1,676	193	131	6,262

<sup>1</sup> Ending reserve balances in North America were 155, 142 and 141 and in South America were 81, 96 and 102 in 2015, 2014 and 2013, respectively.

<sup>2</sup> Reserves associated with Canada.

<sup>3</sup> Ending reserve balances in Africa were 34, 37 and 37 and in South America were 97, 108 and 117 in 2015, 2014 and 2013, respectively.

<sup>4</sup> Included are year-end reserve quantities related to production-sharing contracts (PSC) (refer to page 8 for the definition of a PSC). PSC-related reserve quantities are 20 percent, 19 percent and 20 percent for consolidated companies for 2015, 2014 and 2013, respectively.

## Net Proved Reserves of Natural Gas

Billions of cubic feet (BCF)	Consolidated Companies							Affiliated Companies		Total Consolidated and Affiliated Companies
	U.S.	Other Americas <sup>1</sup>	Africa	Asia	Australia/Oceania	Europe	Total	TCO	Other <sup>2</sup>	
<b>Reserves at January 1, 2013</b>	3,722	1,475	3,081	6,867	10,252	257	25,654	2,299	1,242	29,195
Changes attributable to:										
Revisions	(234)	(59)	27	627	229	46	636	117	(35)	718
Improved recovery	3	—	2	6	—	4	15	—	—	15
Extensions and discoveries	951	—	27	16	—	27	1,021	—	—	1,021
Purchases	12	32	—	60	—	—	104	—	—	104
Sales	(10)	—	(1)	—	—	(1)	(12)	—	—	(12)
Production <sup>3</sup>	(454)	(148)	(91)	(831)	(154)	(70)	(1,748)	(126)	(21)	(1,895)
<b>Reserves at December 31, 2013</b>	3,990	1,300	3,045	6,745	10,327	263	25,670	2,290	1,186	29,146
Changes attributable to:										
Revisions	76	(110)	35	252	775	36	1,064	9	34	1,107
Improved recovery	2	1	1	—	—	1	5	—	—	5
Extensions and discoveries	614	56	—	79	—	3	752	—	32	784
Purchases	1	—	—	21	—	—	22	—	—	22
Sales	(53)	(1)	(3)	—	—	(5)	(62)	—	—	(62)
Production <sup>3</sup>	(456)	(123)	(110)	(831)	(161)	(63)	(1,744)	(122)	(20)	(1,886)
<b>Reserves at December 31, 2014</b>	4,174	1,123	2,968	6,266	10,941	235	25,707	2,177	1,232	29,116
Changes attributable to:										
Revisions	(66)	(435)	27	480	974	49	1,029	218	2	1,249
Improved recovery	1	—	—	—	—	—	1	—	—	1
Extensions and discoveries	659	147	61	61	118	—	1,046	—	—	1,046
Purchases	—	—	—	—	—	—	—	—	—	—
Sales	(48)	—	(5)	—	—	—	(53)	—	—	(53)
Production <sup>3</sup>	(478)	(121)	(114)	(851)	(160)	(60)	(1,784)	(127)	(11)	(1,922)
<b>Reserves at December 31, 2015</b>	4,242	714	2,937	5,956	11,873	224	25,946	2,268	1,223	29,437

<sup>1</sup> Ending reserve balances in North America and South America were 174, 59, 54 and 540, 1,064, 1,246 in 2015, 2014 and 2013, respectively.

<sup>2</sup> Ending reserve balances in Africa and South America were 1,044, 1,043, 1,009 and 179, 189, 177 in 2015, 2014 and 2013, respectively.

<sup>3</sup> Total "as sold" volumes are 1,742 BCF, 1,695 BCF and 1,702 BCF for 2015, 2014 and 2013, respectively; 2013 conformed to 2014 presentation.

<sup>4</sup> Includes reserve quantities related to production-sharing contracts (PSC) (refer to page 8 for the definition of a PSC). PSC-related reserve quantities are 16 percent, 19 percent and 20 percent for consolidated companies for 2015, 2014 and 2013, respectively.

Noteworthy changes in natural gas proved reserves for 2013 through 2015 are discussed below and shown in the table above:

**Revisions** In 2013, net revisions of 627 BCF in Asia were primarily due to development drilling and improved field performance in Bangladesh and Thailand. In Australia, drilling performance drove the 229 BCF increase. The majority of the net decrease of 234 BCF in the United States was due to a change in development plans in the Appalachian region.

In 2014, net revisions of 775 BCF in Australia were primarily due to development drilling at Gorgon.

In 2015, positive drilling performance at Wheatstone and Gorgon was responsible for the 974 BCF increase in Australia. Net revisions of 480 BCF in Asia were primarily due to improved field performance in Thailand and to entitlement effects and improved performance in Kazakhstan. The majority of the net decrease of 435 BCF in Other Americas was due to the deferral of the infill drilling and compression projects as well as drilling results in Trinidad and Tobago. The 218 BCF increase for the TCO affiliate was due to entitlement effects and improved performance.

**Extensions and Discoveries** In 2013, extensions and discoveries of 951 BCF in the United States were primarily in the Appalachian region.

In 2014, extensions and discoveries of 614 BCF in the United States were primarily in the Appalachian region and the Delaware Basin.

In 2015, extensions and discoveries of 659 BCF in the United States were primarily in the Appalachian region and the Midland and Delaware basins.

**Table VI - Standardized Measure of Discounted Future Net Cash Flows Related to Proved Oil and Gas Reserves**

The standardized measure of discounted future net cash flows is calculated in accordance with SEC and FASB requirements. This includes using the average of first-day-of-the-month oil and gas prices for the 12-month period prior to the end of the reporting period, estimated future development and production costs assuming the continuation of existing economic conditions, estimated costs for asset retirement obligations (includes costs to retire existing wells and facilities in addition to those future wells and facilities necessary to produce proved undeveloped reserves), and estimated future income taxes based on appropriate statutory tax rates. Discounted future net cash flows are calculated using 10 percent mid-period discount factors. Estimates of proved-reserve quantities are imprecise and change over time as new information becomes available. Probable and possible reserves, which may become proved in the future, are excluded from the calculations. The valuation requires assumptions as to the timing and amount of future development and production costs. The calculations are made as of December 31 each year and do not represent management's estimate of the company's future cash flows or value of its oil and gas reserves. In the following table, the caption "Standardized Measure Net Cash Flows" refers to the standardized measure of discounted future net cash flows.

<i>Millions of dollars</i>	Consolidated Companies							Affiliated Companies		Total Consolidated and Affiliated Companies
	U.S.	Other Americas	Africa	Asia	Australia/Oceania	Europe	Total	TCO	Other	
<b>At December 31, 2015</b>										
Future cash inflows from production	\$ 67,536	\$ 39,363	\$ 52,128	\$ 58,645	\$ 93,550	\$ 8,561	\$ 319,783	\$ 75,378	\$ 17,519	\$ 412,680
Future production costs	(33,895)	(26,477)	(22,963)	(27,499)	(10,814)	(6,994)	(128,642)	(17,959)	(6,546)	(153,147)
Future development costs	(12,625)	(5,485)	(6,562)	(8,924)	(11,612)	(1,751)	(46,959)	(17,232)	(3,226)	(67,417)
Future income taxes	(4,161)	(2,316)	(14,681)	(9,229)	(21,337)	70	(51,654)	(12,056)	(3,460)	(67,170)
Undiscounted future net cash flows	16,855	5,085	7,922	12,993	49,787	(114)	92,528	28,131	4,287	124,946
10 percent midyear annual discount for timing of estimated cash flows	(5,871)	(2,830)	(2,230)	(3,673)	(26,179)	292	(40,491)	(15,249)	(2,239)	(57,979)
<b>Standardized Measure</b>										
Net Cash Flows	\$ 10,984	\$ 2,255	\$ 5,692	\$ 9,320	\$ 23,608	\$ 178	\$ 52,037	\$ 12,882	\$ 2,048	\$ 66,967
<b>At December 31, 2014</b>										
Future cash inflows from production	\$ 138,385	\$ 67,102	\$ 103,304	\$ 99,741	\$ 142,541	\$ 18,168	\$ 569,241	\$ 144,721	\$ 37,511	\$ 751,473
Future production costs	(42,817)	(30,899)	(26,992)	(34,359)	(12,744)	(10,814)	(158,625)	(30,015)	(17,061)	(205,701)
Future development costs	(13,616)	(8,283)	(9,486)	(12,629)	(15,681)	(3,031)	(62,726)	(19,349)	(4,454)	(86,529)
Future income taxes	(27,129)	(8,445)	(47,884)	(24,225)	(34,235)	(2,692)	(144,610)	(28,607)	(6,634)	(179,851)
Undiscounted future net cash flows	54,823	19,475	18,942	28,528	79,881	1,631	203,280	66,750	9,362	279,392
10 percent midyear annual discount for timing of estimated cash flows	(23,257)	(12,082)	(6,145)	(8,570)	(43,325)	(380)	(93,759)	(34,987)	(5,294)	(134,040)
<b>Standardized Measure</b>										
Net Cash Flows	\$ 31,566	\$ 7,393	\$ 12,797	\$ 19,958	\$ 36,556	\$ 1,251	\$ 109,521	\$ 31,763	\$ 4,068	\$ 145,352
<b>At December 31, 2013<sup>1</sup></b>										
Future cash inflows from production	\$ 136,942	\$ 73,468	\$ 117,119	\$ 111,970	\$ 130,620	\$ 20,232	\$ 590,351	\$ 157,108	\$ 43,380	\$ 790,839
Future production costs	(39,009)	(29,373)	(27,800)	(35,716)	(12,593)	(10,099)	(154,590)	(32,245)	(18,027)	(204,862)
Future development costs	(12,058)	(10,149)	(10,983)	(17,290)	(18,220)	(2,644)	(71,344)	(12,852)	(3,879)	(88,075)
Future income taxes	(28,458)	(9,454)	(53,953)	(26,162)	(29,942)	(4,727)	(152,696)	(33,603)	(9,418)	(195,717)
Undiscounted future net cash flows	57,417	24,492	24,383	32,802	69,865	2,762	211,721	78,408	12,056	302,185
10 percent midyear annual discount for timing of estimated cash flows	(23,055)	(15,217)	(8,165)	(10,901)	(39,117)	(888)	(97,343)	(41,444)	(6,482)	(145,269)
<b>Standardized Measure</b>										
Net Cash Flows	\$ 34,362	\$ 9,275	\$ 16,218	\$ 21,901	\$ 30,748	\$ 1,874	\$ 114,378	\$ 36,964	\$ 5,574	\$ 156,916

<sup>1</sup> 2013 conformed to 2014 and 2015 presentation.



**Table VII - Changes in the Standardized Measure of Discounted Future Net Cash Flows From Proved Reserves**

The changes in present values between years, which can be significant, reflect changes in estimated proved-reserve quantities and prices and assumptions used in forecasting production volumes and costs. Changes in the timing of production are included with “Revisions of previous quantity estimates.”

<i>Millions of dollars</i>	Consolidated Companies <sup>1</sup>	Affiliated Companies	Total Consolidated and Affiliated Companies
<b>Present Value at January 1, 2013</b>	\$ 110,626	\$ 45,214	\$ 155,840
Sales and transfers of oil and gas produced net of production costs	(43,760)	(8,692)	(52,452)
Development costs incurred	22,907	1,411	24,318
Purchases of reserves	184	—	184
Sales of reserves	243	—	243
Extensions, discoveries and improved recovery less related costs	3,135	—	3,135
Revisions of previous quantity estimates	22,796	1,306	24,102
Net changes in prices, development and production costs	(22,591)	(5,925)	(28,516)
Accretion of discount	18,510	6,406	24,916
Net change in income tax	2,328	2,818	5,146
Net change for 2013	3,752	(2,676)	1,076
<b>Present Value at December 31, 2013</b>	\$ 114,378	\$ 42,538	\$ 156,916
Sales and transfers of oil and gas produced net of production costs	(38,935)	(7,578)	(46,513)
Development costs incurred	25,687	1,963	27,650
Purchases of reserves	255	—	255
Sales of reserves	(1,178)	—	(1,178)
Extensions, discoveries and improved recovery less related costs	3,956	215	4,171
Revisions of previous quantity estimates	17,462	1,573	19,035
Net changes in prices, development and production costs	(34,953)	(12,496)	(47,449)
Accretion of discount	18,884	5,926	24,810
Net change in income tax	3,965	3,690	7,655
Net change for 2014	(4,857)	(6,707)	(11,564)
<b>Present Value at December 31, 2014</b>	\$ 109,521	\$ 35,831	\$ 145,352
Sales and transfers of oil and gas produced net of production costs	(17,145)	(3,637)	(20,782)
Development costs incurred	21,703	1,863	23,566
Purchases of reserves	2	—	2
Sales of reserves	(109)	—	(109)
Extensions, discoveries and improved recovery less related costs	1,415	—	1,415
Revisions of previous quantity estimates	9,171	3,607	12,778
Net changes in prices, development and production costs	(143,055)	(37,056)	(180,111)
Accretion of discount	18,179	4,965	23,144
Net change in income tax	52,355	9,357	61,712
Net change for 2015	(57,484)	(20,901)	(78,385)
<b>Present Value at December 31, 2015</b>	\$ 52,037	\$ 14,930	\$ 66,967

<sup>1</sup> 2013 conformed to 2014 and 2015 presentation.

# chevron history

**1879**

Incorporated in San Francisco, California, as the Pacific Coast Oil Company.

**1900**

Acquired by the West Coast operations of John D. Rockefeller's original Standard Oil Company.

**1911**

Emerged as an autonomous entity — Standard Oil Company (California) — following U.S. Supreme Court decision to divide the Standard Oil conglomerate into 34 independent companies.

**1926**

Acquired Pacific Oil Company to become Standard Oil Company of California (Socal).

**1936**

Formed the Caltex Group of Companies, jointly owned by Socal and The Texas Company (later became Texaco), to combine Socal's exploration and production interests in the Middle East and Indonesia and provide an outlet for crude oil through The Texas Company's marketing network in Africa and Asia.

**1947**

Acquired Signal Oil Company, obtaining the Signal brand name and adding 2,000 retail stations in the western United States.

**1961**

Acquired Standard Oil Company (Kentucky), a major petroleum products marketer in five southeastern states, to provide outlets for crude oil from southern Louisiana and the U.S. Gulf of Mexico, where the company was a major producer.

**1984**

Acquired Gulf Corporation — nearly doubling the company's crude oil and natural gas activities — and gained significant presence in industrial chemicals, natural gas liquids and coal. Changed name to Chevron Corporation to identify with the name under which most products were marketed.

**1988**

Purchased Tenneco Inc.'s U.S. Gulf of Mexico crude oil and natural gas properties, becoming one of the largest U.S. natural gas producers.

**1993**

Formed Tengizchevroil, a joint venture with the Republic of Kazakhstan, to develop and produce the giant Tengiz Field, becoming the first major Western oil company to enter newly independent Kazakhstan.

**1999**

Acquired Rutherford-Moran Oil Corporation. This acquisition provided inroads to Asian natural gas markets.

**2001**

Merged with Texaco Inc. and changed name to ChevronTexaco Corporation. Became the second-largest U.S.-based energy company.

**2002**

Relocated corporate headquarters from San Francisco, California, to San Ramon, California.

**2005**

Acquired Unocal Corporation, an independent crude oil and natural gas exploration and production company. Unocal's upstream assets bolstered Chevron's already-strong position in the Asia-Pacific, U.S. Gulf of Mexico and Caspian regions. Changed name to Chevron Corporation to convey a clearer, stronger and more unified presence in the global marketplace.

**2011**

Acquired Atlas Energy, Inc., an independent U.S. developer and producer of shale gas resources. The acquired assets provide a targeted, high-quality core acreage position primarily in the Marcellus Shale.



# board of directors



## John S. Watson, 59

**Chairman of the Board and Chief Executive Officer** since 2010. Previously he was elected a Director and Vice Chairman in 2009; Executive Vice President, Strategy and Development; Corporate Vice President and President, Chevron International Exploration and Production Company; Vice President and Chief Financial Officer; and Corporate Vice President, Strategic Planning. He serves on the Board of Directors and the Executive Committee of the American Petroleum Institute. Joined Chevron in 1980.

## Alexander B. Cummings Jr., 59

**Director** since 2014. He is a retired Executive Vice President and Chief Administrative Officer of The Coca-Cola Company, the world's largest beverage manufacturer. Previously he was President and Chief Operating Officer of Coca-Cola's Africa Group. He is a Director of Coca-Cola Bottling Co. Consolidated. (1)

## Linnet F. Deily, 70

**Director** since 2006. She served as a Deputy U.S. Trade Representative and U.S. Ambassador to the World Trade Organization. Previously she was Vice Chairman of Charles Schwab Corporation. She is a Director of Honeywell International Inc. (2, 3)

## Robert E. Denham, 70

**Director** since 2004. He is a Partner in the law firm of Munger, Tolles & Olson LLP. Previously he was Chairman and Chief Executive Officer of Salomon Inc. He is a Director of The New York Times Company; Oaktree Capital Group, LLC; and Fomento Económico Mexicano, S.A. de C.V. (1, 4)

## Alice P. Gast, 57

**Director** since 2012. She is President of Imperial College London, a public research university specializing in science, engineering, medicine and business. Previously she was President of Lehigh University in Pennsylvania. Prior to that she was Vice President for Research, Associate Provost and Robert T. Haslam Chair in Chemical Engineering at the Massachusetts Institute of Technology. (1)

## Enrique Hernandez Jr., 60

**Director** since 2008. He is Chairman, Chief Executive Officer and President of Inter-Con Security Systems, Inc., a global provider of security services to local, state, federal and foreign governments, utilities, and corporations. He is a Director of McDonald's Corporation; Nordstrom, Inc.; and Wells Fargo & Company. (2, 4)



## Jon M. Huntsman Jr., 56

**Director** since 2014. He served as U.S. Ambassador to China and was Governor of Utah for two consecutive terms. He is Chairman of the Board of the Atlantic Council, a nonprofit that promotes leadership and engagement in international affairs, and Chairman of the Board of the Huntsman Cancer Foundation, a nonprofit that financially supports research, education and patient care initiatives at the Huntsman Cancer Institute at the University of Utah. In 2011 he was a candidate for the Republican nomination for President of the United States. He is a Director of Caterpillar Inc., Ford Motor Company and Hilton Worldwide. (2, 3)

## Charles W. Moorman IV, 64

**Director** since 2012. He is a retired Chairman of the Board and Chief Executive Officer of Norfolk Southern Corporation, a freight and transportation company. He served as President at Norfolk Southern from 2004 to 2013. (1)

## John G. Stumpf, 62

**Director** since 2010. He is Chairman of the Board, Chief Executive Officer and President of Wells Fargo & Company, a diversified financial services company. He served as President of Wells Fargo from 2005 to 2015. He is a Director of Target Corporation. (3, 4)

## Ronald D. Sugar, 67

**Lead Director** since 2015 and a **Director** since 2005. He is a retired Chairman of the Board and Chief Executive Officer of Northrop Grumman Corporation. He is a Senior Advisor to various businesses and organizations, including Ares Management LLC, a leading private investment firm; Bain & Company, a global consulting firm; Temasek Americas Advisory Panel, a private investment company based in Singapore; and the G100 Network and the World 50, peer-to-peer exchanges for current and former senior executives from some of the world's largest companies. He is a Director of Amgen Inc., Air Lease Corporation and Apple Inc. (3, 4)

## Inge G. Thulin, 62

**Director** since 2015. He is Chairman of the Board, President and Chief Executive Officer of 3M Company, a diversified technology company. Previously he was Executive Vice President and Chief Operating Officer of 3M. Prior to that he was the company's Executive Vice President of International Operations. (3, 4)



## Retiring Director

Carl Ware, 72, a Director since 2001, has reached the mandatory retirement age and will not stand for re-election at the Annual Meeting in May. He is a retired Executive Vice President of The Coca-Cola Company. (2, 4)

## Committees of the Board

- 1) Audit: Charles W. Moorman IV, Chair
- 2) Public Policy: Linnet F. Deily, Chair
- 3) Board Nominating and Governance:  
Ronald D. Sugar, Chair
- 4) Management Compensation: Enrique Hernandez Jr., Chair



## corporate officers



### **Paul V. Bennett, 62**

**Vice President and Treasurer** since 2011. Responsible for banking, financing, cash management, insurance, pension investments, and credit and receivables activities across the corporation. Previously Vice President, Finance, Downstream and Chemicals. Joined the company in 1980.

### **Pierre R. Breber, 51**

**Executive Vice President, Downstream and Chemicals**, since January 2016. Responsible for directing the company's worldwide manufacturing, marketing, lubricants, chemicals and Oronite additives businesses, and Chevron's joint-venture Chevron Phillips Chemical Company. Previously Executive Vice President, Gas and Midstream, and Managing Director, Asia South Business Unit. Joined the company in 1989.

### **Mary A. Francis, 51**

**Corporate Secretary and Chief Governance Officer** since 2015. Responsible for providing advice and counsel to the Board of Directors and senior management on corporate governance matters, managing the company's corporate governance function, and serving on the Law Function Executive Committee. Previously Deputy Corporate Secretary; Chief Corporate Counsel, Corporation Law Department; General Counsel, Chevron Asia Pacific Exploration and Production Company; Managing Counsel, Chevron Pipe Line Company and Chevron Shipping Company; and Lead Senior Counsel, Chevron Shipping Company. Joined the company in 2002.

### **Joseph C. Geagea, 56**

**Executive Vice President, Technology, Projects and Services**, since 2015. Responsible for energy technology; delivery of major capital projects; procurement; information technology; health, environment and safety; upstream production services; and talent selection and development in support of Chevron's upstream, downstream and midstream businesses. Previously Senior Vice President, Technology, Projects and Services, and Corporate Vice President and President, Chevron Gas and Midstream. Joined the company in 1982.

### **James W. Johnson, 57**

**Executive Vice President, Upstream**, since 2015. Responsible for Chevron's global exploration and production activities for crude oil and natural gas. Previously Senior Vice President, Upstream; President, Chevron Europe, Eurasia and Middle East Exploration and Production Company; Managing Director, Eurasia Business Unit; and Managing Director, Australasia Business Unit. Joined the company in 1981.

### **Joe W. Laymon, 63**

**Vice President, Human Resources and Corporate Services**, since 2008. Responsible for human resources, medical services, security, aviation, diversity, ombuds, and business and real estate services. Previously Group Vice President, Corporate Human Resources and Labor Affairs, Ford Motor Company. Joined the company in 2008.

### **Wesley E. Lohec, 56**

**Vice President, Health, Environment and Safety (HES)**, since 2011. Responsible for HES strategic planning and issues management, compliance assurance, emergency response, and Chevron's Environmental Management Company. Previously Managing Director, Latin America, Chevron Africa and Latin America Exploration and Production Company. Joined the company in 1981.

### **Charles N. Macfarlane, 61**

**Vice President** since 2013 and **General Tax Counsel** since 2010. Responsible for directing Chevron's worldwide tax activities. Previously the company's Assistant General Tax Counsel. Joined Chevron in 1984 upon the merger with Gulf Oil Corporation.



### **Joseph M. Naylor, 55**

**Vice President, Policy, Government and Public Affairs**, since April 2016. Responsible for U.S. and international government relations, all aspects of communications, and the company's worldwide efforts to protect and enhance its reputation. Previously Vice President, Strategic Planning. Joined Chevron in 1982.

### **Mark A. Nelson, 52**

**Vice President, Strategic Planning**, since April 2016. Responsible for advising senior corporate executives in setting strategic direction for the company, allocating capital and other resources, and determining operating unit performance measures and targets. Previously President, International Products. Joined Chevron in 1985.

### **Janette L. Ourada, 50**

**Vice President and Comptroller** since 2015. Responsible for corporatewide accounting, financial reporting and analysis, internal controls, and Finance Shared Services. Previously General Manager, Finance Shared Services. Joined Chevron in 2005 upon the merger with Unocal Corporation.

### **R. Hewitt Pate, 53**

**Vice President and General Counsel** since 2009. Responsible for directing the company's worldwide legal affairs. Previously Chair, Competition Practice, Hunton & Williams LLP, Washington, D.C., and Assistant Attorney General, Antitrust Division, U.S. Department of Justice. Joined Chevron in 2009.

### **Jay R. Pryor, 58**

**Vice President, Business Development**, since 2006. Responsible for identifying and developing new, large-scale upstream and downstream business opportunities, including mergers and acquisitions. Previously Managing Director, Chevron Nigeria Ltd., and Managing Director, Asia South Business Unit and Chevron Offshore (Thailand) Ltd. Joined Chevron in 1979.

### **Michael K. Wirth, 55**

**Executive Vice President, Midstream and Development**, since January 2016. Responsible for supply and trading, gas commercialization, and the company's midstream operating units engaged in transportation and power, as well as corporate strategy and business development. Previously Executive Vice President, Downstream and Chemicals; President, Global Supply and Trading; and President, Marketing, Asia/Middle East/Africa Strategic Business Unit. Joined Chevron in 1982.

### **Patricia E. Yarrington, 60**

**Vice President and Chief Financial Officer** since 2009. Responsible for comptroller, tax, treasury, audit and investor relations activities. Served as Chairman of the San Francisco Federal Reserve's Board of Directors in 2013 and 2014. Previously Corporate Vice President and Treasurer; Corporate Vice President, Policy, Government and Public Affairs; Corporate Vice President, Strategic Planning; and President, Chevron Canada Limited. Joined Chevron in 1980.

### **Executive Committee**

John S. Watson, Pierre R. Breber, Joseph C. Geagea, James W. Johnson, R. Hewitt Pate, Michael K. Wirth and Patricia E. Yarrington. Mary A. Francis, Secretary.

# stockholder and investor information

## Stock exchange listing

Chevron common stock is listed on the New York Stock Exchange. The symbol is "CVX."

## Stockholder information

Questions about stock ownership, changes of address, dividend payments or direct deposit of dividends should be directed to Chevron's transfer agent and registrar:

Computershare  
P.O. Box 30170  
College Station, TX 77842-3170  
800 368 8357  
[www.computershare.com/investor](http://www.computershare.com/investor)

Overnight correspondence should be sent to:

Computershare  
211 Quality Circle, Suite 210  
College Station, TX 77845-4470

The Computershare Investment Plan features dividend reinvestment, optional cash investments of \$50 to \$100,000 a year and automatic stock purchase.

## Dividend payment dates

Quarterly dividends on common stock are paid, generally, following declaration by the Board of Directors, on or about the 10th day of March, June, September and December. Direct deposit of dividends is available to stockholders. For information, contact Computershare. (See *Stockholder information*.)

## Annual meeting

The Annual Meeting of stockholders will be held at 8:00 a.m. PDT, Wednesday, May 25, 2016, at: Chevron Park Auditorium  
6001 Bollinger Canyon Road  
San Ramon, CA 94583-2324

## Electronic access

In an effort to conserve natural resources and reduce the cost of printing and mailing proxy materials, we encourage stockholders to register to receive these documents via email and vote their shares on the Internet. Stockholders of record may sign up on our website, [www.icsdelivery.com/cvx/](http://www.icsdelivery.com/cvx/), for electronic access. Enrollment is revocable until each year's Annual Meeting record date. Beneficial stockholders may be able to request electronic access by contacting their broker or bank, or Broadridge Financial Solutions at: [www.icsdelivery.com/cvx/](http://www.icsdelivery.com/cvx/).

## Investor information

Securities analysts, portfolio managers and representatives of financial institutions may contact: Investor Relations  
Chevron Corporation  
6001 Bollinger Canyon Road, A3064  
San Ramon, CA 94583-2324  
925 842 5690  
Email: [invest@chevron.com](mailto:invest@chevron.com)

## Notice

As used in this report, the term "Chevron" and such terms as "the company," "the corporation," "our," "we" and "us" may refer to one or more of its consolidated subsidiaries or to all of them taken as a whole. All of these terms are used for convenience only and are not intended as a precise description of any of the separate companies, each of which manages its own affairs.

## Corporate headquarters

6001 Bollinger Canyon Road  
San Ramon, CA 94583-2324  
925 842 1000





2015 Annual Report



2015 Supplement to the Annual Report



2015 Corporate Responsibility Report

## Publications and other news sources

The *Annual Report*, distributed in April, summarizes the company's financial performance in the preceding year and provides an overview of the company's major activities.

Chevron's Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission and the *Supplement to the Annual Report*, containing additional financial and operating data, are available on the company's website, [Chevron.com](http://Chevron.com), or copies may be requested by writing to:  
Comptroller's Department  
Chevron Corporation  
6001 Bollinger Canyon Road, A3140  
San Ramon, CA 94583-2324

The *2015 Corporate Responsibility Report* is available in May on the company's website, [Chevron.com/CR](http://Chevron.com/CR), or a copy may be requested by writing to:  
Policy, Government and Public Affairs  
Corporate Responsibility Communications  
Chevron Corporation  
6001 Bollinger Canyon Road  
Building G  
San Ramon, CA 94583-2324

Additional information about the company's corporate responsibility efforts can be found on Chevron's website at [Chevron.com/CR](http://Chevron.com/CR) and [Chevron.com/CreatingProsperity](http://Chevron.com/CreatingProsperity).

Details of the company's *political contributions* for 2015 are available on the company's website, [Chevron.com](http://Chevron.com), or by writing to:  
Policy, Government and Public Affairs  
Chevron Corporation  
6001 Bollinger Canyon Road  
Building G  
San Ramon, CA 94583-2324

For additional information about the company and the energy industry, visit Chevron's website, [Chevron.com](http://Chevron.com). It includes articles, news releases, speeches, quarterly earnings information, the *Proxy Statement* and the complete text of this *Annual Report*.

This *Annual Report* contains forward-looking statements — identified by words such as “expects,” “intends,” “projects,” etc. — that reflect management's current estimates and beliefs, but are not guarantees of future results. Please see “Cautionary Statement Relevant to Forward-Looking Information for the Purpose of ‘Safe Harbor’ Provisions of the Private Securities Litigation Reform Act of 1995” on Page 9 for a discussion of some of the factors that could cause actual results to differ materially.

### PHOTOGRAPHY

Cover: Darrell Brown; Page 2: Eric Myer

**PRODUCED BY** Policy, Government and Public Affairs and Comptroller's Departments, Chevron Corporation

**DESIGN** Design One — San Francisco, California

**PRINTING** ColorGraphics — Los Angeles, California



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[Chevron.com/AnnualReport/2015](http://Chevron.com/AnnualReport/2015)



**Chevron Corporation**

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